

**BRILLIANCE**  
**CHINA AUTOMOTIVE**  
**HOLDINGS LIMITED**

**(華晨中國汽車控股有限公司)\***

*(Incorporated in Bermuda with limited liability)*

Stock Code : 1114

**Brilliance Auto**  
華 晨 汽 車

**Annual Report 2010**





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# Corporate Information

## BOARD OF DIRECTORS

Mr. Wu Xiao An  
(also known as Mr. Ng Siu On) (*Chairman*)  
Mr. Qi Yumin (*Chief Executive Officer*)  
Mr. He Guohua  
Mr. Wang Shiping  
Mr. Tan Chengxu  
Mr. Lei Xiaoyang<sup>#</sup>  
Mr. Xu Bingjin\*  
Mr. Song Jian\*  
Mr. Jiang Bo\*

<sup>#</sup> *non-executive director*

\* *independent non-executive director*

## AUTHORISED REPRESENTATIVES

Mr. Wu Xiao An  
Mr. Lei Xiaoyang

## CHIEF FINANCIAL OFFICER

Mr. Qian Zuming

## COMPANY SECRETARY

Ms. Lam Yee Wah Eva

## REGISTERED OFFICE

Canon's Court  
22 Victoria Street  
Hamilton HM12  
Bermuda

## HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

Suites 1602-05  
Chater House  
8 Connaught Road Central  
Hong Kong

## AUDITORS

Grant Thornton Jingdu Tianhua  
20th Floor, Sunning Plaza  
10 Hysan Avenue, Causeway Bay  
Hong Kong

## PRINCIPAL BANKER

The Hongkong and Shanghai Banking Corporation Limited,  
Hong Kong Branch

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited  
Shops 1712-16  
17th Floor, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## LEGAL ADVISORS TO THE COMPANY

Appleby  
Troutman Sanders

## INVESTOR RELATIONS

Weber Shandwick  
10th Floor, Oxford House  
Taikoo Place  
979 King's Road  
Quarry Bay  
Hong Kong

# Financial Highlights

## SELECTED CONSOLIDATED FINANCIAL INFORMATION OF BRILLIANCE CHINA AUTOMOTIVE HOLDINGS LIMITED (THE “COMPANY”) AND ITS SUBSIDIARIES (ALTOGETHER THE “GROUP”)

(Amounts in thousands except earnings/loss per share)

	2010 RMB'000	Year Ended and as at 31st December,			
		2009 RMB'000 <i>(Note)</i>	2008 RMB'000 <i>(Note)</i>	2007 RMB'000 <i>(Note)</i>	2006 RMB'000 <i>(Note)</i>
<b>Income Statement Data:</b>					
Turnover	<b>8,948,740</b>	12,389,585	11,189,162	14,149,149	10,484,754
Profit (Loss) before Income Tax Expense	<b>1,464,903</b>	(2,703,203)	(259,044)	211,567	(656,764)
Income Tax Credit (Expense)	<b>53,907</b>	(40,989)	(55,267)	(45,208)	(47,879)
Profit (Loss) for the Year	<b>1,518,810</b>	(2,744,192)	(314,311)	166,359	(704,643)
Less: Non-controlling Interests	<b>247,884</b>	(1,104,357)	(395,240)	69,273	(306,221)
Profit (Loss) Attributable to Equity Holders of the Company	<b>1,270,926</b>	(1,639,835)	80,929	97,086	(398,422)
Basic Earnings (Loss) per Share	<b>RMB0.25452</b>	RMB(0.36603)	RMB0.02205	RMB0.02646	RMB(0.1086)
Diluted Earnings (Loss) per Share	<b>RMB0.25219</b>	N/A	RMB0.02203	RMB0.02639	RMB(0.1086)
<b>Balance Sheet Data:</b>					
Non-current Assets	<b>6,121,936</b>	4,894,177	8,083,978	7,264,454	7,100,894
Current Assets	<b>7,098,192</b>	6,570,873	9,231,062	9,605,473	7,762,297
Current Liabilities	<b>(7,961,617)</b>	(7,311,781)	(11,049,167)	(8,642,968)	(7,101,773)
Non-current Liabilities	<b>(2,000)</b>	(424,688)	(398,618)	(1,967,560)	(1,736,278)
Non-controlling Interests	<b>1,068,815</b>	1,293,432	186,467	(209,736)	(140,147)
Shareholders' Equity	<b>6,325,326</b>	5,022,013	6,053,722	6,049,663	5,884,993

*Note:*

The figures for the years 2006 to 2009 included the continuing operations and discontinued operations of the Company and its subsidiaries.

# Chairman's Statement

**Dear Shareholders,**

On behalf of the board of directors, I hereby present the annual results of Brilliance China Automotive Holdings Limited for the year ended 31st December, 2010.

2010 signified another year of significant growth in the Chinese auto industry. According to the China Association of Automobile Manufacturers (“CAAM”), China’s vehicle sales increased by 32% in 2010 as government stimulus measures and rising affluence helped the nation to maintain its status as the world-largest auto market for the second consecutive year. Total auto sales in China exceeded 18 million units during the year, with passenger vehicles accounting for 13.8 million or an increase of 33% compared to the previous year.

For the Group, the year 2010 represents the first year of operation post disposal of the loss-making Zhonghua sedan business, with the true potential of our remaining businesses reflected in the major turnaround in profits generated during the year. Contribution from the BMW joint venture has risen by 152%, as a result of a 57% increase in sales volume and cost savings achieved through scale and continuous localization effort. As for the minibus business, despite a highly competitive environment, the Group has continued to maintain its market leading position and generated a 20% volume growth with stable profits.

Looking into 2011, CAAM has forecasted that sales and production in China will grow at a steadier pace of between 10% and 15% this year, after the government raising purchase taxes for small cars and Beijing slashing the number of new registrations. Therefore, despite the strong growth experienced in 2010, an overall industry slowdown remains a risk.

After years of close cooperation between the Group and BMW AG, we believe our BMW joint venture has a sound understanding of the Chinese premium auto market and has established a business model which specifically caters to the demands of the Chinese customers. The launch of our brand new 5-series long version sedan in August 2010 had been a successful one, and sales momentum on this product continues to be strong in 2011. We are continuously extending our sales network coverage and aftersales service support into new geographic areas in order to expand our reach and provide the best services to our customers. We have also developed various campaigns for marketing and brand building to increase market share. Benefitting from the increase in scale, we continue to work relentlessly to further localize our component sourcing and seek opportunities to drive down our costs.

## Chairman's Statement

The joint venture is currently undergoing a major capacity expansion which will bring our production capability up to 300,000 units by 2013. In line with this expansion, we are also assessing our product strategy alongside a review of our long range strategic plan to take into account developments in both the local and global markets. Current plans include the introduction of the X1 and the new generation 3 series models starting 2012 to satisfy the demands in the Chinese market, the addition of engines for domestic production, and local development and production of new energy vehicles. Furthermore, rather than viewing the joint venture as a captive operation for just the Chinese market, we have taken it one step further by working with BMW AG towards expanding our horizon and integrating our joint venture's operation into the BMW Group global network via potential exports of existing and new models produced in China.

As for the minibus business, with its established track record and strong brand recognition, we expect it to continue to be a stable profit contributor to the Group. We continue to work on improving product quality while at the same time develop new product variations based on our existing platforms. In addition, we are in the process of formulating a plan for a brand new platform based on which a new chassis, products and models will be developed with technical support from international strategic partners. Our goal is to enrich our product portfolio and to strengthen our brand name by introducing high end products so as to increase volume and market share. Along this plan we are also assessing the feasibility of gaining further control of the minibus business so as to increase our influence and to enjoy additional contributions from this business in the future.

Aside from the BMW joint venture and the minibus operation, we are also seeking both upstream and downstream expansion opportunities along the auto value chain, in an effort to enhance sales of our existing products and establish another income source for the Group. Furthermore, we are also contemplating other strategic moves to better position the Group as a strong player in the auto industry in China.

Last but not least, I would like to take this opportunity to express my sincere appreciation to our shareholders, business partners, management team and all other employees for their continued support and dedication to the Group.



**Wu Xiao An**  
**(also known as Ng Siu On)**  
*Chairman*  
28th March, 2011

# Management's Discussion & Analysis

## BUSINESS REVIEW

The consolidated net sales from the continuing operations of the Group (which represent primarily those derived from the minibus business and major operating subsidiaries such as Shenyang Brilliance JinBei Automobile Co., Ltd. ("**Shenyang Automotive**") and Shenyang XingYuanDong Automobile Component Co., Ltd. ("**Xing Yuan Dong**") for the year ended 31st December, 2010 was RMB8,948.7 million, representing a 45.5% increase from RMB6,149.0 million for the year ended 31st December, 2009. The increase in turnover was primarily due to an increase in the unit sales of Shenyang Automotive's minibuses during the year, as well as component sales of RMB2.1 billion to Huachen Automotive Group Holdings Company Limited ("**Huachen**") which have been accounted for as the Group's sales starting 1st January, 2010 following the disposal of the Zhonghua sedan business. The sales of such components were eliminated upon consolidation in 2009 as they were intragroup transactions at the time. Starting from 1st January, 2010, all such Zhonghua component sales have become third party in nature, and are recorded in the Group's consolidated turnover.

Shenyang Automotive sold 95,180 minibuses in 2010, representing a 20.5% increase from 78,968 minibuses sold in 2009. Of these minibuses sold, 76,870 were mid-priced minibuses, representing a 21.3% increase from 63,371 units sold in 2009. Unit sales of deluxe minibuses also increased by 17.4% from 15,597 units in 2009 to 18,310 units in 2010. The increase in minibus sales volume in 2010 was primarily due to the addition of new variants as well as increased corporate purchasing in general during the year.

Cost of sales from the continuing operations increased by 45.9% from RMB5,293.7 million in 2009 to RMB7,725.1 million in 2010. The increase is in line with the corresponding increase in net sales during the year. The gross profit margin from the continuing operations of the Group has remained relatively stable from 13.9% in 2009 to 13.7% in 2010.

Other net income from the continuing operations decreased by 17.6% from RMB111.9 million in 2009 to RMB92.2 million in 2010. The decrease was primarily due to the reduction in subsidies received during the year.

Interest income from the continuing operations increased by 152.7% from RMB31.1 million in 2009 to RMB78.6 million in 2010. The increase was due to an increase in interest rates during the year, as well as the inclusion of an implicit interest of RMB24.9 million on the receivable due from Huachen resulting from the disposal of the Zhonghua sedan business.

Selling expenses from the continuing operations increased by 49.0% from RMB310.0 million in 2009 to RMB462.0 million in 2010. The increase was driven by the increase in sales, and in particular the increase in transportation costs. Selling expenses as a percentage of turnover from the continuing operations has remained relatively stable at 5.2% for 2010 as compared to 5.0% in 2009.

General and administrative expenses from the continuing operations has remained stable from the previous year.

Net finance costs from the continuing operations increased by 81.3% from RMB94.2 million in 2009 to RMB170.8 million in 2010 primarily due to an increase in interest rates and the amount of discounted notes payable assumed during the year.

The Group's share of operating results of associates and jointly controlled entities from the continuing operations increased by 183.4% from RMB376.3 million in 2009 to RMB1,066.3 million in 2010. This was mainly attributable to the increased profits contributed by BMW Brilliance Automotive Ltd. ("**BMW Brilliance**") and Mianyang Xincheng Engine Co. Ltd. ("**Mianyang Xincheng**"), both being 50% indirectly owned jointly controlled entities of the Group.

Net profits contributed to the Group by BMW Brilliance increased by 152.2% from RMB355.3 million in 2009 to RMB896.0 million in 2010. The BMW joint venture achieved sales of 70,488 BMW sedans in 2010, an increase of 57.0% as compared to 44,888 BMW sedans sold in 2009. Net profits contributed to the Group by Mianyang Xincheng increased by 290.7% from RMB20.0 million in 2009 to RMB78.2 million in 2010.

The Group recorded profit before taxation from the continuing operations of RMB1,464.9 million in 2010 versus a loss before taxation from the continuing operations of RMB5.0 million in 2009. The turnaround to profitability was primarily due to the disposal of the loss-making Zhonghua sedan business at the end of 2009, as well as increased profits contributed by BMW Brilliance.



# Management's Discussion & Analysis (Cont'd)

An income tax credit has been recorded for 2010 compared to an income tax expense in 2009 due to the recognition of certain deferred tax assets in respect of tax losses in 2010.

For the year 2010, the net income attributable to equity holders of the Company was RMB1,270.9 million, compared to a loss attributable to equity holders of RMB1,639.8 million for 2009. Basic earnings per share in 2010 amounted to RMB0.25452, compared to basic loss per share of RMB0.36603 in 2009.

## LIQUIDITY AND FINANCIAL RESOURCES

As at 31st December, 2010, the Group had RMB427.8 million in cash and cash equivalents, RMB120.9 million in short-term bank deposits and RMB2,075.8 million in pledged short-term bank deposits. The Group had notes payable of RMB3,427.6 million and outstanding short-term bank borrowings of RMB165.0 million, but had no long-term bank borrowings outstanding as at 31st December, 2010.

## CONTINGENT LIABILITIES

Details of the contingent liabilities are set out in note 37 to the financial statements.

## GEARING RATIO

As at 31st December, 2010, the gearing ratio, computed by dividing total liabilities by total equity attributable to equity holders of the Company, was approximately 1.26 (31st December, 2009: 1.54). The decrease in the gearing ratio was primarily due to the decrease in amounts due to affiliated companies in 2010 as compared to the last year.

## FOREIGN EXCHANGE RISKS

The Group considers that exchange rate fluctuations only have an insignificant effect on the overall financial performance of the Group in the future. The Group may consider entering into hedging transactions through exchange contracts in order to minimise foreign exchange risks, if and when necessary. There were no outstanding hedging transactions as at 31st December, 2010.

## EMPLOYEES AND REMUNERATION POLICY

The Group employed approximately 6,300 employees as at 31st December, 2010 (31st December, 2009: approximately 6,360). Employee costs amounted to approximately RMB427.8 million for the year ended 31st December, 2010 (2009: approximately RMB423.2 million). The Group will endeavour to ensure that the salary levels of its employees are in line with industry practices and prevailing market conditions and that employees' remuneration is based on performance. In addition, employees are eligible for share options under the share option scheme adopted by the Company. More details in respect of the Company's emolument policy and the basis for determining the emolument payable to the Company's directors are set out in note 12(b) to the financial statements.

# Directors, Senior Management and Company Secretary

## EXECUTIVE DIRECTORS

Mr. Wu Xiao An (also known as Mr. Ng Siu On), age 49, has been the Chairman of the board of directors (the “**Board**”) of the Company since June 2002, and an executive director since 1994. He is responsible for the overall management and strategy of the Company. He was the Vice Chairman and the Chief Financial Officer of the Company from 1994 to June 2002. Currently, Mr. Wu is a director of Huachen and Shenyang Automotive. Mr. Wu holds a Bachelor of Arts Degree from Beijing Foreign Languages Institute and a Master of Business Administration Degree from Fordham University in New York. He was the Deputy Manager of the Bank of China, New York Branch from 1988 to 1993.

Mr. Qi Yumin, age 51, has been an executive director, the President and the Chief Executive Officer of the Company since January 2006. He is a senior engineer. Mr. Qi is currently the Chairman and President of Huachen. He is also a director and the Chairman of Shenyang Automotive, Shenyang JinBei Automotive Co., Ltd. (“**JinBei**”, an A-share listed company in the People’s Republic of China (the “**PRC**”)) and Shanghai Shenhua Holdings Co., Ltd. (“**Shanghai Shenhua**”, an A-share listed company in the PRC). Prior to joining Huachen, Mr. Qi has held offices as the Chairman and the general manager of Dalian Heavy Industries Co., Ltd. and as the Chairman and the President of DHI • DCW Group Co., Ltd. Mr. Qi was the Vice Mayor of Dalian Municipal Government from October 2004 to December 2005. Mr. Qi is currently a member of the Dalian Committee of the National People’s Congress of the PRC and a member of the Liaoning Provincial Committee of the Chinese People’s Political Consultative Conference. Mr. Qi holds a Bachelor’s Degree in Engineering Science from Xi’an University of Technology and a Master’s Degree in Business Administration from Dalian University of Technology.

Mr. He Guohua, age 60, has been an executive director of the Company since September 2005. Mr. He is currently a director and the Vice President of Huachen, and the Vice Chairman and a director of Shenyang Automotive. Mr. He previously worked as an engineer of Shenyang First Machine Tools Factory and was a Director of Shenyang Planning & Economic Commission, a Director of Shenyang Economic & Trade Commission, a Deputy Director of Shenyang Automotive Development Office and the Chairman and General Manager of Shenyang Automotive Assets Operation Corporation. Mr. He is a Senior Engineer in electrical engineering. He graduated from Hefei University of Technology, majoring in Micro Computer Science in 1984.

Mr. Wang Shiping, age 54, has been an executive director of the Company since September 2005. Mr. Wang is currently a director of Shenyang Automotive, Shanghai Shenhua and JinBei. He is also the Vice President of Huachen. Mr. Wang was previously the Deputy Head Engineer of Radiator Branch Company of China First Automobile Group Corporation, the General Manager of FAW-ZEXEL Air-Condition Branch Company, the Deputy General Manager and Director of Strategic Planning of Fawer Automobile Part Co., Ltd. Mr. Wang is a Senior Engineer (Researcher) in corporate management. He graduated from Anshan Iron & Steel University in 1982 with a Bachelor of Engineering Degree. He also received a Master of Business Economics Degree from the Graduate School of the Chinese Academy of Social Sciences in 1998.

Mr. Tan Chengxu, age 47, has been an executive director of the Company since November 2010. Mr. Tan is currently a director and the Vice President of Huachen, and a director of JinBei. Mr. Tan is a senior engineer. Mr. Tan was a tutor of Dalian Railway Institute (now known as Dalian Jiaotong University) from August 1985 to December 1986. He was working in Dalian Locomotive and Rolling Stock Co. Ltd. from December 1986 to March 2005. Mr. Tan was a Deputy Director of the Economic Committee of Liaoning Provincial Government of the PRC from March 2005 to March 2009 and a Deputy Director of the Liaoning Provincial Economy and Informatization Commission of the PRC from March 2009 to March 2010. Mr. Tan obtained a Bachelor’s Degree in Mechanical Engineering from Dalian Railway Institute (now known as Dalian Jiaotong University) in 1985. He was awarded a Master’s Degree in Business Administration and a Doctorate Degree in Management by Dalian University of Technology in 2001 and 2007, respectively.

## NON-EXECUTIVE DIRECTOR

Mr. Lei Xiaoyang, age 54, has been a non-executive director of the Company since July 2008. Mr. Lei was a non-executive director of the Company from June 2003 to June 2005, an executive director of the Company from June 2005 to June 2008 and the Chief Financial Officer of the Company from October 2006 to June 2008. Mr. Lei is currently a director of Shenyang Automotive, Shanghai Shenhua and JinBei. He is currently an assistant to the President of Huachen and the legal counsel to Huachen. Mr. Lei was the Assistant President of Liaoning International Trust and Investment Corporation from June 1996 to September 2002, and was in charge of the Financing Department, the Accounting Department, the Strategic Planning Department and the Securities Department. Mr. Lei holds a Bachelor of Engineering Degree from the Shenyang Polytechnic University and a Master of Finance Degree from Liaoning University as well as a Master of Business Administration Degree from Roosevelt University.

# Directors, Senior Management and Company Secretary (Cont'd)

## INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Xu Bingjin, age 71, has been an independent non-executive director of the Company since June 2003. Mr. Xu is currently the President of The Association of Sino-European Economic and Technical Cooperation. He was formerly an Assistant Minister of The Ministry of Foreign Economic and Trade Cooperation, the Deputy Director of the Office of National Mechanic and Electronic Products Importation and Exportation and the Vice President of the World Trade Organization Research Association. Mr. Xu received a Bachelor of Science Degree in Engineering Economics from Jilin University of Technology in 1964 and holds the title of Senior Engineer. Currently, Mr. Xu is an independent non-executive director of Qingling Motors Co. Ltd., a company listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”).

Mr. Song Jian, age 54, has been an independent non-executive director of the Company since September 2004. Mr. Song is currently the Executive Vice President of the Tsinghua Automotive Engineering Institute, the Vice Director of the National Laboratory in Automotive Safety and Energy and an expert consultant to the Beijing Government. Mr. Song was formerly the Deputy Dean of the Automotive Engineering Department at Tsinghua University. In 1998, Mr. Song received the Award for Outstanding Science and Technology Persons in the China Automotive Industry. In 2005, he was ranked first in the Class One China Automotive Industry and Technology Advancement Award. In 2006, Mr. Song was named jointly by The China Association of Automotive Industry, The China Society of Automotive Engineering and The China Automotive News as the best chief designer of the automobile industry in the PRC. In 2008, Mr. Song was awarded “The Outstanding People of the China Automotive Industry: Commemorating the 30th Anniversary of China’s Reform and Opening-up”. In 2009, Mr. Song won “China Academic Award for Creative Talents of Automotive Industry - First Prize” from the State Ministry of Education. Mr. Song holds a Bachelor’s Degree and a Doctorate, both in Engineering Science, from Tsinghua University. He is currently a professor of the Automotive Engineering Department at Tsinghua University. Currently, Mr. Song is an independent non-executive director of Hybrid Kinetic Group Limited, a company listed on the Main Board of the Stock Exchange.

Mr. Jiang Bo, age 51, has been an independent non-executive director of the Company since September 2004. Mr. Jiang is a certified public accountant and a certified public valuer in the PRC. Currently, Mr. Jiang is the Chairman and Chief Accountant of Reanda Certified Public Accountants in the PRC. He was a director of Dandong Zhongpeng Accounting Firm from 1993 to 1999. Mr. Jiang has over 10 years of experience in auditing financial statements of companies listed on the PRC stock exchanges. Mr. Jiang has been a certified public valuer since 1998 and has been involved in asset appraisals of companies in preparation for listing in the PRC. He has participated in various listing projects of state-owned enterprises in the PRC and overseas and has gained experience in reviewing and analyzing the audited financial statements of companies listed in the PRC. Mr. Jiang has worked with one of the “Big-4” international accounting firms in the auditing of a state-owned enterprise. Mr. Jiang holds a Bachelor of Science Degree in Mathematics from Liaoning University and a diploma in Accounting from the Central Finance and Economics University. Currently, Mr. Jiang is an independent non-executive director of China HealthCare Holdings Limited, a company listed on the Main Board of the Stock Exchange.

## SENIOR MANAGEMENT

Mr. Qian Zuming, age 48, has been the Chief Financial Officer of the Company since July 2008. Mr. Qian is currently an assistant to the President of Huachen and a director of Shenyang Automotive. Mr. Qian is a fellow member of the Institute of Financial Accountants of the United Kingdom. He holds a Master of Finance Degree from the Graduate School, The Chinese Academy of Social Sciences and a Master of Business Administration Degree from The Wisconsin International University (USA), Ukraine.

## COMPANY SECRETARY

Ms. Lam Yee Wah Eva has been the Company Secretary of the Company since June 2005. Ms. Lam is an associate of The Hong Kong Institute of Chartered Secretaries and an associate of The Institute of Chartered Secretaries and Administrators. Ms. Lam graduated from The City University of Hong Kong with a Bachelor of Arts (Honours) Degree in Public and Social Administration. She was also awarded a Postgraduate Diploma in Corporate Administration in The City University of Hong Kong. Prior to joining the Group, Ms. Lam has five years’ experience in an international accounting and auditing firm in Hong Kong and has worked for two companies listed in Hong Kong.

# Report of Directors

The directors of the Company present this report together with the audited financial statements of the Group for the year ended 31st December, 2010.

## PRINCIPAL ACTIVITIES

The Company is a holding company. The principal activities of its subsidiaries are set out in note 18 to the financial statements. With the completion of the disposal of its Zhonghua sedan business to Huachen in December 2009, the operating businesses of the Group are divided primarily into the manufacture and sale of minibuses and automotive components.

Prior to May 1998, the Company's sole operating asset was its interests in Shenyang Automotive. As a result, the Company's historical results of operations had been primarily driven by the sales price, sales volume and cost of production of Shenyang Automotive's minibuses. With a view to maintain quality, ensure a stable supply of certain key components and develop new businesses and products, the Company has acquired interests in various suppliers of components and established joint ventures in the PRC since May 1998. With additional investments and joint ventures, the Company's income base has since been broadened and its financial performance has been diversified from that of Shenyang Automotive.

In May 1998, the Company acquired indirect interests in two components suppliers: a 51% equity interest in Ningbo Yuming Machinery Industrial Co., Ltd. ("**Ningbo Yuming**"), a wholly foreign-owned PRC enterprise primarily engaged in the production of automobile window molding, stripping and other auto components; and a 50% equity interest in Mianyang Xincheng, a Sino-foreign equity joint venture manufacturer of diesel engines and gasoline engines for use in passenger vehicles and light duty trucks. In October 1998, June 2000 and July 2000, the Company established Xing Yuan Dong, Ningbo Brilliance Ruixing Auto Components Co., Ltd. ("**Ningbo Ruixing**") and Mianyang Brilliance Ruian Automotive Components Co., Ltd. ("**Mianyang Ruian**"), respectively, as its wholly owned subsidiaries to centralize and consolidate the sourcing of auto parts and components for Shenyang Automotive. In 2001, in order to maintain their eligibility for preferential tax treatment from the PRC government, all three companies began manufacturing automotive components as well. Subsequently in 2004, the Company acquired the remaining 49% equity interest in Ningbo Yuming which became a wholly owned subsidiary of the Company on 25th November, 2004.

In December 2000, the Company acquired a 50% equity interest in Shenyang Xinguang Brilliance Automobile Engine Co., Ltd., a Sino-foreign equity joint venture manufacturer of gasoline engines for use in passenger vehicles. In December 2001, the Company acquired a 100% equity interest in Shenyang Brilliance Dongxing Automotive Component Co., Ltd. ("**Dongxing Automotive**"), a foreign-invested manufacturer of automotive components in the PRC.

On 18th April, 2002, Shenyang Jindong Development Co., Ltd. ("**Shenyang Jindong**") was established for the purpose of trading automotive components in the PRC. It is indirectly beneficially owned as to 75.5% by the Company.

In May 2002, Shenyang Automotive obtained the approval from the Chinese Government to produce and sell its Zhonghua sedans in the PRC. The Zhonghua sedans were launched in August 2002. The Zhonghua sedan business was disposed of to Huachen in December 2009.

On 27th March, 2003, the Company, through its indirect subsidiary, Shenyang JinBei Automotive Industry Holdings Co., Ltd. ("**SJAI**"), entered into a joint venture contract with BMW Holding BV to produce and sell BMW-designed and branded sedans in the PRC. The registered capital and total investment cost of the joint venture, BMW Brilliance, is Euro 150 million and Euro 450 million, respectively. At that time, the Company's effective interests in SJAI and BMW Brilliance were 81.0% and 40.5%, respectively. On 28th April, 2003, the Company increased its effective interests in SJAI from 81.0% to 89.1% and thereby increased its effective interests in BMW Brilliance from 40.5% to 44.55%. On 16th December, 2003, the Company further increased its effective interests in SJAI from 89.1% to 99.0% and thereby increased its effective interests in BMW Brilliance from 44.55% to 49.5%. Subsequently on 26th January, 2010, the Company entered into an agreement to increase its effective interests in SJAI from 99.0% to 100.0%. As a result, the Company's effective interests in BMW Brilliance has officially increased to 50.0%.

In June 2003, the Company established Shenyang ChenFa Automobile Component Co., Ltd. ("**Shenyang ChenFa**"), a wholly foreign-owned enterprise in the PRC, for the development, manufacture and sale of engine components in China.

# Report of Directors (Cont'd)

On 29th December, 2003, the Company entered into agreements in relation to the proposed acquisition of an indirect 40.1% interest in JinBei, the joint venture partner of Shenyang Automotive and a supplier of automotive components for the Group's minibuses. JinBei is an A-share company listed on the Shanghai Stock Exchange. As a result of JinBei's share reform, which took place in August 2006, all issued shares of JinBei were converted into tradable shares on the Shanghai Stock Exchange. The Company's prospective 40.1% interest in JinBei was reduced to 33.35%.

On 16th April, 2004, Shanghai Hidea Auto Design Co., Ltd. was established for the design of automobiles ("**Shanghai Hidea**"). Shanghai Hidea is beneficially owned as to 63.25% indirectly by the Company.

On 13th December, 2004, the Company, together with Shenyang Automotive, established Shenyang Brilliance Power Train Machinery Co., Ltd. ("**Shenyang Brilliance Power**") which principally engages in the manufacture and sale of power trains in China. In October 2009, Shenyang Automotive agreed to transfer its entire interests in Shenyang Brilliance Power to Huachen. As a result, the Company's beneficial interests in Shenyang Brilliance Power decreased from 75.01% to 49.0%.

On 7th August, 2006, the Company, through its wholly owned subsidiary, Southern State Investment Limited, entered into an agreement for the disposal of a 3.5% equity interest in Mianyang Xinchun by Southern State Investment Limited to an independent third party. Upon obtaining the approvals from the relevant government authorities and completion of the proposed transfer, the Company's effective interests in Mianyang Xinchun will decrease from 50.0% to 46.5%.

On 28th October, 2009, Shenyang Automotive entered into a business transfer agreement with Huachen pursuant to which Huachen agreed to acquire from Shenyang Automotive certain assets, liabilities, employees and business contracts in relation to the businesses of manufacture and sale of Zhonghua sedans operated by Shenyang Automotive. Completion of the disposal of the Zhonghua sedan business took place on 31st December, 2009. Subsequent to the completion of the disposal, the Group no longer has any interests in the Zhonghua sedan business. Starting from January 2010, the core operating business of the Group is the manufacture and sale of minibuses and automotive components.

# Report of Directors (Cont'd)

## TURNOVER AND CONTRIBUTION

The Group's turnover and contribution to profit from operations for the year ended 31st December, 2010, analysed by product category, are as follows:

	Manufacture and sale of minibuses and automotive components RMB'000	Manufacture and sale of BMW sedans RMB'000	Reconciliation to the Group's income statement RMB'000	Total RMB'000
<i>Continuing operations</i>				
Segment sales to external customers	8,948,740	21,484,930	(21,484,930)	8,948,740
Segment results	568,535	2,116,892	(2,116,892)	568,535
Impairment losses on assets	(32,546)	(67,970)	67,970	(32,546)
Unallocated costs net of unallocated income				(45,227)
Interest income				78,614
Finance costs, net				(170,771)
Share of results of:				
Associates	92,438	-	-	92,438
Jointly controlled entities	77,869	895,991	-	973,860
<b>Profit before income tax credit from continuing operations</b>				<b>1,464,903</b>

## FINANCIAL RESULTS

The results of the Group for the year ended 31st December, 2010 are set out in the financial statements of the Group on pages 38 and 39.

## CASH FLOW POSITION

The cash flow position of the Group for the year ended 31st December, 2010 is set out and analysed in the consolidated cash flow statement on page 44 and in note 35(a) to the financial statements.

## DIVIDEND

The directors did not recommend the payment of any dividend in respect of the year ended 31st December, 2010 (2009: nil).

# Report of Directors (Cont'd)

## CLOSURE OF REGISTER OF MEMBERS

The Company's forthcoming annual general meeting will be held on Monday, 23rd May, 2011 at 9:00 a.m.

The Hong Kong branch register of members of the Company will be closed from Thursday, 19th May, 2011 to Monday, 23rd May, 2011, both days inclusive, during which period no transfer of shares will be registered. Only shareholders of the Company whose names appear on the register of members of the Company on Monday, 23rd May, 2011 or their proxies or duly authorised corporate representatives are entitled to attend the annual general meeting to be held on Monday, 23rd May, 2011. In order to qualify for attending the annual general meeting, all properly completed transfer forms accompanied by the relevant share certificates must be lodged with the Company's branch registrar in Hong Kong, Computershare Hong Kong Investor Services Limited at Shops 1712-16, 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration not later than 4:30 p.m. on Wednesday, 18th May, 2011.

## FIVE-YEAR FINANCIAL SUMMARY

A summary of the results, assets and liabilities of the Group for the past five financial years is set out on page 3.

## RESERVES

Movements in the reserves of the Group and the Company during the year ended 31st December, 2010 are set out in note 33 to the financial statements.

## PROPERTY, PLANT AND EQUIPMENT

The movements of property, plant and equipment of the Group for the year ended 31st December, 2010 are set out in note 15 to the financial statements.

## SUBSIDIARIES, ASSOCIATES AND JOINTLY CONTROLLED ENTITIES

Particulars of the subsidiaries, associates and jointly controlled entities are set out in notes 18, 19 and 20, respectively to the financial statements.

## SHARE CAPITAL

Details of the Company's share capital as of 31st December, 2010 are set out in note 32(a) to the financial statements.

## SHARE OPTIONS

### 1999 Share Option Scheme

With an aim to provide incentives and rewards to eligible participants who contribute to the success of the Group, the Company, with the approval of the shareholders at a general meeting, adopted a share option scheme on 18th September, 1999 (the "**1999 Share Option Scheme**"). The 1999 Share Option Scheme came into effect on 20th October, 1999.

Pursuant to the 1999 Share Option Scheme, the directors of the Company may, at their discretion, invite employees, including executive directors, of the Company and/or any of its subsidiaries, to take up options to subscribe for ordinary shares with a par value of US\$0.01 each ("**Shares**") in the share capital of the Company.

A consideration of HK\$1.00 is payable on acceptance of the offer of grant of an option.

The maximum number of Shares in respect of which options may be granted under the 1999 Share Option Scheme (and any other share option scheme of the Company and its subsidiaries) shall not exceed 10% of the issued share capital of the Company from time to time, excluding any Shares allotted and issued on exercise of options granted pursuant to the 1999 Share Option Scheme.

# Report of Directors (Cont'd)

No option shall be granted to any one person if, together with such option exercised in full, the total number of Shares already issued and issuable to him/her under all the options previously granted to him/her would exceed 25% of the aggregate number of Shares for the time being issued and issuable under the 1999 Share Option Scheme.

The subscription price per Share in respect of any option granted under the 1999 Share Option Scheme shall be determined by the directors at their absolute discretion, but in any event shall not be less than the higher of (a) 80% of the average closing price of the Shares as stated in the daily quotation sheet of the Stock Exchange for the five trading days immediately preceding the relevant offer date; and (b) the nominal value of a Share of the Company.

On 28th June, 2002, the 1999 Share Option Scheme was terminated. Pursuant to clause 13.1 of the 1999 Share Option Scheme, all the share options granted and remained outstanding prior to such termination shall continue to be valid and exercisable in accordance with the terms of the grant and the 1999 Share Option Scheme.

Details of the share options outstanding as at 31st December, 2010 under the 1999 Share Option Scheme are set out below:

Category and name of participant	Date of grant	Number of share options					Outstanding as at 31st December, 2010	Option period	Subscription price per Share (HK\$)
		Outstanding as at 1st January, 2010	Granted during the year	Exercised during the year	Lapsed during the year	Cancelled during the year			
<b>Director</b>									
Wu Xiao An	2nd June, 2001 <i>(Note 1)</i>	2,800,000	—	—	—	—	2,800,000	2nd June, 2001 – 1st June, 2011	1.896
<b>Total</b>		2,800,000	—	—	—	—	2,800,000		

Notes:

- The share options were granted on 2nd June, 2001 and vested immediately upon the grant and are exercisable within a period of 10 years.
- As none of the share options had been exercised during the year ended 31st December, 2010, the weighted average closing price of the Shares immediately before the dates on which the share options were exercised is not disclosed herein.

## New Share Option Scheme

At a special general meeting held on 11th November, 2008, shareholders of the Company adopted a new share option scheme (the “**New Share Option Scheme**”). The New Share Option Scheme came into effect on 14th November, 2008.

Pursuant to the New Share Option Scheme, the directors of the Company may, at their absolute discretion, invite the following persons to take up options to subscribe for Shares of the Company: (a) any eligible employee as defined in the New Share Option Scheme; (b) any non-executive director (including independent non-executive directors) of the Company, any of its subsidiaries or any entity in which the Group holds any equity interest (the “**Invested Entity**”); (c) any supplier of goods or services to any member of the Group or any Invested Entity; (d) any customer of the Group or any Invested Entity; (e) any person or entity acting in their capacities as advisers or consultants that provides research, development or other technological support to the Group or any Invested Entity; (f) any shareholder of any member of the Group or any Invested Entity or any holder of any securities issued by any member of the Group or any Invested Entity; and (g) any other group or classes of participants from time to time determined by the directors of the Company as having contributed or may contribute to the development and growth of the Group and any Invested Entity.



# Report of Directors (Cont'd)

A consideration of HK\$1.00 is payable on acceptance of the offer of grant of an option.

The maximum number of Shares which may be issued upon exercise of all options (excluding, for this purpose, options which have lapsed in accordance with the terms of the New Share Option Scheme and any other share option scheme of the Company) to be granted under the New Share Option Scheme and any other share option scheme of the Company must not in aggregate exceed 10% of the Shares in issue as at the date of approval of the New Share Option Scheme (i.e. 366,976,590 Shares, representing 7.35% of the total number of Shares in issue as at the date of this annual report).

The total number of Shares issued and which may fall to be issued upon exercise of the options granted under the New Share Option Scheme and any other share option scheme of the Company (including both exercised and outstanding options) to each participant in any 12-month period shall not exceed 1% of the issued share capital of the Company for the time being. Any further grant of options in excess of the 1% limit shall be subject to shareholders' approval in general meeting with such participant and his associates abstaining from voting.

The subscription price per Share in respect of any option granted under the New Share Option Scheme shall be a price determined by the directors, but shall not be lower than the higher of (a) the closing price of the Shares as stated in the Stock Exchange's daily quotation sheet on the date of grant, which must be a trading day; (b) the average closing price of the Shares as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the date of grant; and (c) the nominal value of a Share of the Company.

The New Share Option Scheme will remain in force for a period of 10 years from 14th November, 2008. The period during which an option may be exercised will be determined by the directors in their absolute discretion, save that no option shall be exercised later than 10 years from the date of grant.

# Report of Directors (Cont'd)

Details of the share options outstanding as at 31st December, 2010 under the New Share Option Scheme are set out below:

Category and name of participant	Date of grant	Number of share options					Outstanding as at 31st December, 2010	Option period	Subscription price per Share (HK\$)
		Outstanding as at 1st January, 2010	Granted during the year	Exercised during the year	Lapsed during the year	Cancelled during the year			
<b>Directors</b>									
Wu Xiao An	22nd December, 2008 <i>(Note 1)</i>	10,000,000	—	5,000,000	—	—	5,000,000	22nd December, 2008 – 21st December, 2018	0.438
Qi Yumin	22nd December, 2008 <i>(Note 1)</i>	9,000,000	—	—	—	—	9,000,000	22nd December, 2008 – 21st December, 2018	0.438
He Guohua	22nd December, 2008 <i>(Note 1)</i>	3,000,000	—	—	—	—	3,000,000	22nd December, 2008 – 21st December, 2018	0.438
Wang Shiping	22nd December, 2008 <i>(Note 1)</i>	3,000,000	—	—	—	—	3,000,000	22nd December, 2008 – 21st December, 2018	0.438
Lei Xiaoyang	22nd December, 2008 <i>(Note 1)</i>	3,000,000	—	—	—	—	3,000,000	22nd December, 2008 – 21st December, 2018	0.438
<b>Employees (in aggregate)</b>	22nd December, 2008 <i>(Note 1)</i>	28,950,000	—	2,950,000	2,000,000	—	24,000,000	22nd December, 2008 – 21st December, 2018	0.438
<b>Others (in aggregate)</b>	22nd December, 2008 <i>(Note 1)</i>	3,500,000	—	500,000	—	—	3,000,000	22nd December, 2008 – 21st December, 2018	0.438
<b>Total</b>		60,450,000	—	8,450,000 <i>(Note 2)</i>	2,000,000	—	50,000,000		

*Notes:*

- The share options were granted on 22nd December, 2008 and vested immediately upon the grant and are exercisable within a period of 10 years. The closing price of the Shares immediately before the date on which the share options were granted is HK\$0.445 per Share.
- The closing price of the Shares immediately before the date on which the share options were exercised was HK\$2.04 per Share.

As no share options have been granted by the Company under the New Share Option Scheme for the year ended 31st December, 2010, no expenses were recognised by the Group for 2010 (2009: nil).

# Report of Directors (Cont'd)

## DIRECTORS

The directors of the Company who held office during the year ended 31st December, 2010 and up to the date of this annual report are:

*Executive directors:*

Mr. Wu Xiao An (*Chairman*)

Mr. Qi Yumin (*Chief Executive Officer*)

Mr. He Guohua

Mr. Wang Shiping

Mr. Tan Chengxu (appointed on 10th November, 2010)

*Non-executive director:*

Mr. Lei Xiaoyang

*Independent non-executive directors:*

Mr. Xu Bingjin

Mr. Song Jian

Mr. Jiang Bo

Pursuant to bye-law 102(B) of the bye-laws of the Company (the “**Bye-Laws**”), Mr. Tan Chengxu, who was appointed by the Board as an addition to the Board after the annual general meeting held on 28th May, 2010, will hold office until the annual general meeting of the Company to be held on 23rd May, 2011.

Pursuant to bye-law 99 and the code provision A.4.2 of Appendix 14 to the Rules Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”), Mr. Lei Xiaoyang, Mr. Xu Bingjin, Mr. Song Jian and Mr. Jiang Bo will retire by rotation at the annual general meeting of the Company to be held on 23rd May, 2011.

Each of Mr. Tan Chengxu, Mr. Lei Xiaoyang, Mr. Xu Bingjin, Mr. Song Jian and Mr. Jiang Bo, being eligible, will offer himself for re-election and the Board has recommended them for election at the forthcoming annual general meeting of the Company.

Details of the directors standing for re-election at the forthcoming annual general meeting are set out in the circular sent to the shareholders of the Company together with this annual report.

# Report of Directors (Cont'd)

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31st December, 2010, so far as is known to the directors or chief executives of the Company, the following persons other than a director or chief executive of the Company had an interest or a short position in the Shares and underlying Shares of the Company as recorded in the register required to be kept by the Company under Section 336 of the Securities and Futures Ordinance (the "SFO"):

Name of Shareholders	Long Position	Number of Shares held/ Approximate shareholding percentage <i>(Note 1)</i>		Short Position	Lending Pool	
		%	%		%	%
Huachen <i>(Note 2)</i>	2,260,074,988	45.26	-	-	-	-
Templeton Asset Management Ltd. <i>(Note 3)</i>	800,995,632	16.04	-	-	-	-
Cheah Cheng Hye <i>(Note 4)</i>	600,174,000	12.02	-	-	-	-
To Hau Yin <i>(Note 4)</i>	600,174,000	12.02	-	-	-	-
Hang Seng Bank Trustee International Limited <i>(Note 4)</i>	600,174,000	12.02	-	-	-	-
Cheah Company Limited <i>(Note 4)</i>	600,174,000	12.02	-	-	-	-
Cheah Capital Management Limited <i>(Note 4)</i>	600,174,000	12.02	-	-	-	-
Value Partners Group Limited <i>(Note 4)</i>	600,174,000	12.02	-	-	-	-
Value Partners Limited <i>(Note 4)</i>	600,174,000	12.02	-	-	-	-

*Notes:*

- The percentage of shareholding is calculated on the basis of 4,993,969,388 Shares in issue as at 31st December, 2010.
- The 2,260,074,988 Shares in long position were held in the capacity as beneficial owner.
- The 800,995,632 Shares in long position were held in the capacity as investment manager.
- The 600,174,000 Shares in long position were held by Value Partners Limited in the capacity as investment manager. These Shares were interests of a discretionary trust of which Mr. Cheah Cheng Hye is the founder. The trustee of the trust was Hang Seng Bank Trustee International Limited, which held the interests in the Company through its indirect control over Value Partners Limited. Value Partners Limited is 100% controlled by Value Partners Group Limited, which in turn is 31.19% controlled by Cheah Capital Management Limited. Cheah Capital Management Limited is 100% controlled by Cheah Company Limited, which in turn is 100% controlled by Hang Seng Bank Trustee International Limited. Accordingly, Mr. Cheah Cheng Hye, Ms. To Hau Yin (spouse of Mr. Cheah Cheng Hye), Hang Seng Bank Trustee International Limited, Cheah Company Limited, Cheah Capital Management Limited and Value Partners Group Limited were deemed to have interests in the 600,174,000 Shares in the Company.

Save as disclosed herein, as at 31st December, 2010, there was no other person so far known to the directors or chief executives of the Company, other than a director or chief executive of the Company as having an interest or a short position in the Shares and underlying Shares of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO.

# Report of Directors (Cont'd)

## DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31st December, 2010, the interests and short positions of each director, chief executive and their respective associates in the shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he was taken or deemed to have under such provisions of the SFO); or were required pursuant to Section 352 of the SFO to be entered in the register referred to therein; or were required pursuant to the Model Code for Securities Transactions by Directors of Listed Companies to be notified to the Company and the Stock Exchange, are set out below:

Name of directors	Type of interests	Number of shares held		Approximate shareholding percentage <i>(Note 1)</i>	Number of share options granted (Percentage of the Company's issued share capital) <i>(Note 2)</i>
		Long Position	Short Position		
Wu Xiao An	Personal	5,000,000	–	0.10%	7,800,000 (0.16%) <i>(Note 3)</i>
Qi Yumin	Personal	–	–	–	9,000,000 (0.18%) <i>(Note 4)</i>
He Guohua	Personal	–	–	–	3,000,000 (0.06%) <i>(Note 4)</i>
Wang Shiping	Personal	–	–	–	3,000,000 (0.06%) <i>(Note 4)</i>
Lei Xiaoyang	Personal	–	–	–	3,000,000 (0.06%) <i>(Note 4)</i>

*Notes:*

1. The percentage of shareholding is calculated on the basis of 4,993,969,388 Shares in issue as at 31st December, 2010.
2. The percentage represents the number of Shares which may fall to be allotted and issued upon exercise of any subscription rights attaching to the share options granted by the Company based on the 4,993,969,388 Shares in issue as at 31st December, 2010.
3. Out of these share options, 2,800,000 share options are exercisable at any time during the 10-year period from 2nd June, 2001 at the subscription price of HK\$1.896 per Share while 5,000,000 share options are exercisable at any time during the 10-year period from 22nd December, 2008 at the subscription price of HK\$0.438 per Share.
4. These share options are exercisable at any time during the 10-year period from 22nd December, 2008 at the subscription price of HK\$0.438 per Share.

Save as disclosed above, as at 31st December, 2010, none of the directors, chief executives of the Company or their respective associates had any interests and short positions in the shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he was taken or deemed to have under such provisions of the SFO); or were required pursuant to Section 352 of the SFO to be entered in the register referred to therein; or were required pursuant to the Model Code for Securities Transactions by Directors of Listed Companies to be notified to the Company and the Stock Exchange.

# Report of Directors (Cont'd)

## **DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES**

Save as disclosed above, at no time during the year ended 31st December, 2010 was the Company or any of its subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate; and none of the directors, or their spouses or children under the age of 18, had any right to subscribe for the securities of the Company, or had exercised any such right during the year.

## **DIRECTORS' INTERESTS IN CONTRACTS**

No contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries or associates was a party and in which any director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## **DIRECTORS' SERVICE CONTRACTS**

Each of Mr. Wu Xiao An and Mr. Qi Yumin, both of whom are executive directors of the Company, has entered into a service agreement with the Company dated 1st January, 2009 for a term of three years commencing from 1st January, 2009.

Saved as disclosed herein, no director of the Company proposed for re-election at the forthcoming annual general meeting of the Company has a service contract with members of the Group that is not determinable by the employer within one year without payment of compensation, other than statutory compensation.

## **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES**

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities in 2010.

## **ANALYSIS OF INTEREST CAPITALISED**

Details of interest capitalised are set out in note 8 to the financial statements.

## **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-Laws or the laws of Bermuda which oblige the Company to offer new Shares on a pro-rata basis to existing shareholders.

## **MAJOR CUSTOMERS AND SUPPLIERS**

During 2010, the aggregate sales attributable to the Group's five largest customers, excluding the Group's associates and jointly controlled entities, represented approximately 52.6% of the Group's turnover while the sales attributable to the Group's largest customer was approximately 24.4% of the Group's consolidated turnover. The aggregate purchases attributable to the Group's five largest suppliers, excluding the Group's associates and jointly controlled entities, during the year represented approximately 20.4% of the Group's total purchases and the purchases attributable to the Group's largest supplier represented approximately 7.8% of the Group's total purchases.

None of the directors, their associates or any shareholders that, to the knowledge of the directors own more than 5% of the Company's issued share capital, has any interests in the share capital of any of the five largest customers or suppliers of the Group.

## **PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the directors, as at the date of this annual report, the Company maintains the prescribed percentage of public float under the Listing Rules.

# Report of Directors (Cont'd)

## CONNECTED TRANSACTIONS AND CONTINUING CONNECTED TRANSACTIONS

In 2010, the Group entered into certain related party transactions which also constitute connected transactions and continuing connected transactions under Chapter 14A of the Listing Rules. All the connected transactions and continuing connected transactions during the year were listed below and some of these transactions are also set out in note 34(b) to the financial statements. The Company has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules. Announcements have been made on these connected transactions and continuing connected transactions and relevant shareholders' approvals have been obtained, if necessary.

### Connected Transactions for 2010

#### – *The 2010 First Cross Guarantee*

On 9th November, 2009, Xing Yuan Dong, a wholly-owned subsidiary of the Company, and JinBei entered into an agreement for the provision of cross guarantees in respect of each other's banking facilities in the maximum amount of RMB600 million for a term of one year commencing from 1st January, 2010 to 31st December, 2010 (the "**2010 First Cross Guarantee**"). Since JinBei is interested in 39.1% of equity interests in Shenyang Automotive, which is in turn owned as to 51% by the Company, JinBei is a connected person of the Company under the Listing Rules. The 2010 First Cross Guarantee constitutes a connected transaction and a discloseable transaction for the Company under the Listing Rules.

The Company has obtained a written approval from Huachen (who was holding more than 50% of the then issued share capital of the Company) on 6th November, 2009 in respect of the provision of the 2010 First Cross Guarantee and has obtained a waiver from the Stock Exchange on 10th November, 2009 from strict compliance with the requirement to hold a special general meeting for the independent shareholders' approval for the 2010 First Cross Guarantee pursuant to Rule 14A.43 of the Listing Rules. Details of the 2010 First Cross Guarantee were set out in the circular of the Company dated 1st December, 2009.

In 2010, Xing Yuan Dong provided a guarantee in respect of JinBei's banking facilities in the amount of approximately RMB366.5 million.

#### – *The 2010 Second Cross Guarantee*

On 19th November, 2009, Xing Yuan Dong and Huachen entered into an agreement for the provision of cross guarantees in respect of each other's banking facilities in the maximum amount of RMB1,500 million for a period commencing from the date of completion of the disposal of the Zhonghua sedan business up to 31st December, 2010 (the "**2010 Second Cross Guarantee**"). Huachen is a controlling shareholder of the Company and is regarded as a connected person of the Company under the Listing Rules. The 2010 Second Cross Guarantee constitutes a connected transaction and a discloseable transaction for the Company under the Listing Rules.

At a special general meeting held on 17th December, 2009 (the "**2009 SGM**"), shareholders of the Company approved the provision of the 2010 Second Cross Guarantee, details of which were set out in the circular of the Company dated 1st December, 2009.

In 2010, Xing Yuan Dong provided a guarantee in respect of Huachen's banking facilities in the amount of approximately RMB1,001.0 million.

### Continuing Connected Transactions for 2010

#### – *Continuing Connected Transactions*

Currently, the Group is engaged in the manufacture and sale of minibuses and automotive components. Prior to completion of the disposal of the Zhonghua sedan business on 31st December 2009, the Group was also engaged in the manufacture and sale of Zhonghua sedans.

On 19th November, 2008, members of the Group entered into certain framework agreements with JinBei and/or Liaoning Zheng Guo Investment Development Company Limited ("**Liaoning Zheng Guo**") for the purchase and/or sale of automobiles, materials and/or automotive components for a period of three financial years ending 31st December, 2011. Liaoning Zheng Guo is held as to 75% by Huachen, a controlling shareholder of the Company. Each of JinBei, its subsidiaries and associated companies (other than Shenyang Automotive) and Liaoning Zheng Guo is a connected person of the Company within the meaning of the Listing Rules.

# Report of Directors (Cont'd)

At a special general meeting held on 30th December, 2008 (the “2008 SGM”), shareholders of the Company approved, among other things, the entering into of the said continuing connected transactions (the “**Continuing Connected Transactions**”) pursuant to Chapter 14A of the Listing Rules and the annual caps of the Continuing Connected Transactions for the three financial years ending 31st December, 2011.

Details of the Continuing Connected Transactions were set out in the circular of the Company dated 10th December, 2008. The actual monetary value of the Continuing Connected Transactions for the financial year ended 31st December, 2010 is set out below:

Continuing Connected Transactions	Major type of products	Actual monetary value for the financial year ended 31st December, 2010 RMB'000
<b>A. Purchases of materials and automotive components by members of the Group (including Shenyang Automotive) from JinBei and its subsidiaries and associated companies (other than Shenyang Automotive) (altogether “JinBei Group”)</b>		
1. Purchases of materials and automotive components by Shenyang Automotive from the JinBei Group	Seats, steering systems, fuel pumps and driving shafts	562,272
2. Purchases of materials and automotive components by King Yuan Dong from the JinBei Group	Torsion bars, gear box assembly, seats and rubber products	68,201
3. Purchases of materials and automotive components by Dongxing Automotive from the JinBei Group	Sealing sticks, main decelerators, seat assembly and interior display board	19,112
4. Purchases of materials and automotive components by Ningbo Yuming from the JinBei Group	Side windows and luggage racks	—
<b>B. Sale of automobiles, materials and automotive components by members of the Group to the JinBei Group</b>		
1. Sale of automobiles and automotive components by Shenyang Automotive to the JinBei Group	Steels, steel panels and moulding	5,326
2. Sale of materials and automotive components by Shenyang Jindong to the JinBei Group	Matching components, including reinforcement panel of right hand side front wheel mudguard wing	352
<b>C. Others</b>		
— Sale of automobiles by Shenyang Automotive to Liaoning Zheng Guo who acts as a regional agent for Shenyang Automotive in certain regions	A whole range of automobiles manufactured by Shenyang Automotive in certain regions	8,976



# Report of Directors (Cont'd)

## – Huachen Continuing Connected Transactions

On 29th October, 2009, the Company announced its intention to dispose of its Zhonghua sedan business to Huachen. It was contemplated that upon completion of the disposal of the Zhonghua sedan business, members of the Group will enter into certain transactions with Huachen, its subsidiaries and its associates (altogether “**Huachen Group**”) so as to enable Huachen to continue to carry on the Zhonghua sedan business. Huachen Group is regarded as a connected person of the Company within the meaning of the Listing Rules.

At the 2009 SGM, shareholders of the Company approved, among other things, the entering into of the said continuing connected transactions pursuant to Chapter 14A of the Listing Rules and the annual caps for a period from the date of completion of the disposal of the Zhonghua sedan business up to 31st December, 2011. Subsequently, at a special general meeting held on 28th May, 2010 (the “**2010 SGM**”), the Company obtained approval from the shareholders to revise the maximum annual monetary value of some of the said continuing connected transactions for the financial years ending 31st December, 2011.

Details of all the continuing connected transactions entered into between members of the Group and the Huachen Group (the “**Huachen Continuing Connected Transactions**”) were set out in the Company’s circulars dated 1st December, 2009 and 28th April, 2010. The actual monetary value of the Huachen Continuing Connected Transactions for the financial year ended 31st December, 2010 is set out below:

Huachen Continuing Connected Transactions	Major type of products	Actual monetary value for the financial year ended 31st December, 2010 RMB'000
<b>A. Sale of materials and automotive components by members of the Group to members of the Huachen Group</b>		
1. Sale of materials and automotive components by Xing Yuan Dong to the Huachen Group	Electric fuel injection, matching components, carpets and root pads	373,006
2. Sale of materials and automotive components by Dongxing Automotive to the Huachen Group	Press parts and welding parts	335,765
3. Sale of materials and automotive components by Shenyang ChenFa to the Huachen Group	Power trains	1,319,401
4. Sale of materials and automotive components by Shenyang Jindong to the Huachen Group	Matching components	31,256
5. Sale of materials and automotive components by Mianyang Ruian to the Huachen Group	Camshafts	4,457
6. Sale of materials and automotive components by Ningbo Yuming to the Huachen Group	Sealing bars, decorating bars and wide window assembly	56,334
7. Sale of materials and automotive components by Ningbo Ruixing to the Huachen Group	Under-bearing arm assembly, under-guiding arm assembly, upper cross arm assembly and under cross arm assembly	–
8. Sale of materials and automotive components by Shenyang Automotive to the Huachen Group	Engine, engine components, air grille, air pipes, guard board for gear boxes, imported molding and energy supply	226,396

# Report of Directors (Cont'd)

Huachen Continuing Connected Transactions	Major type of products	Actual monetary value for the financial year ended 31st December, 2010 RMB'000
<b>B. Purchase of materials and automotive components by members of the Group from members of the Huachen Group</b>		
1. Purchase of materials by Dongxing Automotive from the Huachen Group	Steel	125,928
2. Purchase of automotive components by Shenyang ChenFa from the Huachen Group	Gear boxes	47,176
3. Purchase of automotive components by Shenyang Automotive from the Huachen Group	Power trains and press parts	812,814
<b>C. Comprehensive service agreement</b>		
1. Provision of services by members of the Group to members of the Huachen Group		207,644
2. Purchase of services by members of the Group from members of the Huachen Group		-

The independent non-executive directors of the Company have reviewed and confirmed that the Continuing Connected Transactions and the Huachen Continuing Connected Transactions have been entered into:

- in the ordinary and usual course of business of the Group;
- either on normal commercial terms or, if there are not sufficient comparable transactions to judge whether they are on normal commercial terms, on terms no less favourable to the Group than terms available to or from (as appropriate) independent third parties; and
- in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The auditors of the Company have reviewed the Continuing Connected Transactions and the Huachen Continuing Connected Transactions and confirmed to the directors that the Continuing Connected Transactions and the Huachen Continuing Connected Transactions:

- have received the approval of the directors;
- are in accordance with the pricing policies of the Group;
- have been entered into in accordance with the relevant agreements governing the transactions; and
- have not exceeded the 2010 annual caps as disclosed in the previous announcements made by the Company and as approved by the shareholders at the 2008 SGM, 2009 SGM and 2010 SGM.

# Report of Directors (Cont'd)

## Subsequent events

– *The 2011 First Cross Guarantee*

On 10th November, 2010, an agreement was entered into between Xing Yuan Dong and JinBei, pursuant to which both parties will cross guarantee each other's banking facilities in the maximum amount of RMB600 million incurred or to be incurred during their respective usual course of business for a period of one year commencing from 1st January, 2011 to 31st December, 2011 (the “**2011 First Cross Guarantee**”). The 2011 First Cross Guarantee constitutes a connected transaction for the Company under the Listing Rules. It is subject to the reporting and announcement requirements and is exempt from independent shareholders' approval requirements under Chapter 14A of the Listing Rules. Details of the 2011 First Cross Guarantee were set out in the announcement of the Company dated 10th November, 2010. The 2011 First Cross Guarantee is not a notifiable transaction under Chapter 14 of the Listing Rules.

– *The 2011 Second Cross Guarantee*

On 10th November, 2010, Xing Yuan Dong and Huachen entered into an agreement for the provision of cross guarantees in respect of each other's banking facilities in the maximum amount of RMB1,500 million incurred or to be incurred during their respective usual course of business for a period of one year commencing from 1st January, 2011 to 31st December, 2011 (the “**2011 Second Cross Guarantee**”). The 2011 Second Cross Guarantee constitutes a connected transaction for the Company and is subject to the reporting, announcement and independent shareholders' approval requirements under Chapter 14A of Listing Rules. It also constitutes a discloseable transaction for the Company under Chapter 14 of the Listing Rules. At a special general meeting held on 17th December, 2010, shareholders of the Company approved the provision of the 2011 Second Cross Guarantee. Relevant details were set out in the circular of the Company dated 1st December, 2010.

The Group also entered into certain transactions with parties regarded as “related parties” under the applicable accounting standards. Details of these transactions are disclosed in note 34 to the financial statements of this annual report.

Save as disclosed above, in the opinion of the directors, the transactions disclosed as related party transactions in note 34 to the financial statements do not constitute connected transactions or continuing connected transactions as defined under the Listing Rules in force at the timing of the entering into of the relevant transactions.

# Report of Directors (Cont'd)

## AUDITORS

Grant Thornton Hong Kong (“GTHK”, now known as “JBPB & Co.”) was appointed as auditors of the Company on 24th September, 2007. On 2nd November, 2010, Grant Thornton International announced the appointment of Jingdu Tianhua Hong Kong as its new member firm in Hong Kong. On 19th November, 2010, it was announced that GTHK has concluded a merger agreement and will practise in the name of another certified public accountants practice. On 2nd December, 2010, the Company received a resignation letter from GTHK resigning as auditors of the Company effective 2nd December, 2010. As the Board would like to continue to use the services provided by a member of Grant Thornton International in Hong Kong, after consideration by the Audit Committee of the Board, Jingdu Tianhua Hong Kong was appointed as auditors of the Company effective 2nd December, 2010. Jingdu Tianhua Hong Kong changed its English name to Grant Thornton Jingdu Tianhua on 8th December, 2010.

Grant Thornton Jingdu Tianhua will retire and be eligible to offer themselves for re-appointment. A resolution will be submitted to the forthcoming annual general meeting to authorise the Board to appoint auditors and to fix their remuneration.

By order of the Board

**Wu Xiao An**  
(also known as Ng Siu On)  
*Chairman*

Hong Kong,  
28th March, 2011

# Corporate Governance Report

## CORPORATE GOVERNANCE

The Company is committed to achieving and maintaining the highest standards of corporate governance consistent with the needs and requirements of the business and its shareholders, and consistent with the “Code on Corporate Governance Practices” (the “CG Code”) set out in Appendix 14 to the Listing Rules. The Group has considered the CG Code and has put in place corporate governance practices to meet the code provisions. The corporate governance principles of the Company emphasize a quality board, sound internal controls, and transparency and accountability to all shareholders.

Throughout the accounting year ended 31st December, 2010, except for deviations from code provision A.4.1 which is explained in paragraph A.4 below, the Group has complied with all code provisions.

### A. DIRECTORS

#### A.1 The Board

We are governed by the Board which assumes the responsibility for leadership and control of the Company. Our directors are collectively responsible for promoting the success of the Company by developing the strategic direction of the Group and directing and supervising the affairs of the Company.

The Board is responsible for the management of the business and affairs of the Group with the objective of enhancing shareholder value and presenting a balanced, clear and understandable assessment of the Company’s performance, position and prospects in its annual and interim reports, other price-sensitive announcements, other financial disclosures as required under the Listing Rules, reports to regulators, and information required to be disclosed pursuant to statutory requirements. The Board is also required to approve acquisitions or disposals that require shareholders’ notification or approval under the Listing Rules.

The Board has a fiduciary duty and statutory responsibility towards the Group and is directly accountable to the shareholders. Other responsibilities and matters reserved to the Board are set out in paragraph D.1 below.

The Board meets regularly, normally four times each year with a meeting scheduled at approximately three-month intervals and additional meetings would be arranged if and when necessary. The dates of regular Board meetings for each year are normally made available to all directors at the beginning of the year to provide sufficient notice to give all directors an opportunity to attend. Special Board meetings will be held when necessary. Matters on transactions where directors are considered having a conflict of interest or material interests would not be dealt with by way of written resolutions and a separate Board meeting shall be held where independent non-executive directors who have no material interests should be present at the meeting. Directors having a conflict of interest or material interests in a transaction before the meeting of the Board will declare his interest therein in accordance with the Bye-Laws, shall abstain from voting on the resolution and shall not be counted in the quorum present at such Board meeting. Such declaration of interests will be duly noted in the minutes of the relevant Board meeting.

Notices are given to all the directors for attending regular Board meetings approximately fourteen (14) days before the meetings. For other Board meetings, reasonable notices are generally given.

Board meetings involve the active participation, either in person or through other electronic means of communication, by all of the directors. The company secretary assists the Chairman in preparing the meeting agenda, and each director may request the inclusion of items in the agenda. Directors are also consulted to suggest matters to be included in the agenda for all regular meetings of the Board.

Minutes of the Board meetings are recorded in detail and draft minutes are circulated within a reasonable time after the meeting to all directors for their review and comments before being approved by the Board. All the minutes of the meetings are properly kept by the company secretary and are available for inspection by the directors during normal office hours.

# Corporate Governance Report (Cont'd)

Participation of individual directors at Board meetings in 2010 is as follows:

<b>Number of meetings</b>	<b>4</b>	
<i>Executive directors:</i>		
Mr. Wu Xiao An	4/4	(100%)
Mr. Qi Yumin	3/4	(75%)
Mr. He Guohua	4/4	(100%)
Mr. Wang Shiping	3/4	(75%)
Mr. Tan Chengxu ( <i>Note</i> )	1/1	(100%)
<i>Non-executive director:</i>		
Mr. Lei Xiaoyang	4/4	(100%)
<i>Independent non-executive directors:</i>		
Mr. Xu Bingjin	4/4	(100%)
Mr. Song Jian	4/4	(100%)
Mr. Jiang Bo	4/4	(100%)
Average attendance rate	94.4%	

*Note:* Mr. Tan Chengxu was appointed as an executive director on 10th November, 2010. Subsequent to his appointment, the Company has held one board meeting in 2010.

During 2010, apart from the four meetings of the Board, consent/approval from the Board had also been obtained via circulation of written resolutions on a number of issues.

The Company believes it has taken out appropriate insurance cover for its directors in respect of legal actions taken against directors and officers. The Board reviews the extent of the insurance coverage every year.

## A.2 Chairman and Chief Executive Officer

Code provision A.2.1 of the CG Code stipulates that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual.

The Company has segregated the roles of Chairman of the Board and Chief Executive Officer. Mr. Wu Xiao An is the Chairman of the Board and Mr. Qi Yumin is the Chief Executive Officer. On 20th June, 2005, the Board adopted a set of clear guidelines regarding the power and duties of each of the Chairman and the Chief Executive Officer. No change has been made to the guidelines during the year ended 31st December, 2010.

# Corporate Governance Report (Cont'd)

## A.3 Board composition

Currently, the Board comprises nine directors: five executive directors, one non-executive director and three independent non-executive directors. The current composition of the Board is as follows:

	Membership of Board Committee(s)
<i>Executive directors:</i>	
Mr. Wu Xiao An ( <i>Chairman</i> )	Member of the Remuneration Committee
Mr. Qi Yumin ( <i>Chief Executive Officer</i> )	Member of the Remuneration Committee
Mr. He Guohua	—
Mr. Wang Shiping	—
Mr. Tan Chengxu ( <i>Note</i> )	—
<i>Non-executive director:</i>	
Mr. Lei Xiaoyang	—
<i>Independent non-executive directors:</i>	
Mr. Xu Bingjin	Chairman of the Audit Committee Chairman of the Remuneration Committee
Mr. Song Jian	Member of the Audit Committee Member of the Remuneration Committee
Mr. Jiang Bo	Member of the Audit Committee Member of the Remuneration Committee

*Note:* Mr. Tan Chengxu was appointed as an executive director on 10th November, 2010.

The Listing Rules require every listed issuer to have at least three independent non-executive directors, at least one of whom must have appropriate professional qualifications, or accounting or related financial management expertise. Mr. Jiang Bo is a certified public accountant and a certified public valuer in the PRC. Mr. Jiang has over ten years of experience in auditing financial statements of companies listed on the stock exchanges of the PRC, has participated in various listing projects of state-owned enterprises in the PRC and overseas and has experience in reviewing and analyzing the audited financial statements of companies listed in the PRC.

The Company has received from each of the independent non-executive directors an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Board has assessed the independence of all the independent non-executive directors and is satisfied of their independence.

The Board members do not have any family, financial or business relations with each other.

The biographies of our directors are set out on pages 8 and 9 of this annual report.

The list of directors is disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time.

## A.4 Appointment, re-election and removal of directors

Code provision A.4.1 of the CG Code stipulates that non-executive directors should be appointed for a specific term, subject to re-election.

# Corporate Governance Report (Cont'd)

Code provision A.4.2 stipulates that all directors appointed to fill a casual vacancy should be subject to election by shareholders at the first general meeting after their appointment. Every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years.

Non-executive directors (including independent non-executive directors) of the Company do not have a specific term of appointment. As the appointment of non-executive directors are subject to the retirement by rotation provisions in the Bye-Laws, the Board considers that it is not necessary to appoint the non-executive directors for a specific term. According to bye-law 99, at every annual general meeting, one-third of the directors for the time being, or if their number is not three or in a multiple of three, the number nearest to but not greater than one-third, shall retire from office by rotation. All directors, including those appointed for a fixed term, are subject to the retirement by rotation provision in the Bye-Laws.

According to bye-law 102(B), a director appointed by the Board to fill a casual vacancy shall hold office until the next following general meeting. A director appointed by the Board as an addition to the Board shall hold office until the next following annual general meeting.

The Board has not established a Nomination Committee for reviewing new appointments of directors and senior executives and management succession plans for executive directors and senior executives. The Board follows a formal, considered and transparent procedure for the appointment of new directors to the Board. The appointment of a new director is a collective decision of the Board, taking into consideration the candidate's qualification, expertise, experience, integrity and commitment to his/her responsibilities within the Group. In addition, all candidates to be selected and appointed as a director must be able to meet the standards set out in Rules 3.08 and 3.09 of the Listing Rules. A candidate who is to be appointed as an independent non-executive director must also meet the independence criteria set out in Rule 3.13 of the Listing Rules.

To comply with the code provision A.4.2 which states that every director of the Company should be subject to the rotation requirement at least once every three years and in accordance with bye-law 99, Mr. Lei Xiaoyang, Mr. Xu Bingjin, Mr. Song Jian and Mr. Jiang Bo will retire by rotation at the forthcoming annual general meeting of the Company to be held on 23rd May, 2011 and have offered themselves for re-election at that annual general meeting.

To comply with bye-law 102(B), Mr. Tan Chengxu, who was appointed by the Board as an addition to the Board after the last annual general meeting held on 28th May, 2010, will hold office until the forthcoming annual general meeting of the Company to be held on 23rd May, 2011 and have offered himself for re-election at that annual general meeting.

## **A.5 Responsibilities of directors**

Each newly appointed director is provided with a package of orientation materials setting out the required duties and responsibilities of directors under the Listing Rules and other relevant statutory requirements of Hong Kong. An orientation as to a director's duties and obligations under the Listing Rules and relevant legislations will be arranged for all newly appointed directors. Our directors are kept informed from time to time on the latest development of any changes to the regulatory requirements and the progress of compliance of applicable rules and regulations by the Company. Our directors will also be updated from time to time on the business development and operation plans of the Company. All our directors are encouraged to participate in continuing professional development seminars and/or courses to update their skills and knowledge on the latest development or changes in the relevant statutes, Listing Rules and corporate governance practices.

The functions of non-executive directors include the functions as specified in code provision A.5.2(a) to (d) of the CG Code.

Every director is aware that he should give sufficient time and attention to the affairs of the Company.

The Company has adopted the standard set out in Appendix 10–Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) of the Listing Rules, in relation to the dealings in securities of the Company by the directors.

Having made specific enquiry of all directors, each director of the Company has confirmed that he has complied with the standards set out in the Model Code during the year ended 31st December, 2010.



# Corporate Governance Report (Cont'd)

The Company has also established on 17th June, 2005 written guidelines on no less exacting terms than the Model Code (the “Code for Securities Transactions by Employees”) for securities transactions by employees of the Company, its subsidiaries and its holding company (including directors of the Company’s holding company and its subsidiaries), who because of such office or employment, are likely to be in possession of unpublished price-sensitive information of the Company or its securities. The guidelines were revised in 2009 to incorporate amendments to the Model Code which came into effect on 1st April, 2009.

No incident of non-compliance of the Code for Securities Transactions by Employees by the employees during the year was noted by the Company.

## **A.6 Supply of and access to information**

With respect to regular Board meetings, and so far as practicable in all other cases, an agenda and accompanying board papers are sent in full to all directors in a timely manner as permitted under the circumstances. Notices are given to all the directors for attending regular Board meetings fourteen (14) days before the meetings. For other Board meetings, reasonable notices are generally given. It has been the practice of the Board and accepted by all members of the Board that relevant information of Board meetings will be sent to all directors three (3) days in advance of the relevant meetings or any reasonable time before such meetings where it is not practicable to send out the information three (3) days in advance.

Members of the management have been reminded that they have an obligation to supply the Board and the Board committees with adequate information on a timely basis to enable each of them to make informed decisions. The Board and each director have separate and independent access to the Group’s senior management.

All directors are entitled to have access to board papers, minutes and related materials.

## **B. REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT**

### **B.1 The level of remuneration and disclosure**

The Remuneration Committee was established on 17th June, 2005 in accordance with the CG Code. During 2010, the Remuneration Committee has met once which was attended by all its members except Mr. Qi Yumin. The existing members of the Remuneration Committee include Mr. Xu Bingjin, Mr. Song Jian and Mr. Jiang Bo, all of whom are independent non-executive directors. Mr. Wu Xiao An and Mr. Qi Yumin, both of whom are executive directors, are also members of the Remuneration Committee. Mr. Xu Bingjin is the chairman of the Remuneration Committee. The Terms of Reference of the Remuneration Committee are adopted with reference to the CG Code, including the specific duties set out in code provision B.1.3(a) to (f) of the CG Code.

The Remuneration Committee is responsible for making recommendations to the Board regarding the Group’s policy and structure for all remuneration of directors and senior management. The Remuneration Committee is authorised to seek any information it requires from any employee of the Group and has the power to request the executive directors and other persons to attend its meetings. The Remuneration Committee is also authorised to obtain outside professional advice and to secure the attendance of other persons with relevant experience and expertise if it considers as necessary.

The work performed by the Remuneration Committee during 2010 included:

- conducting a review on the “Policy and Guidelines of The Remuneration Committee”; and
- reviewing and approving the remuneration package of the directors (including the three independent non-executive directors) and the senior management of the Company.

During the process of consideration, no individual director will be involved in decisions relating to his own remuneration.

# Corporate Governance Report (Cont'd)

Full minutes of the Remuneration Committee meeting are kept by the company secretary. Draft and final versions of the minutes of the Remuneration Committee meetings are sent to all members of the Remuneration Committee for comments and approval.

The Remuneration Committee will make available its Terms of Reference, explaining its role and the authority delegated to it by the Board, on request. The Terms of Reference are also available on the website of the Company.

## C. ACCOUNTABILITY AND AUDIT

### C.1 Financial reporting

Management shall provide such explanation and information to the Board as will enable the Board to make an informed assessment of the financial and other matters put before the Board for approval.

The directors are responsible for overseeing all financial aspects of the Company and for keeping proper accounting records and preparing financial statements for each financial period, that give a true and fair view of the state of affairs of the Group and of the results and cash flow for that period. In preparing the financial statements for the year ended 31st December, 2010, the directors have:

- approved the adoption of all applicable Hong Kong Financial Reporting Standards which are issued by the Hong Kong Institute of Certified Public Accountants;
- selected and applied consistently appropriate accounting policies;
- made judgments and estimates that are prudent and reasonable; and
- prepared the accounts on a going concern basis.

The Board is accountable to its shareholders for a clear and balanced assessment of the Company's financial position and prospects. In this regard, the directors' responsibility to present a balanced, clear and understandable assessment extends to annual and interim reports, other price-sensitive announcements and other financial disclosures required under the Listing Rules, reports to regulators, and information required to be disclosed pursuant to statutory requirements.

Financial results of the Group are announced in a timely manner in accordance with all statutory requirements, particularly the timeframe stipulated in Rule 13.49(1) and (6) of the Listing Rules.

All directors acknowledge their responsibility for preparing the financial statements for the year ended 31st December, 2010.

Following the appointment of Jingdu Tianhua Hong Kong as a new member firm of Grant Thornton International in Hong Kong, Jingdu Tianhua Hong Kong succeeded GTHK as the external auditors of the Company with effect from 2nd December 2010. Jingdu Tianhua Hong Kong changed its English name to Grant Thornton Jingdu Tianhua (the "**Auditors**") on 8th December, 2010.

For the year ended 31st December, 2010, the audit and non-audit service fees paid or payable by the Company amounted to approximately HK\$1,500,000 and HK\$360,000, respectively. The non-audit services mainly included conducting agreed-upon procedures on the 2010 interim consolidated financial statements.

The statement of the Auditors about their reporting responsibilities on the financial statements of the Group is set out in the Independent Auditors' Report on pages 36 and 37 of this annual report.

# Corporate Governance Report (Cont'd)

## C.2 Internal controls

The Board is entrusted with an overall responsibility of devising the Company's system of internal controls and conducting an annual review of its effectiveness. This ensures that the Board oversees and monitors the Group's overall financial position so that the interests of the shareholders are well protected and covered. The system of internal controls covers the areas of financial, operational, compliance and risk management of the Group's business.

The Company has adopted an Internal Audit Charter. The Group has conducted a general review of and has monitored the Group's internal management and operation during the year.

In addition, the Board and the Audit Committee have reviewed the effectiveness of the internal control systems on all major operations of the Group and noted that recommendations on certain areas of improvement identified in previous years have been properly followed up and implemented. The Board and the Audit Committee will continue to improve the effectiveness of the internal control systems of the Group and to monitor the systems and the progress of improvements. The Board and the Audit Committee considered that the key areas of the Group's internal control systems are reasonably implemented and the Group has fully complied with the CG Code provisions regarding internal control system generally.

## C.3 Audit Committee

The Audit Committee was established on 20th December, 1999 with reference to "A Guide for the Formation of an Audit Committee" issued by the Hong Kong Institute of Certified Public Accountants. The Terms of Reference of the Audit Committee was revised on 27th September, 2004 and 17th June, 2005, respectively. A revised Terms of Reference of the Audit Committee was adopted in 2009 for incorporation of the amendments to the CG Code in 2009. The Terms of Reference of the Audit Committee have included the duties set out in code provision C.3.3(a) to (n) of the CG Code. The existing members of the Audit Committee comprise Mr. Xu Bingjin, Mr. Song Jian and Mr. Jiang Bo, all of whom are independent non-executive directors. Mr. Xu Bingjin is the chairman of the Audit Committee. The Audit Committee does not have as a member a former partner of the Group's existing audit firm.

During 2010, the Audit Committee met on two (2) occasions and discharged its responsibilities. Attendance of individual members at Audit Committee meetings in 2010 is as follows:

<b>Number of meetings</b>	<b>2</b>
Mr. Xu Bingjin	2/2 (100%)
Mr. Song Jian	2/2 (100%)
Mr. Jiang Bo	2/2 (100%)
Average attendance rate	100%

During 2010, apart from the two meetings of the Audit Committee, consent/approval from the members of the Audit Committee has also been obtained via circulation of written resolutions on a number of issues.

The principal duties of the Audit Committee included reviewing the Company's financial controls, internal control and risk management system, annual report, accounts and half-yearly report.

The following is a summary of the work performed by the Audit Committee during 2010:

- reviewing the auditor's management letter and management's response;
- reviewing and considering the recently issued accounting standards, the adoption of new accounting standards and the change in significant accounting policies;

# Corporate Governance Report (Cont'd)

- reviewing the audited financial statements and final results announcement for the year ended 31st December, 2009;
- reviewing the interim report and the interim results announcement for the six months ended 30th June, 2010;
- meeting with the auditors to go through any significant audit issues or key findings noted during the audit of the Group's 2009 final results;
- meeting with the auditors to go through any significant key findings on the internal control and financial reporting matters based on the agreed-upon procedures performed for the Group's 2010 unaudited interim results;
- reviewing the continuing connected transactions and financial assistance for 2009; and
- considering and approving the change of auditors.

All issues raised by the Audit Committee have been addressed by the management. The work and findings of the Audit Committee have been reported to the Board. During 2010, no issues brought to the attention of the management and the Board were of sufficient importance to require disclosure in this annual report.

Full minutes of the Audit Committee meetings are kept by the company secretary. Draft and final versions of the minutes of the Audit Committee meetings are sent to all members of the Audit Committee for comments and approval.

The Audit Committee will make available its Terms of Reference, explaining its role and the authority delegated to it by the Board, on request. The Terms of Reference are also available on the website of the Company.

This annual report has been reviewed by the Audit Committee.

## **D. DELEGATION BY THE BOARD**

### **D.1 Management functions**

In general, the Board oversees the Company's strategic development and determines the objectives, strategies and policies of the Group. The Board also monitors and controls operating and financial performance and sets appropriate policies for risk management in pursuit of the Group's strategic objectives. The Board delegates the implementation of strategies and day-to-day operation of the Group to the management. The reserved power of the Board was set out in the annual report of the Company for the year ended 31st December, 2005 and there has been no change to the power of the Board during the year 2010.

### **D.2 Board committees**

Apart from the Audit Committee (as described under paragraph C.3) and the Remuneration Committee (as described under paragraph B.1), the Board has not established any other committee of the Board.

## **E. COMMUNICATION WITH SHAREHOLDERS**

### **E.1 Effective communication**

The Company attaches great importance to communications with shareholders. Information on the Group's activities, business, strategies and developments is provided in the Company's annual reports and interim reports. Shareholders of the Company are encouraged to attend the annual general meetings of the Company which offer a valuable forum for dialogue and interaction with management.

# Corporate Governance Report (Cont'd)

In line with the practice of the Company, in respect of each issue to be considered at the annual general meetings and special general meetings, including the re-election of directors, a separate resolution will be proposed by the Chairman.

In accordance with the code provision E.1.2 set out in the CG Code, Mr. Wu Xiao An, the Chairman of the Board, and Mr. Song Jian, a member of both the Audit Committee and Remuneration Committee, have attended the 2010 annual general meeting. Mr. Song Jian, a member of an independent board committee, represented other members of the independent board committee to attend the special general meeting held on 28th May, 2010 at which approval was sought from the shareholders in relation to certain continuing connected transactions and to answer questions raised by the shareholders. Mr. Jiang Bo, a member of an independent board committee, represented other members of the independent board committee to attend the special general meeting held on 17th December, 2010 at which approval was sought from the shareholders in relation to the provision of financial assistance which constitute a connected transaction for the Company, and to answer questions raised by the shareholders at the meeting.

The Chairman of the Board, the chairman of the Audit Committee and the chairman of the Remuneration Committee, or in their absence, another member of the relevant committee or an appointed representative, will attend the forthcoming annual general meeting to answer questions of shareholders.

## **E.2 Voting by poll**

At the annual general meeting and special general meetings held in 2010, the Chairman had provided an explanation of the procedures for conducting a poll at the commencement of each of the meetings. Poll results were posted on the website of the Stock Exchange (as well as on the website of the Company) on the day of the holding of each of the shareholders' meetings.

# Independent Auditors' Report



Member of Grant Thornton International Ltd

## **TO THE SHAREHOLDERS OF BRILLIANCE CHINA AUTOMOTIVE HOLDINGS LIMITED**

*(Incorporated in Bermuda with limited liability)*

We have audited the consolidated financial statements of Brilliance China Automotive Holdings Limited (the “**Company**”) and its subsidiaries (together the “**Group**”) set out on pages 38 to 116, which comprise the consolidated and company statements of financial position as at 31st December, 2010, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

## **DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS**

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## **AUDITORS' RESPONSIBILITY**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Independent Auditors' Report (Cont'd)



## OPINION

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31st December, 2010, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

**Grant Thornton Jingdu Tianhua**  
*Certified Public Accountants*  
20th Floor, Sunning Plaza  
10 Hysan Avenue, Causeway Bay  
Hong Kong

28th March, 2011

# Consolidated Income Statement

For the year ended 31st December, 2010

(Expressed in thousands of RMB except for per share amounts)

	Note	2010 RMB'000	2009 RMB'000
<b>Continuing operations</b>			
<b>Turnover</b>	6	<b>8,948,740</b>	6,148,962
Cost of sales		<b>(7,725,111)</b>	(5,293,719)
<b>Gross profit</b>		<b>1,223,629</b>	855,243
Other net income	6	<b>92,216</b>	111,871
Interest income	6	<b>78,614</b>	31,107
Selling expenses		<b>(462,030)</b>	(310,046)
General and administrative expenses		<b>(330,507)</b>	(331,016)
Finance costs, net	8	<b>(170,771)</b>	(94,183)
Share of results of:			
Associates		<b>92,438</b>	22,004
Jointly controlled entities		<b>973,860</b>	354,276
Impairment losses on assets	7	<b>(32,546)</b>	(644,243)
<b>Profit (Loss) before income tax expense from continuing operations</b>	7	<b>1,464,903</b>	(4,987)
Income tax credit (expense)	9	<b>53,907</b>	(40,989)
<b>Profit (Loss) for the year from continuing operations</b>		<b>1,518,810</b>	(45,976)
<b>Discontinued operations</b>			
Loss for the year from discontinued operations	10	–	(2,698,216)
<b>Profit (Loss) for the year</b>		<b>1,518,810</b>	(2,744,192)
<b>Attributable to:</b>			
Equity holders of the Company	11	<b>1,270,926</b>	(1,639,835)
Non-controlling interests		<b>247,884</b>	(1,104,357)
		<b>1,518,810</b>	(2,744,192)
<b>Earnings (Loss) per share</b>			
<i>Continuing and discontinued operations</i>			
– Basic	13	<b>RMB0.25452</b>	RMB(0.36603)
– Diluted		<b>RMB0.25219</b>	N/A
<i>Continuing operations</i>			
– Basic		<b>RMB0.25452</b>	RMB(0.03588)
– Diluted		<b>RMB0.25219</b>	N/A
<i>Discontinued operations</i>			
– Basic		N/A	RMB(0.33015)
– Diluted		N/A	N/A



# Consolidated Statement of Comprehensive Income

For the year ended 31st December, 2010

	2010 RMB'000	2009 RMB'000
<b>Profit (Loss) for the year</b>	<b>1,518,810</b>	<b>(2,744,192)</b>
<b>Other comprehensive (loss) income, net of tax</b>		
Change in fair value of available-for-sale financial assets	(8,922)	22,067
Share of other comprehensive income of a jointly controlled entity	37,805	92,383
	<b>28,883</b>	<b>114,450</b>
<b>Total comprehensive income (loss) for the year</b>	<b>1,547,693</b>	<b>(2,629,742)</b>
<b>Attributable to:</b>		
Equity holders of the Company	1,299,809	(1,526,309)
Non-controlling interests	247,884	(1,103,433)
	<b>1,547,693</b>	<b>(2,629,742)</b>

# Consolidated Statement of Changes in Equity

For the year ended 31st December, 2010

The Group	Issued capital RMB'000	Hedging reserve RMB'000	Share premium RMB'000	Investment revaluation reserve RMB'000	Cumulative translation adjustments reserve RMB'000	Dedicated capital RMB'000	Share options reserve RMB'000	Capital reserve RMB'000	Retained earnings RMB'000	Total equity attributable to equity holders of the Company		Non-controlling interests RMB'000	Total equity RMB'000
										RMB'000	RMB'000		
As at 1st January, 2009	303,488	(64,032)	2,040,430	-	39,179	215,462	10,065	120,000	3,399,130	6,053,722	(186,467)	5,867,255	
Cancellation of share options	-	-	-	-	-	-	(283)	-	283	-	-	-	
Issue of new shares by subscriptions	89,671	-	404,238	-	-	-	-	-	-	493,909	-	493,909	
Issue of new shares by exercise of share options	124	-	874	-	-	-	(307)	-	-	691	-	691	
Disposal of discontinued operations	-	-	-	-	-	-	-	-	-	-	(3,532)	(3,532)	
Transactions with equity holders of the Company	89,795	-	405,112	-	-	-	(590)	-	283	494,600	(3,532)	491,068	
Transfer to dedicated capital	-	-	-	-	-	7,876	-	-	(7,876)	-	-	-	
Loss for the year	-	-	-	-	-	-	-	-	(1,639,835)	(1,639,835)	(1,104,357)	(2,744,192)	
Other comprehensive income	-	-	-	-	-	-	-	-	-	-	-	-	
Share of other comprehensive income of a jointly controlled entity	-	91,459	-	-	-	-	-	-	-	91,459	924	92,383	
Change in fair value of available-for-sale financial assets	-	-	-	22,067	-	-	-	-	-	22,067	-	22,067	
Total other comprehensive income	-	91,459	-	22,067	-	-	-	-	-	113,526	924	114,450	
As at 31st December, 2009	393,283	27,427	2,445,542	22,067	39,179	215,338	9,475	120,000	1,751,702	5,022,013	(1,259,432)	3,728,581	

# Consolidated Statement of Changes in Equity (Cont'd)

For the year ended 31st December, 2010

The Group	Issued capital RMB'000	Hedging reserve RMB'000	Share premium RMB'000	Investment revaluation reserve RMB'000	Cumulative translation adjustments reserve RMB'000	Dedicated capital RMB'000	Share options reserve RMB'000	Capital reserve RMB'000	Retained earnings RMB'000	Total equity attributable to equity holders of the Company RMB'000	Non-controlling interests RMB'000	Total equity RMB'000
As at 1st January, 2010	383,283	27,427	2,445,542	22,067	39,179	213,338	9,475	120,000	1,751,702	5,022,013	(1,293,432)	3,728,581
Cancellation of share options	-	-	-	-	-	-	(307)	-	307	-	-	-
Increase in interests in a subsidiary	-	277	-	-	-	-	-	-	-	277	(23,267)	(22,990)
Issue of new shares by exercise of share options	574	-	3,978	-	-	-	(1,325)	-	-	3,227	-	3,227
Transactions with equity holders of the Company	574	277	3,978	-	-	-	(1,632)	-	307	3,504	(23,267)	(19,763)
Transfer to dedicated capital	-	-	-	-	-	8,951	-	-	(8,951)	-	-	-
Profit for the year	-	-	-	-	-	-	-	-	1,270,926	1,270,926	247,884	1,518,810
Other comprehensive income (loss)	-	-	-	-	-	-	-	-	-	-	-	-
Share of other comprehensive income of a jointly controlled entity	-	37,805	-	-	-	-	-	-	-	37,805	-	37,805
Change in fair value of available-for-sale financial assets	-	-	-	(8,922)	-	-	-	-	-	(8,922)	-	(8,922)
Total other comprehensive income	-	37,805	-	(8,922)	-	-	-	-	-	28,883	-	28,883
As at 31st December, 2010	383,857	65,509	2,449,520	13,145	39,179	222,289	7,843	120,000	3,013,984	6,325,226	(1,068,815)	5,256,511

# Statements of Financial Position

As at 31st December, 2010

	Note	Consolidated		Company	
		2010 RMB'000	2009 RMB'000	2010 RMB'000	2009 RMB'000
<b>Non-current assets</b>					
Intangible assets	14	185,279	163,743	-	-
Property, plant and equipment	15	1,376,759	1,263,040	1,339	1,097
Construction-in-progress	16	208,059	79,092	-	-
Land lease prepayments	17	66,506	69,044	-	-
Interests in subsidiaries	18	-	-	4,829,679	4,892,142
Interests in associates	19	544,044	504,106	121,310	121,310
Interests in jointly controlled entities	20	2,562,407	1,751,854	-	-
Prepayments for a long-term investment	21	600,000	600,000	-	-
Available-for-sale financial assets	22	28,778	37,700	24,640	33,562
Receivable for disposal of discontinued operations	34(h)	440,094	415,183	-	-
Deferred tax assets	30	99,000	-	-	-
Other non-current assets		11,010	10,415	-	-
<b>Total non-current assets</b>		<b>6,121,936</b>	<b>4,894,177</b>	<b>4,976,968</b>	<b>5,048,111</b>
<b>Current assets</b>					
Cash and cash equivalents		427,789	1,608,911	3,069	971,191
Short-term bank deposits		120,946	213,341	-	-
Pledged short-term bank deposits	23	2,075,801	1,056,071	-	-
Inventories	24	790,838	1,350,299	-	-
Accounts receivable	25	120,400	95,132	-	-
Accounts receivable from affiliated companies	34(d)	1,352,273	832,341	-	-
Notes receivable	26	430,043	305,511	-	-
Notes receivable from affiliated companies	34(e)	542,302	28,450	-	-
Other receivables	27	573,084	622,294	2,024	2,089
Dividends receivable from affiliated companies	34(f)	128,673	94,968	-	-
Prepayments and other current assets		251,597	241,665	1,244	1,285
Income tax recoverable		178	25	-	-
Other taxes recoverable		37,964	18,677	-	-
Amounts due from affiliated companies	34(g)	246,304	103,188	26,365	26,365
<b>Total current assets</b>		<b>7,098,192</b>	<b>6,570,873</b>	<b>32,702</b>	<b>1,000,930</b>

# Statements of Financial Position (Cont'd)

As at 31st December, 2010

	Note	Consolidated		Company	
		2010 RMB'000	2009 RMB'000	2010 RMB'000	2009 RMB'000
<b>Current liabilities</b>					
Accounts payable	28	1,585,882	1,486,750	-	-
Accounts payable to affiliated companies	34(i)	1,201,965	854,629	-	-
Notes payable		3,272,484	1,092,676	-	-
Notes payable to affiliated companies	34(j)	155,135	112,385	-	-
Customer advances		270,955	922,080	-	-
Other payables		767,866	815,453	-	-
Dividends payable		2,788	2,879	2,788	2,879
Accrued expenses and other current liabilities		95,667	131,955	2,494	4,547
Short-term bank borrowings	29	165,000	723,000	-	-
Income tax payable		34,158	37,822	-	-
Other taxes payable		126,274	41,971	-	-
Amounts due to affiliated companies	34(k)	283,443	1,090,181	5,545	970,027
<b>Total current liabilities</b>		<b>7,961,617</b>	<b>7,311,781</b>	<b>10,827</b>	<b>977,453</b>
<b>Net current (liabilities) assets</b>		<b>(863,425)</b>	<b>(740,908)</b>	<b>21,875</b>	<b>23,477</b>
<b>Total assets less current liabilities</b>		<b>5,258,511</b>	<b>4,153,269</b>	<b>4,998,843</b>	<b>5,071,588</b>
<b>Non-current liabilities</b>					
Deferred government grants		2,000	24,688	-	-
Amount due to an affiliated company	34(k)	-	400,000	-	-
<b>Total non-current liabilities</b>		<b>2,000</b>	<b>424,688</b>	<b>-</b>	<b>-</b>
<b>NET ASSETS</b>		<b>5,256,511</b>	<b>3,728,581</b>	<b>4,998,943</b>	<b>5,071,588</b>
<b>Capital and reserves</b>					
Share capital	32(a)	393,857	393,283	393,857	393,283
Reserves	33	5,931,469	4,628,730	4,604,986	4,678,305
Total equity attributable to equity holders of the Company		6,325,326	5,022,013	4,998,843	5,071,588
Non-controlling interests		(1,068,815)	(1,293,432)	-	-
<b>TOTAL EQUITY</b>		<b>5,256,511</b>	<b>3,728,581</b>	<b>4,998,843</b>	<b>5,071,588</b>

Wu Xiao An  
(Also known as Ng Siu On)  
Director

Qi Yumin  
Director

# Consolidated Cash Flow Statement

for the year ended 31st December, 2010

	Note	2010 RMB'000	2009 RMB'000
<b>Operating activities</b>			
Cash generated from operations	35(a)	1,170,720	961,743
Interest received		58,230	76,625
Enterprise income tax paid		(48,910)	(29,059)
<b>Net cash generated from operating activities</b>		<b>1,180,040</b>	<b>1,009,309</b>
<b>Investing activities</b>			
Payments for acquisition of property, plant and equipment and construction-in-progress		(378,352)	(630,656)
Payments for acquisition of intangible assets		(52,396)	(332,120)
(Increase) Decrease in short-term and pledged bank deposits		(927,335)	115,707
Dividend received from an associate		18,795	20,999
Dividend received from a jointly controlled entity		-	78,464
Payments for land lease prepayments		-	(62,470)
Proceeds from disposal of property, plant and equipment		45,804	753
Increase in other long-term assets		(595)	(18,349)
Increase in amounts due from affiliated companies		(167,271)	(326,184)
Net cash outflow from disposal of discontinued operations		-	(151,661)
<b>Net cash used in investing activities</b>		<b>(1,461,350)</b>	<b>(1,305,517)</b>
<b>Financing activities</b>			
(Decrease) Increase in amounts due to affiliated companies		(1,006,738)	1,383,966
Issue of notes payable		1,127,452	260,000
Repayments of notes payable		(260,000)	(370,800)
Payment for redemption of convertible bonds		-	(1,434,484)
Proceeds from short-term bank loans		215,000	1,223,000
Payments of short-term bank loans		(773,000)	(879,781)
Issue of share capital		3,227	494,600
Interest paid		(205,753)	(160,896)
Receipts of government grants		-	145,653
<b>Net cash (used in) generated from financing activities</b>		<b>(899,812)</b>	<b>661,258</b>
(Decrease) Increase in cash and cash equivalents		(1,181,122)	365,050
Cash and cash equivalents, as at 1st January,		1,608,911	1,243,861
<b>Cash and cash equivalents, as at 31st December,</b>		<b>427,789</b>	<b>1,608,911</b>

# Notes to the Financial Statements

For the year ended 31st December, 2010

## 1. CORPORATE INFORMATION

The Company was incorporated in Bermuda on 9th June, 1992 with limited liability. The Company's shares are traded on The Stock Exchange of Hong Kong Limited (the "SEHK").

The Company is an investment holding company. The principal activities of the Company's subsidiaries are the manufacture and sale of minibuses and automotive components in the People's Republic of China (the "PRC"). The Group's Zhonghua sedan business was disposed of in 2009.

The directors of the Company consider Huachen Automotive Group Holdings Company Limited ("Huachen") as the ultimate holding company of the Company.

## 2. PRINCIPAL ACCOUNTING POLICIES

### (a) Statement of compliance

These financial statements have been prepared in accordance with applicable Hong Kong Financial Reporting Standards ("HKFRSs"), collective terms of which includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on the SEHK (the "Listing Rules").

These financial statements have been prepared on the basis consistent with the accounting policies adopted in the 2009 financial statements, except for the adoption for the first time the following new HKFRSs, amendments to HKFRSs and interpretations:

HKFRS 2 (Amendments)	Group Cash-settled Share-based Payment Transactions
HKAS 28 (Revised 2008)	Investments in Associates (Revised 2008)
HKAS 39 (Amendments)	Financial Instruments: Recognition and Measurement – Eligible Hedged Items (Amendments)
HKFRSs (Amendments)	Improvements to HKFRSs issued in 2009
HKFRSs (Amendments)	Amendments to HKFRS 5 as part of Improvements to HKFRSs issued in 2008
HK(IFRIC) – Int 17	Distributions of Non-cash Assets to Owners
HK – Int 5	Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause

In addition, the following revised HKFRSs were also mandatorily effective for financial statements with period commencing on or after 1st July, 2009 but had been already early adopted in the Group's financial statements for the year ended 31st December, 2009:

HKFRS 3 (Revised)	Business Combinations
HKFRS 27 (Revised)	Consolidated and Separate Financial Statements
HKAS 38 (Amendments)	Intangible Assets

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (a) Statement of compliance (Cont'd)

#### **HKFRSs (Amendments) Improvements to HKFRSs issued in 2009**

##### *Amendments to HKFRS 5 Non-current Assets Held for Sale and Discontinued Operations*

The amendments to HKFRS 5 clarify that the disclosure requirements in HKFRSs other than HKFRS 5 do not apply to non-current assets (or disposal groups) classified as held for sale or discontinued operations unless those HKFRSs require (i) specific disclosures in respect of non-current assets (or disposal groups) classified as held for sale or discontinued operations, or (ii) disclosures about measurement of assets and liabilities within a disposal group that are not within the scope of the measurement requirement of HKFRS 5 and the disclosures are not already provided in the consolidated financial statements.

Amendments to HKFRS 5 has no impact on the Group's financial statements for the year and prior years.

##### *Amendments to HKAS 7 Statement of Cash Flows*

The amendments to HKAS 7 specify that only expenditures that result in a recognised asset in the statement of financial position can be classified as investing activities in the statement of cash flows. The application of the amendments to HKAS 7 has resulted in a change in the presentation of cash outflows in respect of development costs that do not meet the criteria in HKAS 38 Intangible Assets for capitalisation as part of an internally generated intangible asset in the consolidated statement of cash flows. This change has been applied retrospectively.

Amendments to HKAS 7 has no material impact on the Group's consolidated cash flow statement.

##### *Amendments to HKAS 17 Leases*

Amendments to HKAS 17 is in relation to the classification of leasehold land. Before the amendments to HKAS 17, leasehold land was required to be classified as operating leases and presented leasehold land as land lease prepayments in the statement of financial position. The amendments to HKAS 17 require that the classification of leasehold land should be based on the general principles set out in HKAS 17, that is, whether or not substantially all the risks and rewards incidental to ownership of a leased asset have been transferred to the lessee.

In accordance with the transitional provisions set out in the amendments to HKAS 17, the Group reassessed the classification of unexpired leasehold land as at 1st January, 2010 based on information that existed at the inception of the leases. However, all the Group's leasehold land do not qualify for finance lease classification and therefore remain their classification as land lease prepayments. As a result, the adoption of amendments to HKAS 17 does not have any impact on the Group's financial statements for the year and prior years.

#### **Hong Kong Interpretation 5 Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause**

Hong Kong Interpretation 5 (“HK Int 5”) clarifies that term loans that include a clause that gives the lender the unconditional right to call the loans at any time (‘repayment on demand clause’) should be classified by the borrower as current liabilities. The adoption of HK Int 5 requires retrospective application.

As all the Group's bank borrowings are short-term financing and have been classified as current liabilities, the adoption of HK Int 5 has no impact on the Group's financial statements.



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (a) Statement of compliance (Cont'd)

#### **HKAS 28 (Revised 2008) Investments in Associates**

The principle adopted under HKAS 27 (Revised 2008) that a loss of control is recognised as a disposal and re-acquisition of any retained interest at fair value is extended by consequential amendments to HKAS 28. Therefore, when significant influence over an associate is lost, the investor measures any investment retained in the former associate at fair value, with any consequential gain or loss recognised in profit or loss. In addition, as part of Improvements to HKFRSs issued in 2010, HKAS 28 (Revised 2008) has been amended to clarify that the consequential amendments to HKAS 28 in relation to transactions where the investor loses significant influence over an associate should be applied prospectively. The Group has applied the amendments to HKAS 28 (Revised 2008) as part of Improvements to HKFRSs issued in 2010 in advance of their effective dates (annual periods beginning on or after 1st July, 2010).

The adoption of HKAS 28 (Revised 2008) does not have impact on the Group's financial statements for the year and for the prior years.

### (b) Basis of measurement

The measurement basis used in the preparation of the financial statements is historical cost, except for available-for-sale financial assets, which are measured at fair value as explained in note 2(i) (i) below.

### (c) Preparation of financial statements

At 31st December, 2010, the Group had net current liabilities of approximately RMB863 million. Notwithstanding the Group's current liabilities exceeding its current assets at 31st December, 2010, in preparing these financial statements, the directors have given careful consideration to current and future liquidity of the Group and its ability to provide working capital for its operations.

As set out in the 2009 financial statements, the Group disposed of the loss-making Zhonghua sedan business to refocus on the minibus operation and the BMW Brilliance joint venture and other future potential investments. The Group generates profit contributions from both of its minibus business and BMW Brilliance joint venture. In the absence of unforeseen circumstances, the management believes the Group will be able to continue to operate as a going concern.

At the reporting date, the Group had short-term bank borrowings of RMB165 million which are renewable on a yearly basis. Management is confident that these borrowings can be renewed on their expiry.

In addition, Huachen has also agreed to provide adequate funds to the Group, if necessary, to meet its liabilities as they fall due. The directors consider that the Group will have sufficient cash resources to satisfy its future working capital needs and other financing requirements. Accordingly, the directors are of the opinion that it is appropriate to prepare the financial statements on a going concern basis.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (d) Basis of consolidation

#### (i) Subsidiaries

Subsidiaries are all entities (including special purpose entities) over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

In consolidated financial statements, the results of subsidiaries acquired or disposed of during the year are included in the consolidated income statement from the effective date of acquisition and up to the effective date of disposal, as appropriate.

Intra-group transactions, balances and unrealised gains and losses on transactions between group companies are eliminated in preparing the consolidated financial statements. Where unrealised losses on intra-group asset sales are reversed on consolidation, the underlying asset is also tested for impairment from the Group's perspective. Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill) and liabilities of the subsidiary and any non-controlling interests. Where certain assets of the subsidiary are measured at revalued amounts or fair values and the related cumulative gain or loss has been recognised in other comprehensive income and accumulated in equity, the amounts previously recognised in other comprehensive income and accumulated in equity are accounted for as if the Company had directly disposed of the related assets (i.e. reclassified to profit or loss or transferred directly to retained earnings). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKAS 39 Financial Instruments: Recognition and Measurement or, when applicable, the cost on initial recognition of an investment in an associate or a jointly controlled entity.

In the Company's statement of financial position, subsidiaries are carried at cost less any impairment loss unless the subsidiary is held for sale or included in a disposal group. Cost is adjusted to reflect changes in consideration arising from contingent consideration amendments. Cost also includes direct attributable costs of investment.

The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable at the reporting date. All dividends whether received out of the investee's pre or post-acquisition profits are recognised in the Company's profit or loss.

#### (ii) Non-controlling interests

Non-controlling interests represent the equity on a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interest either at fair value or at their proportionate share of the subsidiary's net identifiable assets.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (d) Basis of consolidation (Cont'd)

#### (ii) *Non-controlling interests* (Cont'd)

Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from the equity attributable to equity holders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated statement of comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the owners of the Company.

The Group treats transactions with non-controlling interests as transactions with equity holders of the company. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

#### (iii) *Associates and jointly controlled entities*

An associate is an entity, not being a subsidiary or a joint venture, in which an equity interest is held for long-term and the Group or Company has significant influence over its management. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control over those policies.

A jointly controlled entity is an entity which operates under a contractual arrangement between the Group and other parties, where the contractual arrangement establishes that the Group and one or more of the other parties share joint control over the economic activities of the entity and none of the participating parties has unilateral control over the economic activities.

An investment in an associate or a jointly controlled entity is accounted for in the consolidated financial statements under the equity method and is initially recorded at cost and adjusted thereafter for the post acquisition change in the Group's share of the associate's or the jointly controlled entity's net assets. The consolidated income statement includes the Group's share of the post-acquisition, post-tax results of the associates and jointly controlled entities for the year, including any impairment loss on goodwill relating to the investment in associates and jointly controlled entities recognised for the year.

The requirements of HKAS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate or a jointly controlled entity. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 Impairment of Assets as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

Unrealised profits and losses resulting from transactions between the Group and its associates or jointly controlled entities are eliminated to the extent of the Group's interest in the associates or jointly controlled entities. Where unrealised losses on assets sales between the Group and its associates or jointly controlled entities are reversed on equity accounting, the underlying asset is also tested for impairment from the Group's perspective. Where the associate or jointly controlled entity uses accounting policies other than those of the Group for like transactions and events in similar circumstances, adjustments are made, where necessary, to conform the associate or jointly controlled entity's accounting policies to those of the Group when the associate or jointly controlled entity's financial statements are used by the Group in applying the equity method.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (d) Basis of consolidation (Cont'd)

#### (iii) Associates and jointly controlled entities (Cont'd)

When the Group's share of losses in an associate or a jointly controlled entity equals or exceeds its interest in the associate or jointly controlled entity, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate or jointly controlled entity. For this purpose, the Group's interest in the associate or jointly controlled entity is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate or jointly controlled entity.

After the application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's investment in its associates or jointly controlled entity. At each reporting date, the Group determines whether there is any objective evidence that the investment in associate or jointly controlled entity is impaired. If such indications are identified, the Group calculates the amount of impairment as being the difference between the recoverable amount (higher of value in use and fair value less costs to sell) of the associate or jointly controlled entity and its carrying amount. In determining the value in use of the investment, the Group estimates its share of the present value of the estimated future cash flows expected to be generated by the associate or jointly controlled entity, including cash flows arising from the operations of the associate or jointly controlled entity and the proceeds on ultimate disposal of the investment.

In the Company's statement of financial position, investments in associates and jointly controlled entities are stated at cost less accumulated impairment losses unless they are held for sale or included in a disposal group. The carrying amount of the investment is reduced to its recoverable amount on an individual basis. Results of associates and jointly controlled entities are accounted for by the Company on the basis of dividends received and receivable. All dividends whether received out of the associate's or jointly controlled entity's pre or post-acquisition profits are recognised in the Company's profit or loss.

#### (iv) Translation of foreign currencies

Items included in the financial statements of each of the Group entities, including the Company, subsidiaries, associates and jointly controlled entities, are all measured using Renminbi ("RMB") which is the currency of the primary economic environment in which the entity operates ("**the functional currency**").

Transactions in currencies other than the functional currency are translated into functional currency at exchange rates ruling at the transaction dates. Monetary assets and liabilities expressed in other currencies at the reporting date are re-translated into functional currency at rates of exchange ruling at the reporting date. Exchange differences arising in these cases are dealt with in the profit or loss.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (e) Intangibles

#### (i) Goodwill

Capitalised goodwill arising on acquisition of a subsidiary is presented separately in the consolidated statement of financial position. Capitalised goodwill arising on acquisition of an associate or a jointly controlled entity is included in the cost of the investment of the relevant associate or jointly controlled entity.

On disposal of a cash generating unit of a subsidiary, an associate or a jointly controlled entity, any attributable amount of purchased goodwill is included in the calculation of gain or loss on disposal.

#### (ii) Research and development costs

Research costs are charged to profit or loss as incurred. Costs incurred on development projects relating to the design and testing of new or improved products are capitalised as an intangible asset where the technical feasibility and intention of completing the product under development has been demonstrated and the resources are available to do so; and costs are identifiable and there is an ability to sell or use the asset for generating future economic benefits. Such development costs include the costs of materials, direct labour, and an appropriate proportion of overheads and borrowing costs, where applicable, and are stated at cost less accumulated amortisation and accumulated impairment losses. Amortisation is provided on a straight-line basis over a period which reflects the pattern in which the related economic benefits are recognised. Development costs that do not meet the above criteria are charged to profit or loss as incurred. Development costs previously recognised as an expense are not recognised as an asset in subsequent periods.

#### (iii) Acquired intangible assets

Acquired intangible assets with finite useful lives are stated at cost less accumulated amortisation and accumulated impairment losses. Amortisation is provided on a straight-line basis over the estimated useful lives of 5 to 10 years.

### (f) Property, plant and equipment

Property, plant and equipment, including land and buildings (if any) but other than construction-in-progress, are stated at cost less accumulated depreciation and accumulated impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Repairs and maintenance are charged to profit or loss during the year in which they are incurred.

The gain or loss arising from the retirement or disposal of property, plant and equipment is determined as the difference between the estimated net sales proceeds and the carrying amount of the assets and is recognised as income or expense in profit or loss.

Depreciation is provided to write off the cost less accumulated impairment losses of property, plant and equipment, other than construction-in-progress, over their estimated useful lives as set out below from the date on which they are available for use and after taking into account their estimated residual values of 10%, using the straight-line method. Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis and depreciated separately:

Buildings	20 – 30 years
Machinery and equipment (excluding special tools and moulds)	10 – 20 years
Furniture, fixtures and office equipment	5 years
Motor vehicles	5 years
Special tools and moulds	20,000 – 420,000 times of usage

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (g) Construction-in-progress

Construction-in-progress represents factories and office buildings for which construction work has not been completed and machinery pending installation and which, upon completion, management intends to hold for production or own use. Construction-in-progress is carried at cost which includes development and construction expenditure incurred and interest and other direct costs attributable to the development less accumulated impairment losses. On completion, the construction-in-progress is transferred to property, plant and equipment at cost less accumulated impairment losses. Construction-in-progress is not depreciated until such time as the assets are completed and ready for their intended use.

### (h) Leasehold land and buildings

When a lease includes both land and building elements, the Group assesses the classification of each element as a finance or an operating lease separately based on the assessment as to whether substantially all the risks and rewards incidental to ownership of each element have been transferred to the Group. Specifically, the minimum lease payments (including any lump-sum upfront payments) are allocated between the land and the building elements in proportion to the relative fair values of the leasehold interests in the land element and building element of the lease at the inception of the lease.

To the extent the allocation of the lease payments can be made reliably, interest in leasehold land that is accounted for as an operating lease is presented as "land lease prepayments" in the consolidated statement of financial position and is amortised over the lease term on a straight-line basis. When the lease payments cannot be allocated reliably between the land and building elements, the entire lease is generally classified as a finance lease and accounted for as property, plant and equipment, unless it is clear that both elements are operating leases, in which case the entire lease is classified as an operating lease.

### (i) Financial instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instruments and on a trade date basis. A financial asset is derecognised when the Group's contractual rights to future cash flows from the financial asset expire or when the Group transfers the contractual rights to future cash flows to a third party. A financial liability is derecognised only when the liability is extinguished.

The Group's financial assets other than investments in subsidiaries, associates and jointly controlled entities are classified into available-for-sale financial assets and loans and receivables.

#### (i) *Available-for-sale financial assets*

All financial assets within this category are initially subsequently measured at fair value. Gain or loss arising from a change in the fair value excluding any dividend and interest income is recognised in other comprehensive income and accumulated separately in the available-for-sale financial assets revaluation reserve in equity, except for impairment losses (see the policy below) and foreign exchange gains and losses on monetary assets, until the financial asset is derecognised, at which time the cumulative gain or loss is reclassified from equity to profit or loss. Interest calculated using the effective interest method is recognised in profit or loss.

The fair value of available-for-sale monetary assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the reporting date. The change in fair value attributable to translation differences that result from a change in amortised cost of the asset is recognised in profit or loss, and other changes are recognised in other comprehensive income.

For available-for-sale investments in equity securities that do not have a quoted market price in an active market and whose fair value cannot be reliably measured and derivatives that are linked to and must be settled by delivery of such unquoted equity instruments, they are measured at cost less any identified impairment losses at each reporting date subsequent to initial recognition.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (i) Financial instruments (Cont'd)

#### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are initially recognised at fair value. Loans and receivables are subsequently measured at amortised cost using the effective interest method, less any impairment losses. Amortised cost is calculated taking into account any discount or premium on acquisition and includes fees that are an integral part of the effective interest rate.

#### (iii) Impairment of financial assets

At each reporting date, the Group assesses for indicators of impairment on financial assets. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

For available-for-sale equity investment, a significant or prolonged decline in the fair value of that investment below its cost is considered an objective evidence of impairment.

For all other financial assets, objective evidence of impairment includes:

- significant financial difficulty of the issuer or counterparty;
- default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation

whether there is objective evidence that financial assets are impaired. The impairment losses of financial assets carried at amortised cost is measured as the difference between the assets' carrying amount and the present value of estimated future cash flow discounted at the financial assets' original effective interest rate.

#### Loans and receivable

The amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition). Impairment loss is recognised in profit or loss for the period in which the impairment occurs.

For financial assets other than accounts receivable, notes receivables, other receivables and receivables from related parties that are stated at amortised cost, impairment losses are written off against the corresponding assets directly. For accounts receivable, notes receivables, other receivables and receivables from related parties, when the recovery of these financial assets is considered doubtful but not remote, the impairment losses for doubtful receivables are recorded using an allowance account. When the Group is satisfied that recovery of these receivables is remote, the amount considered irrecoverable is written off against these receivables directly and any amounts held in the allowance account in respect of that receivable are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

If, in subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that it does not result in a carrying amount of the financial asset exceeding what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in profit or loss in the period in which the reversal occurs.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (i) Financial instruments (Cont'd)

#### (iii) Impairment of financial assets (Cont'd)

Available-for-sale financial assets

When a decline in the fair value of an available-for-sale financial asset has been recognised in other comprehensive income and accumulated in equity and there is objective evidence that the asset is impaired, this amount is removed from equity and recognised in profit or loss as an impairment loss. That amount is measured as the difference between the asset's acquisition cost (net of any principal repayment and amortisation) and current fair value, less any impairment loss on that asset previously recognised in income statement.

Reversals in respect of investment in equity instruments classified as available-for-sale and stated at fair value are not recognised in the income statement. The subsequent increase in fair value is recognised in other comprehensive income. Impairment losses in respect of debt securities are reversed if the subsequent increase in fair value can be objectively related to an event occurring after the impairment loss was recognised. Reversal of impairment losses in such circumstances is recognised in income statement.

Impairment losses recognised in an interim period in respect of available for sale equity securities and unquoted equity securities carried at cost are not reversed in a subsequent period. Consequently, if the fair value of an available for sale equity security increases in the remainder of an annual period, or in a subsequent period, the increase is recognised in other comprehensive income.

#### (iv) Other financial liabilities

The Group's other financial liabilities include accounts and notes payable and other payables, bank loans and other borrowings. These financial liabilities are recognised initially at their fair value and subsequently measured at amortised cost, using effective interest method.

#### (v) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer of the contract to make specified payments to reimburse the holder of the contract for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument. Financial guarantee contract is initially recognised as deferred income within trade and other payable at fair value, where such information is available. Otherwise, it is recognised at consideration received and receivable. Subsequently, it is measured at the higher of the amount initially recognised, less accumulated amortisation, and the amount of the provision, if any, that is required to settle the commitment at the reporting date.

### (j) Impairment of other assets

At each reporting date, the Group reviews internal and external sources of information to determine whether its tangible and intangible assets (other than goodwill), investments in subsidiaries, associates and jointly controlled entities and prepayments have suffered an impairment loss or impairment loss previously recognised no longer exists or may be reduced. If any such indication exists, the recoverable amount of the asset is estimated, based on the higher of its fair value less costs to sell and value in use. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the smallest group of assets that generates cash flows independently (i.e. a cash-generating unit).

If the recoverable amount of an asset or a cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount. Impairment losses are recognised as an expense immediately.



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (j) Impairment of other assets (Cont'd)

A reversal of impairment losses is limited to the carrying amount of the asset or cash-generating unit that would have been determined had no impairment loss been recognised in prior years. Reversal of impairment losses is recognised as income immediately.

### (k) Inventories

Inventories comprise raw materials, work-in-progress and finished goods and are stated at the lower of cost and net realisable value. Costs comprise all costs of purchase, direct labour, and an appropriate proportion of all production overhead and other costs incurred in bringing the inventories to their present location and condition. Costs are calculated on the moving weighted-average basis, except for costs of work-in-progress and finished goods which are calculated by the specific identification basis. Net realisable value is determined on the basis of anticipated sales proceeds in the ordinary course of business less the estimated costs of completion and the estimated selling expenses.

### (l) Cash and cash equivalents and short-term deposits

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition.

Deposits with banks or other financial institutions with maturity more than three months and within one year at acquisition are classified as short-term deposits.

### (m) Provisions

A provision is recognised when the Group has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount of obligation can be made. Expenditure for which a provision has been recognised is charged against the related provision in the year in which the expenditure is incurred. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the amount provided is the present value of the expenditures expected to be required to settle the obligation. Where the Group expects a provision is to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

The Group recognises a provision for repairs or replacement of products still under warranty at the reporting date. Minibuses are sold with 24-month or 50,000 kilometres (2009: Same) first-to-occur limited warranty. During the warranty period, the Group pays service stations for parts and labour costs covered by the warranty. The liabilities of warranty of Zhonghua sedans were all taken up by Huachen upon the disposal of Zhonghua sedan business.

The costs of the warranty obligation are accrued at the time the sales are recognised, based on the estimated costs of fulfilling the total obligations, including handling and transportation costs. The factors used to estimate warranty expenses are reviewed periodically in light of actual experience.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (m) Provisions (Cont'd)

Movements in the provision for warranty during the year are as follows:

	2010 RMB'000	2009 RMB'000
As at 1st January,	10,908	10,908
Accrual for warranties during the year	43,461	89,158
Settlements during the year	(42,713)	(89,158)
<b>As at 31st December,</b>	<b>11,656</b>	<b>10,908</b>

### (n) Government grants

Grants from government are recognised at their fair value. Conditional government grants are recognised in the statement of financial position initially as deferred government grants when there is reasonable assurance that the grants will be received and that the Group will comply with the conditions attached. Grants that compensate the Group for expenses incurred are recognised as revenue in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the Group for the costs of construction-in-progress, development of new or improved products, property, plant and equipment and land lease prepayments are included in non-current liabilities as deferred government grants and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

Any unconditional grants are recognised in profit or loss as revenue when the grant becomes receivable.

### (o) Operating leases

Leases where substantially all the risks and rewards of ownership of assets remain with the lessor are accounted for as operating leases. Payments made under operating leases net of any incentives received from the lessor are charged to profit or loss on a straight-line basis over the lease periods.

Assets leased out under operating leases are included in property, plant and equipment in the statement of financial position. Rental income (net of any incentives given to lessees) is recognised on a straight-line basis over the lease terms.

### (p) Employee benefits

#### (i) Employee leave entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the reporting date.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

#### (ii) Bonus plans

Bonus plans are recognised when the Group has a present legal or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (p) Employee benefits (Cont'd)

#### *(iii) Pension obligations*

The Group's contributions to defined contribution retirement plans administered by the government of the PRC are recognised as an expense in profit or loss. The assets of the schemes are held separately from those of the Group in independently administered funds. Further information is set out in Note 31.

Contributions made to the Mandatory Provident Fund Scheme for the Group's employees in Hong Kong are charged to profit or loss when incurred.

#### *(iv) Share-based payments*

The Group's employees, including directors, receive remuneration in the form of share-based payment transactions, whereby the employees rendered services in exchange for shares or rights over shares. The cost of such transactions with employees is measured by reference to the fair value of equity instrument at grant date. The fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in share options reserve within equity. The fair value is determined using the Black-Scholes option pricing model, taking into account the terms and conditions of the transactions, other than conditions linked to the price of the shares of the Company.

The cost of equity-settled transactions is recognised, together with a corresponding increase in equity, over the year in which the performance conditions are fulfilled, ending on the date on which the relevant employees become fully entitled to the award. During the vesting period, the number of share options that is expected to vest ultimately is reviewed. Any adjustment to the cumulative fair value recognised in prior years is charged or credited to profit or loss for the year of the review, with a corresponding adjustment to the share options reserve within equity.

### (q) Income and other taxes

#### *(i) Income tax*

Income tax in profit or loss comprises current and deferred taxes. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. All changes to current tax assets or liabilities are recognised as a component of tax expenses in profit or loss.

Deferred taxation is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Tax rates enacted or substantively enacted by the reporting date are used to determine deferred taxation.

Changes in deferred tax assets or liabilities are recognised in profit or loss, or in other comprehensive income or directly in equity if they relate to items that are charged or credited to other comprehensive income or directly in equity.

Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor accounting profit.

Deferred taxation is provided on temporary differences arising from investments in subsidiaries, associates and jointly controlled entities, except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (q) Income and other taxes (Cont'd)

#### (ii) Value Added Tax ("VAT") and Consumption Tax

The general VAT rate applicable to sales and purchases of minibuses and automotive components in the PRC is 17% (2009: 17%).

Sale of minibuses is also subject to consumption tax at standard rates of 3% to 12% in 2010 (2009: 3% to 12%).

### (r) Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements. When a change in the probability of an outflow occurs so that outflow is probable, they will then be recognised as a provision.

### (s) Revenue recognition

Revenue is recognised when it is probable that economic benefits associated with a transaction will flow to the Group and the revenue and costs, if applicable, can be measured reliably and on the following bases:

#### (i) Sale of goods

Revenue from the sale of goods is recognised on the transfer of risks and rewards of ownership, which generally coincides with the time when the goods are delivered to customers and title is passed.

#### (ii) Interest income

Interest income is recognised on a time proportion basis, taking into account the principal amounts outstanding and the interest rates applicable.

#### (iii) Dividend income

Dividend income is recognised when the right to receive payment is established.

#### (iv) Subsidy income (Government grants)

Accounting policy for recognition of subsidy income is set out in Note 2(n) to the financial statements.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (t) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is ceased when substantially all activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or completed.

All other borrowing costs are charged to profit or loss in the period in which they are incurred.

### (u) Segment reporting

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the directors, the chief operating decision makers, for their decisions about resources allocation to the Group's business components, which are determined by the Group's different brands of vehicles, and review of their performance.

The Group has identified the following reportable segments:

- (1) the manufacture and sale of minibuses and automotive components; and
- (2) the manufacture and sale of BMW sedans.

The measurement policies the Group adopts for reporting segment results under HKFRS 8 are the same as those used in its financial statements prepared under HKFRSs, except that the following items are not included in arriving at the operating results of the operating segments.

- expenses related to share-based payments;
- share of results of associates and jointly controlled entities;
- interest income;
- finance costs;
- impairment losses on construction-in-progress and property, plant and equipment;
- impairment losses on intangible assets;
- impairment losses on available-for-sale financial assets;
- impairment losses on receivables;
- fair value gain on embedded derivative components of convertible bonds;
- corporate income and expenses which are not directly attributable to the business activities of any operating segment; and
- income tax expense (credit)

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

### (u) Segment reporting (Cont'd)

In addition, the operating results of the operating segments include completed segment results of the manufacture and sale of BMW sedans, which are currently reported on the basis of the Group's share of equity interests in the Group's financial statements prepared under HKFRS.

Segment assets include all assets but interests in associates (note 19), interests in jointly controlled entities (note 20), available-for-sale financial assets (note 22), prepayments for a long-term investment (note 21), advance to SAIAM (note 27). In addition, corporate assets which are not directly attributable to the business activities of any operating segment are not allocated to a segment.

Segment liabilities include all liabilities. In addition, corporate liabilities which are not directly attributable to the business activities of any operating segment and are not allocated to a segment.

In addition, segment assets and segment liabilities include completed assets and liabilities of the manufacture and sale of BMW sedans segment, which are currently reported on the basis of the Group's share of equity interests in the Group's financial statements prepared under HKFRS.

### (v) Related parties

For the purpose of these financial statements, a party is considered to be related to the Group if:

- (i) directly, or indirectly through one or more intermediaries, the party controls, is controlled by, or is under common control with, the Group; or has an interest in the Group that gives it significant influence over the Group; or has joint control over the Group;
- (ii) the party is an associate of the Group;
- (iii) the party is a joint venture in which the Group is a venturer;
- (iv) the party is a member of the key management personnel of the Group or its shareholders;
- (v) the party is a close member of the family of any individual referred to in (i) or (iv);
- (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- (vii) the party is a post-employment benefit plan for the benefit of employees of the Group, or any entity that is a related party of the Group.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 3. FUTURE CHANGES IN HKFRSs

At the date of authorisation of these financial statements, the HKICPA has issued the following standards and interpretations that are not yet effective. The directors anticipate that the adoption of these new HKFRSs in the further periods will have no material impact on the results of the Company.

HKFRSs (Amendments)	Improvements to HKFRSs issued in 2010 except for the amendments to HKFRS 3 (as revised in 2008), HKAS 1 and HKAS 28 <sup>1</sup>
HKFRS 7 (Amendments)	Disclosures – Transfers of Financial Assets <sup>3</sup>
HKFRS 9	Financial Instruments <sup>4</sup>
HKAS 12 (Amendments)	Deferred Tax: Recovery of Underlying Assets <sup>5</sup>
HKAS 24 (as revised in 2009)	Related Party Disclosures <sup>6</sup>
HKAS 32 (Amendments)	Classification of Rights Issues <sup>7</sup>
HK (IFRIC) – Int 14 (Amendments)	Prepayments of a Minimum Funding Requirement <sup>6</sup>
HK (IFRIC) – Int 19	Extinguishing Financial Liabilities with Equity Instruments <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1st July, 2010 or 1st January, 2011, as appropriate.

<sup>2</sup> Effective for annual periods beginning on or after 1st July, 2010.

<sup>3</sup> Effective for annual periods beginning on or after 1st January, 2011.

<sup>4</sup> Effective for annual periods beginning on or after 1st January, 2013.

<sup>5</sup> Effective for annual periods beginning on or after 1st January, 2012.

<sup>6</sup> Effective for annual periods beginning on or after 1st January, 2011.

<sup>7</sup> Effective for annual periods beginning on or after 1st February, 2010.

### HKFRS 9 Financial Instruments

The standard is effective for accounting periods beginning on or after 1st January, 2013 and addresses the classification and measurement of financial assets. The new standard reduces the number of measurement categories of financial assets and all financial assets will be measured at either amortised cost or fair value based on the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial asset. Fair value gains and losses will be recognised in profit or loss except for those on certain equity investments which will be presented in other comprehensive income. The Directors are currently assessing the possible impact of the new standard on the Group's results and financial position in the first year of application.

### Amendments to HKFRS 7 titled Disclosures – Transfers of Financial Assets

Amendments to HKFRS 7 increase the disclosure requirements for transactions involving transfers of financial assets. These amendments are intended to provide greater transparency around risk exposures when a financial asset is transferred but the transferor retains some level of continuing exposure in the asset. The amendments also require disclosures where transfers of financial assets are not evenly distributed throughout the period.

The directors do not anticipate that these amendments to HKFRS 7 will have a significant effect on the Group's disclosures regarding transfers of trade receivables previously effected. However, if the Group enters into other types of transfers of financial assets in the future, disclosures regarding those transfers may be affected.

### Amendments to HKAS 12 Deferred Tax: Recovery of Underlying Assets

Amendments to HKAS 12 mainly deal with the measurement of deferred tax for investment properties that are measured using the fair value model in accordance with HKAS 40 Investment Property. Based on the amendments, for the purposes of measuring deferred tax liabilities and deferred tax assets for investment properties measured using the fair value model, the carrying amounts of the investment properties are presumed to be recovered through sale, unless the presumption is rebutted in certain circumstances. No material impact on the Group's financial statements is expected as the Group does not have investment property.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 3. FUTURE CHANGES IN HKFRSs (Cont'd)

### HKAS 24 Related Party Disclosures (as revised in 2009)

HKAS 24 (as revised in 2009) modifies the definition of a related party and simplifies disclosures for government-related entities.

The disclosure exemptions introduced in HKAS 24 (as revised in 2009) may affect the Group because the Group is a government-related entity as defined in HKAS 24 (as revised in 2009). However, the directors has not yet decided on taking the exemption as they are still considering the pros and cons of taking the exemptions for the disclosure.

### Amendments to HKAS 32 Classification of Rights Issues

Amendments to HKAS 32 address the classification of certain rights issues denominated in a foreign currency as either an equity instrument or as a financial liability. To date, the Group has not entered into any arrangements that would fall within the scope of the amendments. However, if the Group does enter into any rights issues within the scope of the amendments in future accounting periods, the amendments to HKAS 32 will have an impact on the classification of those rights issues.

### HK (IFRIC) – Int 19 Extinguishing Financial Liabilities with Equity Instruments

HK(IFRIC) – Int 19 provides guidance regarding the accounting for the extinguishment of a financial liability by the issue of equity instruments. To date, the Group has not entered into transactions of this nature. However, if the Group does enter into any such transactions in the future, HK(IFRIC)-Int 19 will affect the required accounting. In particular, under HK(IFRIC) – Int 19, equity instruments issued under such arrangements will be measured at their fair value, and any difference between the carrying amount of the financial liability extinguished and the fair value of equity instruments issued will be recognised in profit or loss.

## 4. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

In the process of applying the accounting policies set out in note 2, management is required to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

### (a) Depreciation and amortisation

The net book value of the Group's property, plant and equipment and intangible assets as at 31st December, 2010 was approximately RMB1,377 million (2009: RMB1,263 million) and RMB185 million (2009: RMB164 million) respectively. The Group depreciates its property, plant and equipment on a straight line basis, after taking into account their estimated residual value, over 5 to 30 years for properties, plant and equipment other than special tools and moulds and over 20,000 times to 420,000 times of usage for special tools and moulds.

The intangible assets are amortised on a straight-line basis over their estimated useful lives of 5 to 10 years.



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 4. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (Cont'd)

### (a) Depreciation and amortisation (Cont'd)

The depreciation and amortisation rates are based on the estimated useful lives and reflect the directors' estimate of the periods that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment and intangible assets with reference to the current condition of the property, plant and equipment and the level of technological advancement of these property, plant and equipment and intangible assets compared with the market. When there is change in technological advancement in the market which reduces the expected useful lives of these assets, the depreciation and amortisation rates are required to be adjusted at that time and it would have negative impact on the Group's results.

### (b) Impairment on goodwill

The Group determines whether goodwill is required to be impaired based on an estimation of the value of the cash-generating units to which the goodwill has been allocated. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating units and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, a material impairment loss may arise. As at 31st December, 2010, full provision of impairment was provided for goodwill in investment in subsidiaries while goodwill in investment in associates and jointly controlled entities were RMB26,654,000 (2009: RMB26,654,000) and RMB74,271,000 (2009: RMB74,271,000), respectively, and no further impairment loss is considered necessary by the directors based on the assessment. If the actual future cash flows of these associates and jointly controlled entities are less than expected, the maximum potential impact to the financial statements would be the carrying amounts of the goodwill.

### (c) Impairment on inventories

The Group's management reviews inventory aging analysis at each reporting date and makes allowance for obsolete and slow-moving items of inventories that are no longer suitable for use in production. The management estimates the net realisable value for such finished goods and work-in-progress based principally on the selling prices of the respective finished goods and current market conditions. The management carries out an inventory review on a product-by-product basis at each reporting date and makes allowance for obsolete items.

However, situation in the PRC automobile market could change from time to time and this can put pressure on the selling prices and the turnover of the Group's inventories. As at 31st December, 2010, the Group had inventories of RMB790,838,000 (2009: RMB1,350,299,000) (net of a provision of impairment of RMB67,989,000 (2009: RMB93,147,000)). Should there be an unexpected change in the market, the provision will not be adequate and further impairment will be required and a material loss may arise.

### (d) Impairment on receivables

The policy for impairment on the Group's bad and doubtful debts of receivables is based on an estimation of the present value of the future cash flows from receivables with reference to aging analysis of accounts. The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows. As at 31st December, 2010, the Group had accounts receivable (both from third parties and affiliated companies) totaling RMB1,472,673,000 (2009: RMB927,473,000) (net of accumulated impairment losses of RMB42,805,000 (2009: RMB49,054,000)), other receivable of RMB573,084,000 (2009: RMB10,622,294,000) (net of accumulated impairment losses of RMB70,792,000 (2009: RMB97,183,000)) and amounts due from affiliated companies of RMB246,304,000 (2009: RMB103,188,000) (net of accumulated impairment losses of RMB305,218,000 (2009: RMB296,063,000)). Where the actual cash flows are less than expected, a material loss may arise.

### (e) Warranty provisions

The Group makes provisions under the warranties it gives on sale of its minibuses and related parts taking into account the Group's historical claim experience. As the Group is continually upgrading its product designs and launching new models, it is possible that the past claim experience is not indicative of future claims that it will receive in respect of past sales. Any increase or decrease in the provision would affect profit or loss in future years. Details of provisions are set out in note 2(m).

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 5. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS

The Group's major financial instruments include accounts and notes receivables, other receivables, accounts and notes payables, other payables, and interest-bearing borrowings. Details of the policies on how to mitigate the risks from these financial instruments are set out below. The Group's management manages and monitors these exposures to ensure appropriate measures are implemented in a timely and effective manner.

### (a) Credit risk

The Group's credit risk primarily consists of accounts receivable, notes receivable and other receivables from a variety of customers and debtors including state and local agencies, municipalities and private industries and its affiliated companies, bank balances and deposits and guarantee for loans drawn by its affiliated companies.

In order to minimise credit risk, credit history and background of new customers and debtors are checked and security deposits are usually obtained from major customers. Credit limits with credit terms of 30 days to 90 days are set for customers and designated staff monitors accounts receivable and follow-up collection with customers. Customers considered to be high risk are traded on cash basis or when bank guaranteed notes are received.

The Group reviews regularly the recoverable amount of each individual receivable and adequate provision is made for balance determined to be unrecoverable.

The Group has no significant concentration of credit risk at 31st December, 2010 except that about 90% (2009: 88%) of accounts receivable were due from Huachen as a result of the disposal of discontinued operations. This account receivable was originally an intercompany balance within the Group which was eliminated on consolidation but has become a receivable from the ultimate holding company after the disposal. The Group will closely monitor the balance and ensure it will be recovered.

The credit risk on liquid funds with banks is limited because these banks are authorised banks in the PRC with high credit ratings.

### (b) Liquidity risk

In managing liquidity risk, the Group monitors and maintains a level of cash and cash equivalents considered adequate by the management to finance the Group's operations, expected expansion and product developments. The Group relies on borrowings as a significant source of liquidity. The management monitors the utilisation of borrowings and ensures compliance with loan covenants. In view of excess of current liabilities over current assets of both the Group and the Company, the management has taken necessary measures to maintain the Group's and the Company's liquidity as set out in note 2(c).

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 5. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (Cont'd)

### (b) Liquidity risk (Cont'd)

As at 31st December, 2010 and 31st December, 2009, the remaining contractual maturities of the Group's financial liabilities, based on undiscounted cash flows, are summarised below:

	Carrying amount RMB'000	Within 1 year or on demand RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	More than 5 years RMB'000
<b>As at 31st December, 2010</b>					
Accounts payable	1,585,882	1,585,882	-	-	-
Accounts payable to affiliated companies	1,201,965	1,201,965	-	-	-
Notes payable	3,272,484	3,272,484	-	-	-
Notes payable to affiliated companies	155,135	155,135	-	-	-
Other payables	767,866	767,866	-	-	-
Dividends payable	2,788	2,788	-	-	-
Accrued expenses and other current liabilities	95,667	95,667	-	-	-
Short-term bank borrowings	165,000	165,000	-	-	-
Amounts due to affiliated companies	283,443	283,443	-	-	-
	<b>7,530,230</b>	<b>7,530,230</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financial guarantee contract</b>					
	Guaranteed Amount RMB'000	Within 1 year or on demand RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	More than 5 years RMB'000
<b>As at 31st December, 2010</b>					
— Shanghai Shenhua Holdings Co., Ltd. (“Shanghai Shenhua”)	60,000	60,000	-	-	-
— Shenyang JinBei Automotive Co., Ltd. (“JinBei”)	366,500	366,500	-	-	-
— Huachen	1,001,000	1,001,000	-	-	-
— Shenyang Xinguang Brilliance Automobile Engine Co., Ltd. (“Xinguang Brilliance”)	15,000	15,000	-	-	-
	<b>1,442,500</b>	<b>1,442,500</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 5. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (Cont'd)

### (b) Liquidity risk (Cont'd)

	Carrying amount RMB'000	Within 1 year or on demand RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	More than 5 years RMB'000
As at 31st December, 2009					
Accounts payable	1,486,750	1,486,750	–	–	–
Accounts payable to affiliated companies	854,629	854,629	–	–	–
Notes payable	1,092,676	1,092,676	–	–	–
Notes payable to affiliated companies	112,385	112,385	–	–	–
Other payables	815,453	815,453	–	–	–
Dividends payable	2,879	2,879	–	–	–
Accrued expenses and other current liabilities	131,955	131,955	–	–	–
Short-term bank borrowings	723,000	723,000	–	–	–
Amounts due to affiliated companies	1,490,181	1,090,181	443,200	–	–
	6,709,908	6,309,908	443,200	–	–

	Guarantee Amount RMB'000	Within 1 year or on demand RMB'000	More than 1 year but less than 2 years RMB'000	More than 2 years but less than 5 years RMB'000	More than 5 years RMB'000
As at 31st December, 2009					
— Shanghai Shenhua	60,000	60,000	–	–	–
— JinBei	200,000	200,000	–	–	–
— Huachen	750,000	750,000	–	–	–
	1,010,000	1,010,000	–	–	–

### (c) Currency risk

Since all operating subsidiaries, associates and jointly controlled entities of the Group operate in the PRC, receivables, cash and cash equivalents, short-term bank deposits and pledged short-term bank deposits are largely denominated in Renminbi. Although certain payables are denominated in foreign currencies such as Japanese Yen, U.S. Dollar and Euro for purchases of equipment and components from overseas, the amounts are not considered significant to the total payables. The recent appreciating trend of Renminbi versus the Japanese Yen, U.S. Dollar or Euro made purchases of foreign-produced components and payments denominated in foreign currencies, is now less expensive to the Group which has led to marginal improvement in its results of operations.

On the other hand, as the management intends to expand the Group's overseas sales which are denominated in other currencies, mainly U.S. Dollar, the strengthening RMB will have a negative impact to the Group in the future. The management is considering all possible measures to minimise currency risk in relation to overseas sales in the future, including hedging.

No sensitivity analysis of the exchange risk is presented as the effect is considered not significant due to the reason stated above.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 5. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (Cont'd)

### (d) Interest rate risk

The Group's exposure to market risk for changes in interest rates relates primarily to the Group's interest-bearing bank loans and discounted bank guaranteed notes.

Funds not required by the Group in the short-term are kept as temporary demand or time deposits in commercial banks and the Group does not hold any market risk-sensitive instruments for speculative purposes.

Assuming the cash and cash equivalents, short-term deposits, pledged short-term bank deposits, short-term bank borrowings and notes payable for financing outstanding at 31st December, 2010 were to be outstanding for the whole year, a 50 basis point increase or decrease would increase or decrease the profit after tax and equity of the Group for the year by approximately RMB5 million (2009: increase or decrease the loss after tax by approximately RMB9 million). The 50 basis point increase or decrease represents management's assessment of a reasonably possible change in interest rates over the period until the next annual reporting date. The analysis was performed on the same basis for 2009.

### (e) Summary of financial instruments by category

The carrying amounts of the Group's financial assets and liabilities are categorised as follows:

	Loans and receivables RMB'000	Available-for-sale financial assets RMB'000	Total RMB'000
<b>Financial assets at 31st December, 2010</b>			
Available-for-sale financial assets	-	28,778	28,778
Cash and cash equivalents	427,789	-	427,789
Short-term bank deposits	120,946	-	120,946
Pledged short-term bank deposits	2,075,801	-	2,075,801
Accounts receivable	120,400	-	120,400
Accounts receivable from affiliated companies	1,352,273	-	1,352,273
Notes receivable	430,043	-	430,043
Notes receivable from affiliated companies	542,302	-	542,302
Other receivables	573,084	-	573,084
Dividends receivable from affiliated companies	128,673	-	128,673
Amounts due from affiliated companies	246,304	-	246,304
Receivable for disposal of discontinued operations	440,094	-	440,094
	<b>6,457,709</b>	<b>28,778</b>	<b>6,486,487</b>

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 5. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (Cont'd)

### (e) Summary of financial instruments by category (Cont'd)

	Loans and receivables RMB'000	Available-for-sale for the financial assets RMB'000	Total RMB'000
<b>Financial assets at 31st December, 2009</b>			
Available-for-sale financial assets	–	37,700	37,700
Cash and cash equivalents	1,608,911	–	1,608,911
Short-term bank deposits	213,341	–	213,341
Pledged short-term bank deposits	1,056,071	–	1,056,071
Accounts receivable	95,132	–	95,132
Accounts receivable from affiliated companies	832,341	–	832,341
Notes receivable	305,511	–	305,511
Notes receivable from affiliated companies	28,450	–	28,450
Other receivables	622,294	–	622,294
Dividends receivable from affiliated companies	94,968	–	94,968
Amounts due from affiliated companies	103,188	–	103,188
Receivable for disposal of discontinued operations	415,183	–	415,183
	5,375,390	37,700	5,413,090
	<b>Liabilities at fair value through profit or loss RMB'000</b>	<b>Financial liabilities measured at amortised costs RMB'000</b>	<b>Total RMB'000</b>
<b>Financial liabilities at 31st December, 2010</b>			
Accounts payable	–	1,585,882	1,585,882
Accounts payable to affiliated companies	–	1,201,965	1,201,965
Notes payable	–	3,272,484	3,272,484
Notes payable to affiliated companies	–	155,135	155,135
Other payables	–	767,866	767,866
Dividends payable	–	2,788	2,788
Short-term bank borrowings	–	165,000	165,000
Amounts due to affiliated companies	–	283,443	283,443
	–	7,434,563	7,434,563

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 5. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (Cont'd)

### (e) Summary of financial instruments by category (Cont'd)

	Liabilities at fair value through profit or loss RMB'000	Financial liabilities measured at amortised costs RMB'000	Total RMB'000
Financial liabilities at 31st December, 2009			
Accounts payable	–	1,486,750	1,486,750
Accounts payable to affiliated companies	–	854,629	854,629
Notes payable	–	1,092,676	1,092,676
Notes payable to affiliated companies	–	112,385	112,385
Other payables	–	815,453	815,453
Dividends payable	–	2,879	2,879
Short-term bank borrowings	–	723,000	723,000
Amounts due to affiliated companies	–	1,490,181	1,490,181
	–	6,577,953	6,577,953

### (f) Fair value measurements recognised in the statement of financial position

The following table presents financial assets and liabilities measured at fair value in the statement of financial position in accordance with the three-level fair value hierarchy. The hierarchy groups financial assets and liabilities into three levels based on the relative reliability of significant inputs used in measuring the fair value of these financial assets and liabilities. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived form prices); and
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level in the fair value hierarchy within which the financial asset or liability is categorised in its entirety is based on the lowest level of input that is significant to the fair value measurement.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 5. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (Cont'd)

### (f) Fair value measurements recognised in the statement of financial position (Cont'd)

The Group's financial assets and liabilities measured at fair value in the statement of financial position are grouped into the fair value hierarchy as follows:

	2010				2009			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
<b>Assets</b>								
Available-for-sale financial assets								
— Listed	24,640	-	-	24,640	33,562	-	-	33,562

There have been no transfers between levels 1, 2 and 3 in the reporting years.

The listed equity securities are denominated in Hong Kong dollars. Fair value has been determined by reference to the quoted bid price at the reporting date and has been translated using the spot foreign currency rate at the end of the reporting year where appropriate.

## 6. TURNOVER, OTHER NET INCOME AND SEGMENT INFORMATION

Turnover represents the invoiced value of minibuses and automotive components, net of consumption tax, discounts and returns to customers. Over 95% of the revenue is derived from the PRC (2009: Same). Turnover and other net income recognised by category are as follows:

	Continuing operations		Discontinued operations		Consolidated	
	2010	2009	2010	2009	2010	2009
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
<b>Turnover</b>						
Sale of minibuses and automotive components	8,948,740	6,148,962	-	-	8,948,740	6,148,962
Sale of sedans	-	-	-	6,240,623	-	6,240,623
	<b>8,948,740</b>	6,148,962	-	6,240,623	<b>8,948,740</b>	12,389,585
<b>Other net income</b>						
Subsidy income	22,688	70,980	-	74,984	22,688	145,964
Others	69,528	40,891	-	45,011	69,528	85,902
	<b>92,216</b>	111,871	-	119,995	<b>92,216</b>	231,866
Interest income	78,614	31,107	-	34,558	78,614	65,665
	<b>9,119,570</b>	6,291,940	-	6,395,176	<b>9,119,570</b>	12,687,116



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 6. TURNOVER, OTHER NET INCOME AND SEGMENT INFORMATION (Cont'd)

Included in interest income is implicit interest of RMB24,911,000 (2009: Nil) on the receivable from Huachen with face value of approximately RMB494,490,000 for the disposal of the Zhonghua sedan business to be received in 2012.

During the year, RMB2,100,264,000 or 23% of the Group's consolidated income was from Huachen. The respective sales occurred after completion of the disposal of the Zhonghua sedan business on 31st December, 2009.

The directors identify the Group's operating segments as detailed in note 2(u).

### Operating segments – 2010

	Manufacture and sale of minibuses and automotive components RMB'000	Manufacture and sale of BMW sedans RMB'000	Reconciliation to the Group's income statement RMB'000	Total RMB'000
<i>Continuing operations</i>				
Segment sales to external customers	8,948,740	21,484,930	(21,484,930)	8,948,740
Segment results	568,535	2,116,892	(2,116,892)	568,535
Impairment losses on assets	(32,546)	(67,970)	67,970	(32,546)
Unallocated costs net of unallocated income				(45,227)
Interest income				78,614
Finance costs, net				(170,771)
Share of results of:				
Associates	92,438	-	-	92,438
Jointly controlled entities	77,869	895,991	-	973,860
Profit before income tax credit from continuing operations				<u>1,464,903</u>

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 6. TURNOVER, OTHER NET INCOME AND SEGMENT INFORMATION (Cont'd)

Operating segments – 2009

	Manufacture and sale of minibuses and automotive components RMB'000	Manufacture and sale of BMW sedans RMB'000	Reconciliation to the Group's income statement RMB'000	Total RMB'000
<i>Continuing operations</i>				
Segment sales to external customers	6,148,962	14,674,370	(14,674,370)	6,148,962
Segment results	380,328	751,106	(751,106)	380,328
Impairment losses on assets	(644,243)	–	–	(644,243)
Unallocated costs net of unallocated income				(54,276)
Interest income				31,107
Finance costs, net				(94,183)
Share of results of:				
Associates	22,004	–	–	22,004
Jointly controlled entities	(1,015)	355,291	–	354,276
Loss before income tax expense from continuing operations				(4,987)

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 6. TURNOVER, OTHER NET INCOME AND SEGMENT INFORMATION (Cont'd)

### Operating segments – 2010 (Cont'd)

	Manufacture and sale of minibuses and automotive components RMB'000	Manufacture and sale of BMW sedans RMB'000	Reconciliation to the Group's statement of financial position RMB'000	Total RMB'000
<i>Continuing operations</i>				
Segment assets	9,078,824	14,668,487	(14,668,487)	9,078,824
Interests in associates	544,044	-	-	544,044
Interests in jointly controlled entities	418,004	2,144,403	-	2,562,407
Available-for-sale financial assets				28,778
Prepayments for a long-term investment				600,000
Advance to a shareholder of a related party				300,000
Unallocated assets				106,075
<b>Total assets</b>				<b>13,220,128</b>
Segment liabilities	7,952,790	10,379,681	(10,379,681)	7,952,790
Unallocated liabilities				10,827
<b>Total liabilities</b>				<b>7,963,617</b>
<b>Other disclosures:</b>				
Capital expenditure	449,213	1,882,959	(1,882,959)	449,213
Depreciation of property, plant and equipment	106,831	426,718	(426,718)	106,831
Amortisation of land lease prepayments	2,538	905	(905)	2,538
Amortisation of intangible assets	30,088	46,244	(46,244)	30,088
Provision of inventories	16,310	36,118	(36,118)	16,310
Write-back of provision for inventories sold	12,136	13,506	(13,506)	12,136
Write-back of provision for doubtful debts	4,845	-	-	4,845

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 6. TURNOVER, OTHER NET INCOME AND SEGMENT INFORMATION (Cont'd)

Operating segments – 2009 (Cont'd)

	Manufacture and sale of minibuses and automotive components RMB'000	Manufacture and sale of BMW sedans RMB'000	Reconciliation to the Group's statement of financial position RMB'000	Total RMB'000
<i>Continuing operations</i>				
Segment assets	7,197,328	9,153,754	(9,153,754)	7,197,328
Interests in associates	504,106	–	–	504,106
Interests in jointly controlled entities	341,246	1,410,608	–	1,751,854
Available-for-sale financial assets				37,700
Prepayments for a long-term investment				600,000
Advance to a shareholder of a related party				300,000
Unallocated assets				1,074,062
Total assets				11,465,050
Segment liabilities	6,759,016	6,332,538	(6,332,538)	6,759,016
Unallocated liabilities				977,453
Total liabilities				7,736,469
Other disclosures:				
Capital expenditure	252,581	1,243,548	(1,243,548)	252,581
Depreciation of property, plant and equipment	175,508	337,000	(337,000)	175,508
Amortisation of land lease prepayments	3,703	–	–	3,703
Amortisation of intangible assets	26,084	29,807	(29,807)	26,084
Provision of inventories	48,222	13,490	(13,490)	48,222
Write-back of provision for inventories sold	2,246	17,059	(17,059)	2,246
Write-back of provision for doubtful debts	8,798	–	–	8,798

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 7. PROFIT (LOSS) BEFORE INCOME TAX EXPENSE

Profit (Loss) before income tax expense is stated after charging and crediting the following:

	Notes	Continuing operations		Discontinued operations		Consolidated	
		2010 RMB'000	2009 RMB'000	2010 RMB'000	2009 RMB'000	2010 RMB'000	2009 RMB'000
Charging:							
Impairment losses on:							
— Goodwill		-	295,529	-	-	-	295,529
— Intangible assets	14	772	481	-	303,019	772	303,500
— Construction-in-progress	16	-	6,628	-	7,853	-	14,481
— Property, plant and equipment	15	1,496	7,845	-	19,002	1,496	26,847
— Accounts receivable	25	-	9,399	-	-	-	9,399
— Accounts receivable from affiliated companies	34(d)	-	17,957	-	-	-	17,957
— Amounts due from affiliated companies	34(g)	14,000	294,088	-	-	14,000	294,088
— Other receivables	27	16,278	12,316	-	-	16,278	12,316
		<b>32,546</b>	644,243	-	329,874	<b>32,546</b>	974,117
Staff costs	12(a)	427,836	423,222	-	225,988	427,836	649,210
Amortisation of intangible assets (a)	14	30,088	26,084	-	104,824	30,088	130,908
Amortisation of land lease prepayments	17	2,538	3,703	-	2,326	2,538	6,029
Depreciation of property, plant and equipment	15	106,831	175,508	-	148,740	106,831	324,248
Cost of inventories		8,244,681	5,247,743	-	6,644,130	8,244,681	11,891,873
Provision for inventories		16,310	48,222	-	108,748	16,310	156,970
Write-off of amount due from an affiliated company		-	-	-	27,606	-	27,606
Auditors' remuneration		4,359	2,346	-	970	4,359	3,316
Research and development costs (b)		891	27,969	-	90,175	891	118,144
Training expenses		849	870	-	446	849	1,316
Operating lease charges in respect of:							
— Land and buildings		35,280	17,730	-	1,540	35,280	19,270
— Machinery and equipment		-	705	-	-	-	705
Exchange loss, net (c)		5,046	-	-	-	5,046	-
Loss on disposal and write-off of property, plant and equipment		168	495	-	2	168	497
Crediting:							
Gross rental income from land and buildings		2,743	36	-	14,174	2,743	14,210
Write back of provision for inventories sold		12,136	2,246	-	48,227	12,136	50,473
Exchange gain, net (c)		-	1,319	-	6,299	-	7,618
Write back of impairment losses on property, plant and equipment	15	168	-	-	-	168	-
Write back of provision for doubtful debts:							
— Accounts receivable	25	-	7,275	-	-	-	7,275
— Amounts due from affiliated companies	34(g)	4,845	-	-	-	4,845	-
— Other receivables	27	-	1,523	-	-	-	1,523

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 7. PROFIT (LOSS) BEFORE INCOME TAX EXPENSE (Cont'd)

- (a) amortisation of intangible assets in relation to production was included in cost of sales; amortisation of intangible assets for other purposes was included in general and administrative expenses.
- (b) included in general and administrative expenses.
- (c) included in other net income.

## 8. FINANCE COSTS, NET

	Continuing operations		Discontinued operations		Consolidated	
	2010	2009	2010	2009	2010	2009
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Interest expenses on:						
— bank loans wholly repayable						
within one year	30,455	16,256	—	25,078	30,455	41,334
— discounted bank guaranteed notes	126,055	31,708	—	102,251	126,055	133,959
— amortised redemption premium						
on convertible bonds	—	53,446	—	—	—	53,446
— interest on an advance from						
an affiliated company	16,860	15,840	—	—	16,860	15,840
— sale and lease back arrangement	—	—	—	14,568	—	14,568
	173,370	117,250	—	141,897	173,370	259,147
Less: interest expense capitalised in						
intangible assets and						
construction-in-progress						
at a rate of 4.2% (2009: 2.8%) p.a.	(2,599)	(857)	—	(9,400)	(2,599)	(10,257)
	170,771	116,393	—	132,497	170,771	248,890
Less: exchange gain derived from						
convertible bonds	—	(1,222)	—	—	—	(1,222)
gain on redemption of						
convertible bonds	—	(20,988)	—	—	—	(20,988)
	170,771	94,183	—	132,497	170,771	226,680

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 9. INCOME TAX (CREDIT) EXPENSE

The income tax charged (credited) to the consolidated income statement represents:

	Continuing operations		Discontinued operations		Consolidated	
	2010	2009	2010	2009	2010	2009
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
<b>Current tax</b>						
PRC enterprise income tax						
Current year	34,582	22,016	-	-	34,582	22,016
Under provision in prior year	10,511	18,973	-	-	10,511	18,973
	45,093	40,989	-	-	45,093	40,989
Deferred tax credit in respect of tax losses	(99,000)	-	-	-	(99,000)	-
<b>Total income tax (credit) expense</b>	<b>(53,907)</b>	40,989	-	-	<b>(53,907)</b>	40,989

PRC enterprise income tax expense on profits arising in the PRC has been calculated on the estimated assessable profits for the year at the rates of taxation prevailing in the jurisdictions in which the Group operates.

Reconciliation between tax (credit) expense and accounting profit (loss) using the weighted average taxation rate of the companies within the Group is as follows:

	2010	2009
	RMB'000	RMB'000
Profit (Loss) before income tax expense	1,464,903	(2,703,203)
Calculated at a weighted average statutory taxation rate in the PRC of 23.96% (2009: 19.87%)	351,057	(537,040)
Effect of tax holiday	(15,956)	109,415
Non-taxable income net of expenses not deductible for taxation purpose	(246,421)	(70,060)
Unrecognised temporary differences	28,814	(175,675)
Recognition of previously unrecognised tax losses/Unrecognised tax losses	(99,000)	695,417
Utilisation of previously unrecognised tax losses	(82,912)	(41)
Under provision in prior years	10,511	18,973
<b>Tax (credit) expense for the year</b>	<b>(53,907)</b>	40,989

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 9. INCOME TAX (CREDIT) EXPENSE (Cont'd)

### Income Tax

The Company was incorporated under the laws of Bermuda and has received an undertaking from the Ministry of Finance in Bermuda pursuant to the provisions of the Exempted Undertakings Tax Protection Act, 1966, which exempts the Company and its shareholders, other than shareholders ordinarily residing in Bermuda, from any Bermuda taxes computed on profit, income or any capital asset gain or appreciation, or any tax in the nature of estate duty or inheritance tax, at least until year 2016.

No provision for Hong Kong profits tax has been made to the Company as the Company has no estimated assessable profits for the year.

The subsidiaries are subject to state and local enterprise income taxes in the PRC at their respective tax rates, based on the taxable income reported in their statutory financial statements in accordance with the relevant state and local enterprise income tax laws applicable.

All principal subsidiaries operating in the PRC are subject to the enterprise income tax in the PRC at the standard rate of 25% except the following tax concessions and holidays for the following subsidiaries.

For Shenyang Brilliance JinBei Automobile Co., Ltd. ("**Shenyang Automotive**"), Ningbo Yuming Machinery Industrial Co., Ltd. ("**Ningbo Yuming**"), Ningbo Brilliance Ruixing Auto Components Co., Ltd. ("**Ningbo Ruixing**") and Shenyang ChenFa Automobile Component Co., Ltd. ("**Shenyang ChenFa**"), a transition period of tax concessions was granted since the standard tax rate of 25% became effective in 2008. The applicable tax rates applicable to these subsidiaries are 18% in 2008, 20% in 2009, 22% in 2010, 24% in 2011 and finally 25% from 2012 onward.

Although Mianyang Brilliance Ruian Automotive Components Co., Ltd. ("**Mianyang Ruian**") is subject to the enterprise income tax in the PRC at the standard rate of 25%, Mianyang Ruian received official designation by the local tax authority as a foreign-invested enterprise engaged in manufacturing activities in 2001. In 2004, Mianyang Ruian was also designated as an "encouraged industries under Catalogue for the Guidance of Foreign Investment Industries" and located in the Western area of the PRC. Pursuant to the relevant income tax laws in the PRC, from 2004 to 2010, the applicable state income tax rate for Mianyang Ruian is 15%. And due to the earthquake which occurred in Sichuan in 2008, the income tax for the current year was exempted according to related policy issued by the State Council (2009: Nil).

With effect since 1st January, 2008, all profits of the PRC subsidiaries arising since that date distributed and remitted as dividend to the overseas parents are subject to 10% withholding tax on the amount remitted. No deferred tax is recognised in respect of this withholding tax on profits of the Group's PRC subsidiaries as it is the intention of the management that the Group would reinvest these profits in the respective subsidiaries and therefore the withholding tax would not be applicable to the Group. Unremitted earnings totaled RMB371,994,000 at 31st December, 2010 (2009: RMB210,043,000).



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 10. DISCONTINUED OPERATIONS

In 2009, the Group disposed of the loss-making Zhonghua sedan business for approximately RMB494,490,000 (equivalent to approximately HK\$561,246,000).

An analysis of results and cash flows of the discontinued operations included in the consolidated income statement and consolidated cash flow statement is as follows:

	2009 RMB'000
Turnover	6,240,623
Cost of sales	(6,704,651)
Gross loss	(464,028)
Interest income	34,558
Other net income	119,995
Selling expenses	(781,138)
General and administrative expenses	(314,521)
Impairment losses on assets	(329,874)
Finance costs, net	(132,497)
	(1,867,505)
Loss on disposal of discontinued operations	(830,711)
Loss before income tax expense	(2,698,216)
Income tax expense	-
	(2,698,216)
<b>Attributable to:</b>	
Equity holders of the Company	(1,479,080)
Non-controlling interests	(1,219,136)
	(2,698,216)
Total net cash flows of the discontinued operations	
Net cash used in operating activities	(460,697)
Net cash used in investing activities	(234,462)
Net cash generated from financing activities	675,411
Total net cash outflow	(19,748)

## 11. PROFIT (LOSS) ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The consolidated profit attributable to the equity holders of the Company for the year (2009: consolidated loss attributable to the equity holders) includes a loss of approximately RMB67,050,000 (2009: RMB923,300,000) which has been dealt with in the financial statements of the Company.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 12. STAFF COSTS AND DIRECTORS' AND SENIOR MANAGEMENT'S EMOLUMENTS

### (a) Staff costs

	Continuing operations		Discontinued operations		Consolidated	
	2010	2009	2010	2009	2010	2009
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Wages, salaries and performance related bonus	333,252	311,234	-	172,102	333,252	483,336
Pension costs – defined contribution plans	32,896	43,485	-	19,092	32,896	62,577
Staff welfare costs	61,688	68,503	-	34,794	61,688	103,297
	427,836	423,222	-	225,988	427,836	649,210

### (b) Executive directors' and non-executive directors' emoluments

The amounts of emoluments paid and payable to the directors of the Company during 2010 are as follows:

	Fee	Salaries and other benefits	Pension scheme contributions	Total
	RMB'000	RMB'000	RMB'000	RMB'000
<b>2010</b>				
<i>Executive directors</i>				
Mr. Wu Xiao An	-	10,010	10	10,020
Mr. Qi Yumin	-	6,524	-	6,524
Mr. He Guohua	-	1,526	-	1,526
Mr. Wang Shiping	-	1,356	-	1,356
Mr. Tan Chengxu	-	1,857	-	1,857
	-	21,273	10	21,283
<i>Non-executive director</i>				
Mr. Lei Xiaoyang	-	1,086	-	1,086
<i>Independent non-executive directors</i>				
Mr. Xu Bingjin	130	-	-	130
Mr. Song Jian	130	-	-	130
Mr. Jiang Bo	130	-	-	130
	390	-	-	390
	390	22,359	10	22,759

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 12. STAFF COSTS AND DIRECTORS' AND SENIOR MANAGEMENT'S EMOLUMENTS (Cont'd)

### (b) Executive directors' and non-executive directors' emoluments (Cont'd)

The aggregate amounts of emoluments paid and payable to the directors of the Company during 2009 are as follows:

	Fee RMB'000	Salaries and other benefits RMB'000	Pension scheme contributions RMB'000	Total RMB'000
2009				
<i>Executive directors</i>				
Mr. Wu Xiao An	–	6,147	10	6,157
Mr. Qi Yumin	–	3,984	–	3,984
Mr. He Guohua	–	1,444	–	1,444
Mr. Wang Shiping	–	1,152	–	1,152
	–	12,727	10	12,737
<i>Non-executive director</i>				
Mr. Lei Xiaoyang	–	438	–	438
<i>Independent non-executive directors</i>				
Mr. Xu Bingjin	131	–	–	131
Mr. Song Jian	131	–	–	131
Mr. Jiang Bo	131	–	–	131
	393	–	–	393
	393	13,165	10	13,568

In both 2009 and 2010,

- no share option was granted to any of the directors;
- no emoluments were paid to the directors as inducement to join or upon joining the Group or as compensation for loss of office; and
- no directors waived their emoluments.

The ultimate objective of the Group's emolument policy is to ensure that the pay levels of its employees are in line with industry practices and prevailing market conditions so as to enable the Group to attract and retain personnel of high quality and experience which is essential to the success of the Group.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 12. STAFF COSTS AND DIRECTORS' AND SENIOR MANAGEMENT'S EMOLUMENTS (Cont'd)

### (b) Executive directors' and non-executive directors' emoluments (Cont'd)

In determining the level of fees and other emoluments paid to directors of the Company, market rates and factors such as each director's workload and required commitment are taken into account:

- Remuneration of executive directors comprises basic remuneration determined with reference to their qualifications, industry experience and responsibilities within the Group and a performance-based remuneration. In determining the performance-based remuneration of executive directors, regard is given to the Company's corporate goals and objectives set by the board from time to time and the performance and contribution of the individual to the Group's overall performance.
- Non-executive director is compensated with reference to his qualifications, expertise and experience and the amount of time allocated to the affairs of the Group.
- Independent non-executive directors are compensated with reference to the level of compensation awarded to independent non-executive directors by other companies listed on the SEHK; the responsibilities assumed by such independent non-executive directors; complexity of the automobile industry and the business of the Group; goodwill and reputational value brought to the Group by the relevant independent non-executive director.

During the process of consideration, no individual director is involved in decisions relating to his own remuneration.

### (c) Five highest paid individuals

The five highest paid individuals in the Group during the year included three directors (2009: three directors), details of whose emoluments have been disclosed in note (b) above. The emoluments paid to the remaining two individuals (2009: two individuals) for the year are as follows:

	2010 RMB'000	2009 RMB'000
Salaries and other benefits	2,177	2,092
Performance related bonus	2,206	1,414
Contributions to pension schemes	10	10
Share-based payments	-	-
	<b>4,393</b>	<b>3,516</b>

The number of the remaining highest paid individuals whose emoluments fell within the following bands is as follows:

	2010	2009
HK\$1,000,000 to HK\$2,000,000	-	1
HK\$2,000,001 to HK\$3,000,000	2	1

The emoluments represent the amounts paid to or receivable by the individuals in the respective financial year, which include the benefits derived from the share options granted, if any (note 32(c)).

During the year, no emoluments were paid to the five highest paid individuals as inducement to join or upon joining the Group or as compensation for loss of office (2009: Same).

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 13. EARNINGS (LOSS) PER SHARE

The calculation of basic and diluted earnings (loss) per share for the year is based on the following information:

<i>Profit (Loss) attributable to equity holders of the Company</i>	2010	2009
	RMB'000	RMB'000
From continuing operations	1,270,926	(160,755)
From discontinued operations	-	(1,479,080)
	<b>1,270,926</b>	<b>(1,639,835)</b>
	<b>Number of shares</b>	
<i>Weighted average number of ordinary shares</i>	2010	2009
	'000	'000
Issued ordinary shares	4,985,519	3,669,766
Effect of allotment of shares	-	809,971
Effect of share options exercised	7,825	296
Weighted average number of ordinary shares for calculating basic earnings per share	4,993,344	4,480,033
Weighted average number of ordinary shares deemed issued under the Company's share option scheme	46,247	36,090
Weighted average number of ordinary shares for calculating diluted earnings per share	<b>5,039,591</b>	<b>4,516,123</b>

The calculation of the basic earnings (loss) per share for (a) continuing and discontinued operations, (b) continuing operations and (c) discontinued operations is based on the profit (loss) of (a) continuing and discontinued operations, (b) continuing operations and (c) discontinued operations, respectively, attributable to equity holders of the Company and weighted average number of ordinary shares in issue during 2010.

The calculation of the diluted earnings (loss) per share for (a) continuing and discontinued operations, (b) continuing operations and (c) discontinued operations is based on the same profit (loss) attributable to the equity holders of the Company as used in calculating the basic earnings (loss) per share and weighted average number of ordinary shares of 5,039,591,000 shares (2009: 4,516,123,000 shares) in 2010.

When calculating the 2009 weighted average number of ordinary shares for calculating diluted earnings per share, the effect of deemed conversion of convertible bonds (which were fully repurchased/redeemed in 2009) is not considered as the effect is anti-dilutive.

No diluted loss per share for 2009 is presented as the effect of the potential ordinary shares is anti-dilutive.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 14. INTANGIBLE ASSETS

### The Group

	Minibus development costs RMB'000	Acquired sedan design & technology rights RMB'000	Sedan development costs RMB'000	Engine development costs RMB'000	Specialised software and others RMB'000	Total RMB'000
<b>Cost</b>						
As at 1st January, 2009	125,847	1,501,100	839,278	462,950	50,035	2,979,210
Additions	57,251	-	202,784	33,323	3,061	296,419
Disposal of discontinued operations	-	(1,501,100)	(1,042,062)	(496,273)	(39,914)	(3,079,349)
<b>As at 31st December, 2009</b>	<b>183,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,182</b>	<b>196,280</b>
<b>As at 1st January, 2010</b>	<b>183,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,182</b>	<b>196,280</b>
<b>Additions</b>	<b>49,582</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,814</b>	<b>52,396</b>
<b>As at 31st December, 2010</b>	<b>232,680</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,996</b>	<b>248,676</b>
<b>Accumulated amortisation and impairment losses</b>						
As at 1st January, 2009	2,928	1,452,772	268,845	158,941	20,331	1,903,817
Amortisation	18,702	48,328	44,406	15,055	4,417	130,908
Impairment losses	-	-	302,060	-	1,440	303,500
Disposal of discontinued operations	-	(1,501,100)	(615,311)	(173,996)	(15,281)	(2,305,688)
<b>As at 31st December, 2009</b>	<b>21,630</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,907</b>	<b>32,537</b>
<b>As at 1st January, 2010</b>	<b>21,630</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,907</b>	<b>32,537</b>
<b>Amortisation</b>	<b>29,157</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>931</b>	<b>30,088</b>
<b>Impairment losses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>772</b>	<b>772</b>
<b>As at 31st December, 2010</b>	<b>50,787</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,610</b>	<b>63,397</b>
<b>Net book value</b>						
<b>As at 31st December, 2010</b>	<b>181,893</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,386</b>	<b>185,279</b>
As at 31st December, 2009	161,468	-	-	-	2,275	163,743

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 15. PROPERTY, PLANT AND EQUIPMENT

### The Group

	Buildings RMB'000	Machinery and equipment RMB'000	Furniture, fixtures and office equipment RMB'000	Motor vehicles RMB'000	Total RMB'000
<b>Cost</b>					
As at 1st January, 2009	1,364,070	5,206,890	510,490	115,073	7,196,523
Additions	401	164,321	20,573	7,897	193,192
Transfer from construction-in-progress (note 16)	63,546	89,940	10,510	578	164,574
Reclassification	(1,214)	1,278	(212)	148	-
Disposal of discontinued operations	(875,145)	(3,900,729)	(280,223)	(36,175)	(5,092,272)
Disposals/write-off	(213)	(2,824)	(2,970)	(4,299)	(10,306)
As at 31st December, 2009	551,445	1,558,876	258,168	83,222	2,451,711
<b>As at 1st January, 2010</b>	<b>551,445</b>	<b>1,558,876</b>	<b>258,168</b>	<b>83,222</b>	<b>2,451,711</b>
<b>Additions</b>	<b>10,672</b>	<b>209,908</b>	<b>2,072</b>	<b>14,830</b>	<b>237,482</b>
<b>Transfer from construction-in-progress (note 16)</b>	<b>5,859</b>	<b>21,646</b>	<b>2,392</b>	<b>471</b>	<b>30,368</b>
<b>Reclassification</b>	<b>693</b>	<b>(10,543)</b>	<b>(748)</b>	<b>10,598</b>	<b>-</b>
<b>Disposals/write-off</b>	<b>-</b>	<b>(85,620)</b>	<b>(15,338)</b>	<b>(10,357)</b>	<b>(111,315)</b>
<b>As at 31st December, 2010</b>	<b>568,669</b>	<b>1,694,267</b>	<b>246,546</b>	<b>98,764</b>	<b>2,608,246</b>
<b>Accumulated depreciation and impairment losses</b>					
As at 1st January, 2009	398,930	2,507,643	333,254	74,840	3,314,667
Charge for the year	41,398	224,753	46,481	11,616	324,248
Impairment losses	1	17,401	9,441	4	26,847
Reclassification	55	474	(284)	(245)	-
Disposal of discontinued operations	(232,296)	(2,013,119)	(198,355)	(24,265)	(2,468,035)
Eliminated on disposals/write-off	(67)	(2,372)	(2,884)	(3,733)	(9,056)
As at 31st December, 2009	208,021	734,780	187,653	58,217	1,188,671
<b>As at 1st January, 2010</b>	<b>208,021</b>	<b>734,780</b>	<b>187,653</b>	<b>58,217</b>	<b>1,188,671</b>
<b>Charge for the year</b>	<b>15,686</b>	<b>71,858</b>	<b>12,175</b>	<b>7,112</b>	<b>106,831</b>
<b>Impairment losses</b>	<b>-</b>	<b>1,496</b>	<b>-</b>	<b>-</b>	<b>1,496</b>
<b>Write-back of impairment losses</b>	<b>-</b>	<b>-</b>	<b>(164)</b>	<b>(4)</b>	<b>(168)</b>
<b>Reclassification</b>	<b>152</b>	<b>(738)</b>	<b>(172)</b>	<b>758</b>	<b>-</b>
<b>Eliminated on disposals/write-off</b>	<b>-</b>	<b>(43,881)</b>	<b>(13,365)</b>	<b>(8,097)</b>	<b>(65,343)</b>
<b>As at 31st December, 2010</b>	<b>223,859</b>	<b>763,515</b>	<b>186,127</b>	<b>57,986</b>	<b>1,231,487</b>
<b>Net book value</b>					
<b>As at 31st December, 2010</b>	<b>344,810</b>	<b>930,752</b>	<b>60,419</b>	<b>40,778</b>	<b>1,376,759</b>
As at 31st December, 2009	343,424	824,096	70,515	25,005	1,263,040

All buildings are situated in the PRC under medium term leases of not more than 50 years.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 16. CONSTRUCTION-IN-PROGRESS

	2010 RMB'000	2009 RMB'000
As at 1st January,	79,092	264,482
Additions	159,335	153,865
Impairment loss	-	(14,481)
Transfer to property, plant and equipment ( <i>note 15</i> )	(30,368)	(164,574)
Disposal of discontinued operations	-	(160,200)
As at 31st December,	<b>208,059</b>	79,092

## 17. LAND LEASE PREPAYMENTS

The carrying value of land lease prepayments represents cost less accumulated amortisation paid for land use rights in the PRC under medium term leases of not more than 50 years. The value to be amortised within the next twelve months after 31st December, 2010 amounts to RMB2,537,000 (2009: RMB2,414,000).

	2010 RMB'000	2009 RMB'000
<b>Cost</b>		
As at 1st January,	89,919	143,771
Additions	-	62,470
Disposal of discontinued operations	-	(116,322)
As at 31st December,	<b>89,919</b>	89,919
<b>Accumulated amortisation</b>		
As at 1st January,	20,875	28,667
Charge for the year	2,538	6,029
Disposal of discontinued operations	-	(13,821)
As at 31st December,	<b>23,413</b>	20,875
<b>Net book value</b>		
As at 31st December,	<b>66,506</b>	69,044



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 18. INTERESTS IN SUBSIDIARIES

### The Company

	2010 RMB'000	2009 RMB'000
Unlisted investments, at cost	4,269,502	4,269,502
Accumulated impairment losses on investment	(1,768,000)	(1,768,000)
	<b>2,501,502</b>	2,501,502
Amounts due from subsidiaries:		
— interest bearing ( <i>Note a</i> )	409,805	603,265
— non-interest bearing ( <i>Note b</i> )	2,190,372	2,059,375
	<b>2,600,177</b>	2,662,640
Accumulated impairment losses on doubtful debts	(272,000)	(272,000)
	<b>2,328,177</b>	2,390,640
	<b>4,829,679</b>	4,892,142

#### Notes:

- (a) The amounts are interest-bearing at rates ranging from 5% to 7.8125% (2009: 5% to 7.8125%) per annum, unsecured and repayable on demand.
- (b) The amounts are unsecured, interest-free and without fixed repayment term.

Details of the Company's principal subsidiaries as at 31st December, 2010 were as follows:

Name of company	Place of establishment/ incorporation	Registered capital/ issued and fully paid capital	Legal structure	Percentage of effective equity interest/ voting right attributable to the Company		Principal activities
				Directly	Indirectly	
Shenyang Automotive	Shenyang, the PRC	US\$444,160,000	Equity joint venture	51%	–	Manufacture, assembly and sale of minibuses and automotive components
Ningbo Yuming	Ningbo, the PRC	US\$22,500,000	Wholly foreign owned enterprise	–	100%	Manufacture and sale of automotive components
Shenyang XingYuanDong Automobile Component Co., Ltd. ("Xing Yuan Dong")	Shenyang, the PRC	US\$150,000,000	Wholly foreign owned enterprise	100%	–	Manufacture and trading of automotive components
Ningbo Ruixing	Ningbo, the PRC	US\$5,000,000	Wholly foreign owned enterprise	100%	–	Manufacture and trading of automotive components

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 18. INTERESTS IN SUBSIDIARIES (Cont'd)

Name of company	Place of establishment/ incorporation	Registered capital/ issued and fully paid capital	Legal structure	Percentage of effective equity interest/ voting right attributable to the Company		Principal activities
				Directly	Indirectly	
Mianyang Ruian	Mianyang, the PRC	US\$5,000,000	Wholly foreign owned enterprise	100%	–	Manufacture and trading of automotive components
Shenyang Brilliance Dongxing Automotive Component Co., Ltd. (“ <b>Dongxing Automotive</b> ”) (Note)	Shenyang, the PRC	RMB222,000,000	Wholly foreign owned enterprise	–	100%	Manufacture and trading of automotive components and remodeling minibuses and sedans
Shenyang Jindong Development Co., Ltd.	Shenyang, the PRC	RMB10,000,000	Equity joint venture	–	75.5%	Trading of automotive components
Shenyang Jianhua Motors Engine Co., Ltd.	Shenyang, the PRC	RMB155,032,500	Equity joint venture	–	60.8%	Investment holding
China Brilliance Automotive Components Group Limited	Bermuda	US\$12,000	Company with limited liabilities	100%	–	Investment holding
Southern State Investment Limited	British Virgin Islands	US\$1	Company with limited liabilities	100%	–	Investment holding
Beston Asia Investment Limited	British Virgin Islands	US\$1	Company with limited liabilities	100%	–	Investment holding
Pure Shine Limited	British Virgin Islands	US\$1	Company with limited liabilities	100%	–	Investment holding
Key Choices Group Limited	British Virgin Islands	US\$50,000	Company with limited liabilities	100%	–	Investment holding
Brilliance China Finance Limited (“ <b>Brilliance Finance</b> ”)	British Virgin Islands	US\$50,000	Company with limited liabilities	100%	–	Investment holding

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 18. INTERESTS IN SUBSIDIARIES (Cont'd)

Name of company	Place of establishment/ incorporation	Registered capital/ issued and fully paid capital	Legal structure	Percentage of effective equity interest/ voting right attributable to the Company		Principal activities
				<i>Directly</i>	<i>Indirectly</i>	
Shenyang ChenFa	Shenyang, the PRC	US\$19,000,000	Wholly foreign owned enterprise	100%	–	Development, manufacture and sale of engines components
Shenyang XinJinBei Investment and Development Co., Ltd. (“SXID”)	Shenyang, the PRC	RMB1,500,000,000	Company with limited liabilities	–	100%	Investment holding
Shenyang JinBei Automotive Industry Holdings Co., Ltd. (“SJAI”)	Shenyang, the PRC	RMB1,500,000,000	Company with limited liabilities	–	100%	Investment holding
Shanghai Hidea Auto Design Co., Ltd.	Shanghai, the PRC	US\$2,000,000	Equity joint venture	–	63.25%	Design of automobiles

*Note:* During the year, the registered capital of Dongxing Automotive was increased to RMB222,000,000 from RMB12,000,000 by capitalising its retained earnings of RMB210,000,000.

Except for the subsidiaries incorporated in Bermuda and the British Virgin Islands which principally operate in Hong Kong, all other subsidiaries principally operate in the PRC.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 19. INTERESTS IN ASSOCIATES

### The Group

	2010 RMB'000	2009 RMB'000
Share of net assets other than goodwill	517,390	477,452
Goodwill	26,654	26,654
	<b>544,044</b>	<b>504,106</b>

Goodwill represents goodwill in investment in Shenyang Aerospace Mitsubishi Motors Engine Manufacturing Co., Ltd. (“**Shenyang Aerospace**”). After application of the equity method to account for the Group’s investments in the associates, there was no indication of impairment (2009: Nil).

Details of the Group’s associates as at 31st December, 2010 were as follows:

Name of company	Place of principal operations and establishment	Registered capital/ issued and paid up capital	Legal structure	Percentage of effective equity interest/voting right held directly	Percentage of effective equity interest/voting right held indirectly	Principal activities
Shenyang Aerospace (Note)	Shenyang, the PRC	RMB738,250,000	Equity joint venture	–	12.77%	Manufacture and sale of automotive engines
Shenyang JinBei Vehicle Dies Manufacturing Co., Ltd.	Shenyang, the PRC	RMB29,900,000	Equity joint venture	–	48%	Manufacture and sale of automotive components
Shenyang Brilliance Power Train Machinery Co., Ltd. (“ <b>Shenyang Brilliance Power</b> ”)	Shenyang, the PRC	US\$29,900,000	Equity joint venture	49%	–	Manufacture and sale of power train

*Note:* The Group has effective equity interest of 12.77% in Shenyang Aerospace through an indirect 21% equity interest jointly held by Xing Yuan Dong and Shenyang Automotive. On 29th September, 2005, the Group entered into an agreement with a shareholder of Shenyang Aerospace to dispose of 2% of the Group’s interest in Shenyang Aerospace for a cash consideration of RMB50 million. The disposal is still yet to be completed as at the date of these financial statements upon the approval of respective local government.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 19. INTERESTS IN ASSOCIATES (Cont'd)

Combined financial information of the associates for the year ended 31st December, 2010 is summarised as follows:

	2010 RMB'000	2009 RMB'000
Non-current assets	1,601,934	1,811,348
Current assets	2,081,035	1,405,022
Current liabilities	(1,515,510)	(1,134,924)
Non-current liabilities	(66,936)	(167,400)
<b>Net assets</b>	<b>2,100,523</b>	1,914,046
<b>Turnover</b>	<b>3,994,987</b>	1,895,568
<b>Net profit</b>	<b>436,477</b>	101,829
<b>Net profit attributable to the Group</b>	<b>92,438</b>	22,004

### The Company

The Company's interests in associates represent the cost of investment in 49% equity interest in Shenyang Brilliance Power.

## 20. INTERESTS IN JOINTLY CONTROLLED ENTITIES

	2010 RMB'000	2009 RMB'000
Share of net assets other than goodwill	2,488,136	1,677,583
Goodwill	326,644	326,644
Accumulated impairment losses	(252,373)	(252,373)
Goodwill ( <i>Note</i> )	74,271	74,271
	<b>2,562,407</b>	1,751,854

*Note:* Goodwill represents goodwill in investments in Mianyang Xincheng Engine Co. Ltd. ("Mianyang Xincheng") and Xinguang Brilliance. Accumulated impairment losses of RMB252,373,000 (2009: RMB252,373,000) have been provided to the goodwill in relation to Xinguang Brilliance. After application of the equity method to account for the Group's investment in these jointly controlled entities, there was no indication of impairment and no further provision for impairment on the goodwill is required.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 20. INTERESTS IN JOINTLY CONTROLLED ENTITIES (Cont'd)

Details of the Group's jointly controlled entities as at 31st December, 2010 were as follows:

Name of company	Place of principal operations and establishment	Registered capital/ issued and paid up capital	Legal structure	Percentage of effective equity interest/ voting right held indirectly	Principal activities
Mianyang Xinchun ( <i>Note 1</i> )	Mianyang, the PRC	US\$24,120,000	Equity joint venture	50%	Manufacture and sale of automotive engines for passenger vehicles and light duty trucks
Xinguang Brilliance	Shenyang, the PRC	US\$7,220,000	Equity joint venture	50%	Manufacture and sale of automotive engines for minibuses and light duty trucks
BMW Brilliance Automotive Ltd. ("BMW Brilliance") ( <i>Note 2</i> )	Shenyang, the PRC	US\$174,000,000	Equity joint venture	50%	Manufacture and sale of BMW sedans

Notes:

- (1) On 7th August, 2006, the Group entered into an agreement with an independent third party to dispose of 3.5% of the Group's interest in Mianyang Xinchun for a cash consideration of approximately RMB16.4 million. The disposal is still yet to be completed as at the date of these financial statements upon the approval of the respective local government.
- (2) The Group has increased effective equity interest in BMW Brilliance from 49.5% to 50% indirectly by increasing the interest in SJAI during the year.

The Group's share of BMW Brilliance's assets, liabilities, income and expenses are as follows:

	2010 RMB'000	2009 RMB'000
Non-current assets	2,615,313	1,957,815
Current assets	4,718,931	2,619,062
Current liabilities	(4,989,382)	(3,084,788)
Non-current liabilities	(200,459)	(81,481)
<b>Net assets</b>	<b>2,144,403</b>	<b>1,410,608</b>
Income	10,742,465	7,337,185
Expenses	(9,846,474)	(6,981,894)
<b>Net profit attributable to the Group</b>	<b>895,991</b>	<b>355,291</b>

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 20. INTERESTS IN JOINTLY CONTROLLED ENTITIES (Cont'd)

The Group's share of other jointly controlled entities' assets, liabilities, income and expenses are as follows:

	2010 RMB'000	2009 RMB'000
Non-current assets	186,952	178,990
Current assets	988,797	774,443
Current liabilities	(799,406)	(669,339)
Non-current liabilities	(32,610)	(17,000)
Net assets	343,733	267,094
Income	1,167,334	825,960
Expenses	(1,089,465)	(826,975)
Net profit (loss) attributable to the Group	77,869	(1,015)

## 21. PREPAYMENTS FOR A LONG-TERM INVESTMENT

On 29th December, 2003, SJAI and SXID (currently indirectly wholly-owned subsidiaries of the Company) entered into agreements with the sellers in relation to the acquisition of the entire equity interests of Shenyang Automobile Industry Asset Management Company Limited ("SAIAM") and Shenyang XinJinBei Investment Co., Ltd. ("SXI"), respectively (the "Acquisitions"). As at 31st December, 2010, SAIAM owns 24.38% while SXI owns 8.97% of the equity interest in JinBei, a company listed on the Shanghai Stock Exchange. The consideration for the Acquisitions was RMB600 million, which was determined after arm's length negotiations between the parties by taking into account the respective financial position of SAIAM and SXI.

Although the Acquisitions have been approved by State-owned Assets Supervision and Administration Commission of Liaoning Provincial Government and the State-Owned Assets Supervision and Administration Commission of the State Council, the transfer of the entire interest of SAIAM and SXI is subject to the granting of a waiver to SXID and SJAI from making an offer for all of the shares of JinBei under Regulation on Acquisitions of Listed Companies by the China Securities Regulatory Commission. If completed, the Group will be effectively interested in an aggregate of approximately 33.35% of the issued share capital of JinBei.

As at 31st December, 2010 and 2009, the consideration of RMB600 million paid to the shareholders of SAIAM and SXI was recorded as prepayments for a long-term investment. The directors have assessed the fair value of the underlying shares of JinBei and are satisfied that the recoverability of the prepayments is supported by the underlying shares of JinBei.

The directors are currently evaluating market situation and considering potential options for this investment, in light of the Group's latest strategy and future plans.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 22. AVAILABLE-FOR-SALE FINANCIAL ASSETS

	2010 RMB'000	2009 RMB'000
Equity investments		
Unlisted, at cost	4,138	4,138
Listed in Hong Kong, at fair value	24,640	33,562
	<b>28,778</b>	37,700

The unlisted equity investment represents an investment of 5% in equity interest of a private company established in the PRC. The investment is stated at cost less provision for impairment as there is no quoted market price in an active market and the directors are of the opinion that the investment constitutes only a very insignificant portion of the total assets of the Group and it is not cost justified to obtain its fair value. The directors also consider no impairment loss for the investment is necessary. The Group does not intend to dispose of this unlisted equity investment and will hold it for long term.

The Company's available-for-sale financial assets represent the same equity investment listed in Hong Kong with fair value of RMB24,640,000 (2009: RMB33,562,000) as set out above.

## 23. PLEDGED SHORT-TERM BANK DEPOSITS

Pledged short-term bank deposits as at 31st December, 2010 were pledged for the following purposes:

	2010 RMB'000	2009 RMB'000
Issue of bank guaranteed notes to trade creditors ( <i>Note</i> )	1,862,121	626,617
Bank loans granted to JinBei ( <i>note 34(b)(i)</i> )	213,680	213,680
Bank loan granted	-	215,774
	<b>2,075,801</b>	1,056,071

*Note:* In addition to short-term bank deposits pledged to banks, as at 31st December, 2010, the Group also pledged bank guaranteed notes receivable of approximately RMB220 million (2009: RMB128 million) for issue of bank guaranteed notes.



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 24. INVENTORIES

	2010 RMB'000	2009 RMB'000
Raw materials	309,275	263,585
Work-in-progress	117,320	87,511
Finished goods	432,232	1,092,350
	<b>858,827</b>	1,443,446
Less: provision for inventories	<b>(67,989)</b>	(93,147)
	<b>790,838</b>	1,350,299

As at 31st December, 2010, the carrying amount of inventories that were stated at net realisable value amounted to approximately RMB78 million (2009: RMB280 million).

## 25. ACCOUNTS RECEIVABLE

An aging analysis of accounts receivable is set out below:

	2010 RMB'000	2009 RMB'000
Less than six months	93,363	82,413
Six months to one year	14,680	10,159
Above one year but less than two years	12,651	3,583
Two years or above	14,834	20,354
	<b>135,528</b>	116,509
Less: provision for doubtful debts	<b>(15,128)</b>	(21,377)
	<b>120,400</b>	95,132

A substantial amount of the accounts receivable is denominated in Renminbi. The Group's credit policy is set out in note 5(a).

Impairment losses in respect of accounts receivable are recorded using an allowance account unless the Group is satisfied that recovery of the amount is remote, in which case the impairment loss is written off against accounts receivable directly.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 25. ACCOUNTS RECEIVABLE (Cont'd)

The movement in allowance for doubtful debts for accounts receivable during the year, including both specific and collective loss components, is as follows:

	2010 RMB'000	2009 RMB'000
At 1 January,	21,377	61,888
Impairment loss recognised	-	9,399
Uncollectible amounts written off	(6,249)	(40,994)
Write-back of previously recognised impairment loss	-	(7,275)
Disposal of discontinued operations	-	(1,641)
At 31 December,	15,128	21,377

The provision for doubtful debts is in respect of accounts receivables that were individually determined to be impaired. The individual impaired accounts receivable relate to customers that were in financial difficulties and management assessed that the impaired amounts will not be recoverable. Consequently, specific allowance for doubtful debts of full amounts of the impaired receivables was recognised.

The aging analysis of the Group's accounts receivable that are past due but neither individually nor collectively considered to be impaired are as follows:

	2010 RMB'000	2009 RMB'000
Between six months to one year	14,680	10,159
Above one year but less than two years	12,357	2,560
	27,037	12,719

Accounts receivable that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. These balances were either settled subsequent to 31st December, 2010 and up to the date of these financial statements or based on past experience, management believes that no impairment allowance is necessary in respect of the remaining unsettled balances as there has not been a significant change in credit quality and balances are still considered fully recoverable.

Receivables that were neither past due nor impaired relate to a large number of diversified customers for whom there was no recent history of default.

The Group does not hold any collateral over the accounts receivable.

## 26. NOTES RECEIVABLE

All notes receivable are denominated in Renminbi and are primarily notes received from customers for settlement of accounts receivable balances. As at 31st December, 2010, all notes receivable were guaranteed by established banks in the PRC with maturities of less than six months from 31st December, 2010 (2009: Same).

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 27. OTHER RECEIVABLES

	2010 RMB'000	2009 RMB'000
Advance to SAIAM	300,000	300,000
Others	343,876	419,477
	<b>643,876</b>	719,477
Less: provision for doubtful debts	<b>(70,792)</b>	(97,183)
	<b>573,084</b>	622,294

All other receivables are denominated in Renminbi. SAIAM will become a subsidiary of the Group after the completion of the acquisition of SAIAM as detailed in note 21. The amount advanced to SAIAM will be settled upon the completion of the acquisition. In view of the substantial assets in JinBei possessed by SAIAM, the management considers the credit risk in recovering this amount is minimal.

The other items in other receivables mainly represent prepayments and deposits paid and advances to employees and other parties. The management considers the credit risks for the balances after the provision of impairment for doubtful debts detailed below to be minimal as these items are considered insignificant in amounts individually, and are recovered very shortly after they are incurred.

The movement in allowance for doubtful debts for other receivables during the year, including both specific and collective loss components, is as follows:

	2010 RMB'000	2009 RMB'000
At 1st January,	97,183	117,008
Impairment loss recognised	16,278	12,316
Write-back of previously recognised impairment loss	-	(1,523)
Uncollectible amounts written off	(42,669)	(383)
Disposal of discontinued operations	-	(30,235)
At 31st December,	<b>70,792</b>	97,183

As at 31st December, 2010, the Group's other receivables of RMB70,792,000 (2009: RMB97,183,000) was individually determined to be impaired. The individual impaired receivables related to debtors that were in financial difficulties and management assessed that the impaired amounts will not be recoverable. Consequently, specific allowance for doubtful debts of full amounts of the impaired receivables was recognised. The Group does not hold any collateral over the other receivables.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 28. ACCOUNTS PAYABLE

An aging analysis of accounts payable is set out below:

	2010 RMB'000	2009 RMB'000
Less than six months	1,413,364	1,415,850
Six months to one year	113,237	28,766
Above one year but less than two years	26,524	10,564
Two years or above	32,757	31,570
	<b>1,585,882</b>	1,486,750

Accounts payable with balances denominated in currencies other than Renminbi are considered not significant.

## 29. SHORT-TERM BANK BORROWINGS

	2010 RMB'000	2009 RMB'000
Secured bank borrowings	30,000	–
Unsecured bank borrowings	135,000	723,000
	<b>165,000</b>	723,000

All bank borrowings at 31st December, 2010 are interest-bearing at rates ranging from 5.31% to 6.12% per annum (2009: 4.86% to 5.84% per annum) and repayable from 10th May, 2011 to 30th September, 2011.

Building and land lease prepayment with respective net book value of approximately RMB49 million (2009: Nil) and RMB56 million (2009: Nil) were pledged to secure bank borrowings of RMB30 million (2009: Nil).

## 30. DEFERRED TAX ASSETS

Deferred tax assets recognised represent the tax effect of RMB99 million from tax losses of the Group.

As at 31st December, 2010, the Group still had unrecognised deferred tax asset in respect of tax losses of RMB3,909 million (2009: RMB4,939 million) which will expire within the following years:

	2010 RMB'000	2009 RMB'000
<i>Expired in:</i>		
2010	–	634,124
2011	–	24,487
2012	–	24,831
2013	431,896	778,578
2014	3,476,655	3,476,655
	<b>3,908,551</b>	4,938,675

In addition, as at 31st December, 2010 the Group had not recognised deferred tax assets in respect of temporary differences of RMB428 million (2009: RMB364 million) for the reason that it is uncertain as to their recoverability.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 31. RETIREMENT PLAN AND EMPLOYEES' BENEFITS

As stipulated by the regulations of the PRC, the Group participates in various defined contribution retirement plans organised by municipal and provincial governments for its employees. The Group is required to make contributions to the retirement plans at rates ranging from 12% to 22% (2009: 19% to 22%) of salaries, bonuses and certain allowances of the employees. A member of the plan is entitled to a pension equal to a fixed proportion of the salary prevailing at the member's retirement date. The Group has no other material obligation for the payment of pension benefits associated with these plans beyond the annual contributions described above.

The Group's Hong Kong employees are covered by the mandatory provident fund which is managed by an independent trustee. The Group and its Hong Kong employees each makes monthly mandatory contributions to the scheme at 5% of the employees' salary with the maximum amount of HK\$1,000 by the Group and the employees per month. The retirement benefit scheme cost charged to profit or loss represents contributions payable by the Group to the fund.

The Group's contributions for staff in Hong Kong and the PRC for the year ended 31st December, 2010 were approximately RMB32.9 million (2009: RMB62.6 million).

## 32. SHARE CAPITAL AND SHARE OPTIONS

### (a) Share capital

	2010		2009	
	Number of shares '000	Amount '000	Number of shares '000	Amount '000
Authorised:				
Ordinary shares at par value of US\$0.01 each				
As at 1st January, and 31st December,	<b>8,000,000</b>	<b>US\$80,000</b>	8,000,000	US\$80,000
Issued and fully paid:				
Ordinary shares at par value of US\$0.01 each				
As at 1st January,	<b>4,985,519</b>	<b>RMB393,283</b>	3,669,766	RMB303,488
Issue of new shares by allotment	-	-	1,313,953	RMB89,671
Issue of new shares by exercising share options	<b>8,450</b>	<b>RMB574</b>	1,800	RMB124
As at 31st December,	<b>4,993,969</b>	<b>RMB393,857</b>	4,985,519	RMB393,283

By an ordinary resolution passed by the Company's independent shareholders on 13th January, 2009, the number of issued share capital increased to 4,983,969,388 shares on 21st May, 2009 resulting from a subscription of 1,313,953,488 new shares of the Company with a par value of US\$0.01 each by Huachen at the price of HK\$0.43 each for a total net consideration of approximately RMB493,909,000, of which approximately RMB404,238,000 was credited to the share premium account.

On 1st February, 2010, 8,450,000 ordinary shares with a par value of US\$0.01 each were issued as a result of an exercise of share options on 28th January, 2010 at a consideration of approximately RMB3,227,000 (equivalent to approximately HK\$3,701,000), of which RMB3,978,000 was credited to the share premium account and RMB1,325,000 debited to the share options reserve.

In 2009, a total of 1,800,000 ordinary shares with a par value of US\$0.01 each were issued as a result of exercise of share options with a total consideration of RMB691,000, of which RMB874,000, was credited to the share premium account and RMB307,000 debited to the share option reserve.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 32. SHARE CAPITAL AND SHARE OPTIONS (Cont'd)

### (b) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurate with their level of risk and by securing access to financing at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between higher shareholder returns that might be possible with higher levels of borrowings and the advantages securely afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions, including adjustments to the amount of dividends paid to shareholders, issue of new shares and return of capital to shareholders, etc.

Management monitors its capital structure on the basis of debt-to-equity ratio. For this purpose, the Group defines debts as the sum of all short-term debts and long-term debts, including bank borrowings, notes payable for financing purpose and amounts due to affiliated companies. As at 31st December, 2010, the Group's debt-to-equity ratio was 30% (2009: 66%).

### (c) Share options

#### *Old Share Option Scheme*

On 18th September, 1999, the Company approved a share option scheme ("**Old Share Option Scheme**") under which the directors may, at their discretion, at any time during the ten years from the date of approval of the scheme, invite employees of any member company of the Group, including executive directors, to take up share options of the Company. The maximum number of shares of which options may be granted may not exceed 10% of the issued share capital of the Company excluding any shares issued on the exercise of options from time to time. The exercise price in relation to each option offer shall be determined by the directors at their absolute discretion, but in any event shall not be less than the higher of (i) 80 percent of the average of the official closing price of the shares on SEHK for the five trading days immediately preceding the relevant offer date and (ii) the nominal value of the shares. The directors may determine and adjust the period within which the relevant grantee may exercise his or her option and the proportion of the options to be exercised in each period, so long as the period within which the option must be exercised is not more than ten years from the date of grant of the option.

2,800,000 share options previously granted under the Old Share Option Scheme were outstanding as at 31st December, 2010 (2009: 2,800,000 share options). No share options granted under the Old Share Option Scheme were exercised, lapsed or cancelled during the year.

Each of the outstanding share options under the Old Share Option Scheme entitles the holder to subscribe for one ordinary share of the Company at HK\$1.896, exercisable from 2nd June, 2001 to 1st June, 2011.

Although the Company has adopted a new share option scheme in 2008 (see below), the 2,800,000 outstanding share options granted under the Old Share Option Scheme are not affected.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 32. SHARE CAPITAL AND SHARE OPTIONS (Cont'd)

### (c) Share options (Cont'd)

#### *New Share Option Scheme*

On 11th November, 2008, the Company adopted a new share option scheme (“**New Share Option Scheme**”) and all share options granted before the adoption of the New Share Option Scheme were cancelled except for the 2,800,000 outstanding share options granted under the Old Share Option Scheme.

According to the terms of the New Share Option Scheme, the Company’s board of directors might grant options to the participants (including the Group’s employees, non-executive directors, suppliers and customers, etc.) to subscribe for the Company’s shares at a price which should not be lower than the higher of:

- (i) the closing price of the shares on the SEHK as stated in SEHK’s quotation sheet on the date of grant, which must be a trading date;
- (ii) the average closing price of the shares on the SEHK as stated in SEHK’s quotation sheets for the five trading days immediately preceding the date of grant; and
- (iii) the nominal value of the shares.

In addition, the New Share Option Scheme refines the scope of participants such that directors are provided with flexibility in granting options to persons who have contributed or may contribute to the development and growth of the Group and any entity in which the Group holds any equity interest (the “**Invested Entity**”). In addition, the New Share Option Scheme clarifies the circumstances under which options granted to non-employees of the Group or Invested Entities will lapse.

Details of movements of share options granted under the New Share Option Scheme during the year are as follows:

<b>Exercise price</b>	<b>Exercise period</b>	<b>As at 1st January, 2010</b>	<b>Exercised during the year</b>	<b>Lapsed/ Cancelled during the year</b>	<b>As at 31st December, 2010</b>
HK\$0.438	22nd December, 2008 to 21st December, 2018	60,450,000	(8,450,000)	(2,000,000)	50,000,000

The weighted average share price of share options exercised during the year at the date of exercise was HK\$2.01 (2009: HK\$2.03).

The weighted average remaining contractual life of the share options granted under the New Share Option Scheme outstanding as at 31st December, 2010 was approximately 7.58 years (2009: 8.58 years).

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 33. RESERVES

### The Group

	Hedging Reserve RMB'000	Share premium RMB'000	Investment revaluation reserve RMB'000	Cumulative translation adjustment reserve RMB'000	Dedicated capital RMB'000 <i>(Note a)</i>	Share options reserve RMB'000	Capital reserve RMB'000 <i>(Note b)</i>	Retained earnings RMB'000 <i>(Note c)</i>	Total RMB'000
At 1st January, 2009	(64,032)	2,040,430	-	39,179	205,462	10,065	120,000	3,399,130	5,750,234
Cancellation of share options	-	-	-	-	-	(283)	-	283	-
Issue of new shares by subscription	-	404,238	-	-	-	-	-	-	404,238
Issue of new shares by exercise of share options	-	874	-	-	-	(307)	-	-	567
Transfer to dedicated capital	-	-	-	-	7,876	-	-	(7,876)	-
Total comprehensive income	91,459	-	22,067	-	-	-	-	(1,639,835)	(1,526,309)
At 31st December, 2009	27,427	2,445,542	22,067	39,179	213,338	9,475	120,000	1,751,702	4,628,730
At 1st January, 2010	27,427	2,445,542	22,067	39,179	213,338	9,475	120,000	1,751,702	4,628,730
Cancellation of share options	-	-	-	-	-	(307)	-	307	-
Increase in interest in a subsidiary	277	-	-	-	-	-	-	-	277
Issue of new shares by exercise of share options	-	3,978	-	-	-	(1,325)	-	-	2,653
Transfer to dedicated capital	-	-	-	-	8,951	-	-	(8,951)	-
Total comprehensive income	37,805	-	(8,922)	-	-	-	-	1,270,926	1,299,809
At 31st December, 2010	65,509	2,449,520	13,145	39,179	222,289	7,843	120,000	3,013,984	5,931,469



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 33. RESERVES (Cont'd)

### The Group (Cont'd)

- (a) As stipulated by the relevant laws and regulations for foreign-invested enterprises in the PRC, the Company's subsidiaries are required to maintain discretionary dedicated capital, which includes a general reserve fund, an enterprise expansion fund and a staff welfare and incentive bonus fund. The dedicated capital is to be appropriated from statutory net profit as stipulated by statute or by the board of directors of respective subsidiaries and recorded as a component of shareholders' equity. For the year ended 31st December, 2010, appropriations of approximately RMB9.0 million (2009: RMB7.9 million) to the general reserve fund were made by subsidiaries of the Company and no appropriation to the enterprise expansion fund was made by the subsidiaries (2009: Same). Under HKFRSs, the appropriation for the staff welfare and incentive bonus fund is charged to the income statement.
- (b) In 2003, as approved by the board of directors of Xing Yuan Dong in accordance with the relevant laws and regulations, dedicated capital of Xing Yuan Dong amounting to RMB120 million was released for capitalisation of paid up registered capital. Such release of dedicated capital is credited to the capital reserve.
- (c) Distributions received from the Company's subsidiaries in the PRC with accumulated distributable profits are denominated in U.S. Dollar and are translated at the prevailing unified exchange rate in the PRC. Total accumulated distributable profits of these subsidiaries under HKFRSs as at 31st December, 2010 amounted to approximately RMB2,614.7 million (2009: RMB1,805.6 million). The distributable profits of subsidiaries under the generally accepted accounting principles in the PRC are different from the amounts reported under HKFRSs.

### The Company

	Share premium RMB'000	Investment revaluation reserve RMB'000	Cumulative translation adjustments reserve RMB'000	Share option reserve RMB'000	Retained earnings RMB'000	Total RMB'000
As at 1st January, 2009	2,040,430	-	39,179	10,065	3,085,059	5,174,733
Cancellation of share options	-	-	-	(283)	283	-
Issue of new shares by subscription	404,238	-	-	-	-	404,238
Issue of new shares by exercise of share options	874	-	-	(307)	-	567
Total comprehensive income (loss)	-	22,067	-	-	(923,300)	(901,233)
As at 31st December, 2009	2,445,542	22,067	39,179	9,475	2,162,042	4,678,305

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 33. RESERVES (Cont'd)

### The Company (Cont'd)

	Share premium RMB'000	Investment revaluation reserve RMB'000	Cumulative translation adjustments reserve RMB'000	Share option reserve RMB'000	Retained earnings RMB'000	Total RMB'000
As at 1st January, 2010	2,445,542	22,067	39,179	9,475	2,162,042	4,678,305
Cancellation of share options	-	-	-	(307)	307	-
Issue of new shares by exercise of share options	3,978	-	-	(1,325)	-	2,653
Total comprehensive income (loss)	-	(8,922)	-	-	(67,050)	(75,972)
As at 31st December, 2010	2,449,520	13,145	39,179	7,843	2,095,299	4,604,986

The directors consider that the Company had approximately RMB2,134.5 million (2009: RMB2,201.2 million) available for distribution to shareholders.

## 34. RELATED PARTY TRANSACTIONS

### (a) Name and relationship

Name	Relationship
JinBei	A shareholder of Shenyang Automotive
Shanghai Shenhua	Common directorship of certain directors of the Company
Brilliance Holdings Limited ("BHL")	Common directorship of certain directors of the Company
Huachen	Ultimate holding company of the Company

An affiliated company is a company in which one or more of the directors or substantial shareholders of the Company have direct or indirect beneficial interests in the company or are in a position to exercise significant influence over the company. Parties are also considered to be affiliated if they are subject to common control or common significant influence.

Save as disclosed elsewhere in the financial statements, significant transactions and balances with affiliated parties (these affiliated companies and the Company have certain directors in common and/or other relationships as specified) are detailed as follows.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

- (b) The related party transactions in respect of items listed below also constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. Particulars of the connected transactions and continuing connected transactions are detailed in the Report of the Directors.

	2010 RMB'000	2009 RMB'000
Sales of goods:		
— Affiliated companies of JinBei	5,888	114,947
— Huachen and its affiliated companies	2,355,592	405,252
Purchases of goods:		
— Affiliated companies of JinBei	649,585	1,055,458
— Huachen and its affiliated company	985,918	—
Sub-contracting charges to:		
— Huachen and its affiliated company	207,644	—

- (i) On 9th November, 2009, a member of the Group and JinBei entered into an agreement for the provision of cross guarantees in respect of each other's banking facilities in the maximum amount of RMB600 million (2009: RMB500 million) from 1st January, 2010 to 31st December, 2010. As at 31st December, 2010, RMB366.5 million (2009: RMB200 million) of these guarantees was drawn by JinBei for its revolving bank loans together with the support of the pledge of the Group's bank deposits of RMB214 million (2009: RMB214 million).
- (ii) On 19th November, 2009, a member of the Group and Huachen entered into an agreement for the provision of cross guarantees in respect of each other's banking facilities in the maximum amount of RMB1,500 million (as at 31st December, 2009, the completion date of the disposal of the Zhonghua sedan business: RMB1,500 million) from the date of completion of the disposal of Zhonghua sedan business up to 31st December, 2010. As at 31st December, 2010, RMB1,001 million (as at 31st December, 2009, the completion date of the disposal of the Zhonghua sedan business: RMB750 million) of these guarantees was drawn by Huachen for its revolving bank loans.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

- (c) In addition to the above, the Group also had the following material related party transactions which were not considered as continuing connected transactions/connected transactions under the Main Board Listing Rules. Details of such transactions are set out below:

	2010 RMB'000	2009 RMB'000
<b>Sales of goods:</b>		
— Shanghai Shenhua and its affiliated companies	<b>1,613,307</b>	560,089
— Jointly controlled entities	<b>40,466</b>	121,687
— Associates	<b>93,756</b>	93,633
<b>Purchases of goods :</b>		
— An affiliated company of BHL	<b>153,378</b>	129,207
— Jointly controlled entities	<b>1,003,980</b>	797,456
— Associates	<b>273,562</b>	149,617
— An affiliated company of Shanghai Shenhua	<b>619</b>	–
— An affiliated company of the joint venture partner of Xinguang Brilliance	<b>33</b>	43
— Shareholders of Shenyang Aerospace and their affiliated companies	<b>2,079</b>	48,757
<b>Other transactions:</b>		
Interest to a jointly controlled entity	–	15,840
Interest to a jointly controlled entity on sale and lease back arrangement	–	14,568
Interest from an affiliated company of BHL	–	503
Proceeds from disposal of property, plant and equipment to Huachen	<b>43,217</b>	–
Operating lease rental on land and buildings charged by:		
— A jointly controlled entity	–	2,860
— Huachen	<b>2,000</b>	–
— Shanghai Shenhua	<b>593</b>	592
Operating lease rental from:		
— A jointly controlled entity	–	14,174
— Huachen	<b>2,300</b>	–
Subcontracting charge to a jointly controlled entity	–	152,531
Service income from an associate	–	4,310
Service income from affiliated companies of Shanghai Shenhua	–	2,160

The above sale and purchase transactions were carried out after negotiations between the Group and the affiliated companies in the ordinary course of business and on the basis of estimated market values as determined by the directors.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

(d) As at 31st December, 2010, the Group's accounts receivable from affiliated companies consisted of the following:

	2010 RMB'000	2009 RMB'000
Accounts receivable from related parties:		
— Shanghai Shenhua and its affiliated companies	10,416	10,416
— Affiliated companies of JinBei	27,836	26,510
— Huachen	1,321,991	816,660
— An associate	19,690	6,167
— A jointly controlled entity	17	265
	<b>1,379,950</b>	860,018
Less: provision for doubtful debts	<b>(27,677)</b>	(27,677)
	<b>1,352,273</b>	832,341

(i) The movement in allowance for doubtful debts for accounts receivable from affiliated companies is as follows:

	2010 RMB'000	2009 RMB'000
At 1st January,	27,677	29,480
Impairment loss	—	17,957
Disposal of discontinued operations	—	(19,760)
At 31st December,	<b>27,677</b>	27,677

(ii) The Group's credit policy is that credit is offered to affiliated companies following financial assessment and an established payment record. These affiliated companies are generally required to settle 25% to 33% of the previous month's ending balances. The aging analysis of amounts due from affiliated companies is as follows:

	2010 RMB'000	2009 RMB'000
Less than six months	1,296,105	833,758
Six months to one year	51,577	746
Above one year but less than two years	6,754	1,921
Two years or above	25,514	23,593
	<b>1,379,950</b>	860,018

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

(d) (Cont'd)

The aging analysis of the Group's accounts receivable from affiliated companies that are past due but neither individually nor collectively considered to be impaired are as follows:

	2010 RMB'000	2009 RMB'000
Six months to one year	51,577	746
Above one year but less than two years	2,535	1,921
Two years or above	2,056	135
	<b>56,168</b>	<b>2,802</b>

At as 31st December, 2010, the Group's accounts receivable from affiliated companies of RMB27,677,000 (2009: RMB27,677,000) was individually determined to be impaired. The individually impaired accounts receivable from affiliated companies related to affiliated companies which failed to settle the outstanding balances in full and management assessed that the impaired amounts will not be recoverable. Consequently, specific allowance for doubtful debts of full amounts of the impaired receivables was recognised.

The remaining past due accounts receivable from affiliated companies which are not impaired relate to a number of other affiliated companies which have been repaying the Group but at a slow pace. As they are still settling the outstanding balances, management believes that no impairment allowance is necessary in respect of these balances.

Receivables that were neither past due nor impaired relate to a large number of diversified customers for whom there was no recent history of default.

The Group does not hold any collateral over the accounts receivable from affiliated companies.

(e) As at 31st December, 2010, the Group's notes receivable from affiliated companies arising from trading activities consisted of the following:

	2010 RMB'000	2009 RMB'000
Notes receivable from related parties:		
— Affiliated companies of JinBei	43,066	79
— Shanghai Shenhua and its affiliated companies	343,009	1,400
— An associate	137	26,971
— Huachen and its affiliated companies	156,090	—
	<b>542,302</b>	<b>28,450</b>

All notes receivable from affiliated companies are guaranteed by established banks in the PRC and have maturities of six months or less from 31st December, 2010 (2009: Same).

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

(f) As at 31st December, 2010, the Group's dividends receivable from affiliated companies consisted of:

	2010 RMB'000	2009 RMB'000
Dividend receivable from related parties:		
— A jointly controlled entity	76,173	76,173
— An associate	52,500	18,795
	<b>128,673</b>	<b>94,968</b>

(g) As at 31st December, 2010, the amounts due from affiliated companies consisted of:

	2010 RMB'000	2009 RMB'000
Amounts due from related parties:		
— A jointly controlled entity	26,365	26,378
— Affiliated companies of BHL	282,616	287,462
— Shanghai Shenhua and its affiliated companies	14,012	14,046
— Huachen	99,942	17
— BMW Brilliance	62,097	-
— JinBei and its affiliated companies	66,490	71,348
	<b>551,522</b>	<b>399,251</b>
Less: provision for doubtful debts	<b>(305,218)</b>	<b>(296,063)</b>
	<b>246,304</b>	<b>103,188</b>

Amounts due from affiliated companies are unsecured, interest-free and repayable on demand.

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

(g) (Cont'd)

The movement in allowance for doubtful debts for the above amounts is as follows:

	2010 RMB'000	2009 RMB'000
At 1st January,	296,063	2,214
Impairment losses	14,000	294,088
Write-back of previously recognised impairment losses	(4,845)	-
Disposal of discontinued operations	-	(239)
At 31st December,	<b>305,218</b>	296,063

After the provision for long overdue amounts due from affiliated companies, the unprovided balances are either from affiliated companies which had made repayments during the year or up to date of these financial statements, or those that management has assessed to be financially sound and are capable of repaying. Accordingly, the management believes that no impairment allowance is necessary in respect of these balances. The Group does not hold any collateral over the amounts due from affiliated companies.

The aging analysis of the Group's amounts due from affiliated companies that are past due but neither individually nor collectively considered to be impaired are as follows:

	2010 RMB'000	2009 RMB'000
Six months to one year	2,350	-
Above one year but less than two years	-	1
Two years or above	27,427	41,426
	<b>29,777</b>	41,427

(h) As set out in note 10, the Group disposed of in 2009 the Zhonghua sedan business to its ultimate holding company for a consideration of approximately RMB494,490,000 which is wholly payable in three years. With an imputed interest rate of 6%, the receivable for the disposal of the discontinued operation is discounted at the present value of RMB440,094,000 (2009: RMB415,183,000).



# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

- (i) As at 31st December, 2010, the Group's accounts payable to affiliated companies arising from trading activities consisted of the following:

	2010 RMB'000	2009 RMB'000
Due to related parties:		
— Associates	107,478	61,053
— Jointly controlled entities	479,035	487,338
— Huachen and its affiliated companies	109,158	564
— An affiliated company of BHL	67,963	79,323
— Shanghai Shenhua and its affiliated companies	79,079	29,694
— Affiliated companies of JinBei	359,240	196,645
— Other affiliated companies	12	12
	<b>1,201,965</b>	854,629

The accounts payable to affiliated companies are unsecured and non-interest bearing. Accounts payable to affiliated companies are generally settled on a monthly basis at 25% to 33% of the previous month's ending balance. The aging analysis of accounts payable to affiliated companies is as follows:

	2010 RMB'000	2009 RMB'000
Less than six months	998,636	808,092
Six months to one year	196,294	20,041
Above one year but less than two years	4,308	1,387
Two years or above	2,727	25,109
	<b>1,201,965</b>	854,629

- (j) As at 31st December, 2010, the Group's notes payable to affiliated companies arising from trading activities consisted of the following:

	2010 RMB'000	2009 RMB'000
Notes payable to related parties:		
— An affiliated company of BHL	73,839	51,253
— Affiliated companies of JinBei	31,296	52,250
— An associate	—	6,882
— Jointly controlled entities	50,000	2,000
	<b>155,135</b>	112,385

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 34. RELATED PARTY TRANSACTIONS (Cont'd)

(k) As at 31st December, 2010, the amounts due to affiliated companies by the Group consisted of:

	2010 RMB'000	2009 RMB'000
Amounts due to related parties classified under current liabilities:		
— Associates	4,064	108,576
— A jointly controlled entity	5,679	3,690
— Huachen	58,263	964,253
— Affiliated companies of BHL	10,965	11,192
— BMW Brilliance	200,000	—
— Affiliated companies of Shanghai Shenhua	3,114	1,720
— JinBei and its affiliates	1,358	750
	<b>283,443</b>	1,090,181
Amount due to a related party classified under non-current liabilities:		
— BMW Brilliance	—	400,000
<b>Total amounts due to affiliated companies</b>	<b>283,443</b>	1,490,181

As at 31st December 2010, the amounts due to affiliated companies by the Company consisted of:

	2010 RMB'000	2009 RMB'000
Amounts due to related parties:		
— Huachen	—	964,253
— Affiliated companies of BHL	5,545	5,774
	<b>5,545</b>	970,027

Except for the advance of RMB200 million (2009: RMB400 million), all amounts due to affiliated companies by the Group and the Company are unsecured, non-interest bearing and repayable on demand.

The advance from BMW Brilliance carries interest at 5.4% per annum, is unsecured and wholly repayable in 2011.

(l) Pursuant to a trademark license agreement, JinBei granted Shenyang Automotive the right to use the JinBei trademark on its products and marketing materials indefinitely.

(m) Compensation benefits to key management personnel are as follows:

	2010 RMB'000	2009 RMB'000
Short-term employee benefits	31,550	21,254

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 35. CONSOLIDATED CASH FLOW STATEMENTS

### (a) Cash generated from operations

	2010 RMB'000	2009 RMB'000
Profit (Loss) before income tax expense	1,464,903	(2,703,203)
Share of results of:		
— Jointly controlled entities	(973,860)	(354,276)
— Associates	(92,438)	(22,004)
Interest income	(78,614)	(65,665)
Interest expenses	170,771	248,890
Loss on disposal of discontinued operations	-	830,711
Write back of provision for inventories sold	(12,136)	(50,473)
Depreciation of property, plant and equipment	106,831	324,248
Impairment loss on goodwill	-	295,529
Impairment loss on property, plant and equipment	1,496	41,328
Impairment losses on intangible assets	772	303,500
Amortisation of intangible assets	30,088	130,908
Amortisation of land lease prepayments	2,538	6,029
Loss on disposals and write-off of property, plant and equipment	168	497
Deferred income	(22,688)	(145,964)
Write back of provision for doubtful debts	(4,845)	(8,798)
Write back of provision for impairment loss on property, plant and equipment	(168)	-
Provision for inventories	16,310	156,970
Provision for doubtful debts on:		
— Accounts receivable	-	9,399
— Other receivables	16,278	12,316
— Accounts receivable from affiliated companies	-	17,957
— Amounts due from affiliated companies	14,000	294,088
Gain on redemption of convertible bonds	-	(20,988)
Unrealised gain on exchange	(91)	(1,225)
Increase in accounts receivable	(25,268)	(476,660)
(Increase) Decrease in notes receivable	(124,532)	165,570
(Increase) Decrease in notes receivable from affiliated companies	(513,852)	176,749
Increase in accounts receivable from affiliated companies	(519,932)	(571,330)
Decrease (Increase) in other receivables	28,405	(543,984)
Decrease in prepayments and other current assets	25,050	61,012
Decrease (Increase) in inventories	548,409	(385,302)
Increase in notes and accounts payable	1,411,488	1,503,031
Increase in notes payable to affiliated companies	42,750	68,522
Increase in accounts payable to affiliated companies	347,336	251,213
(Decrease) Increase in customer advances	(651,125)	624,883
(Decrease) Increase in other payables	(66,052)	831,434
(Decrease) Increase in accrued expenses and other current liabilities	(36,288)	86,086
(Decrease) Increase in other tax payable, net	65,016	(129,255)
Cash generated from operations	1,170,720	961,743

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 35. CONSOLIDATED CASH FLOW STATEMENTS (Cont'd)

### (b) Major non-cash transactions

During the year ended 31st December, 2010, BMW Brilliance and the Group agreed to offset the dividend receivable of RMB200 million from BMW Brilliance to the Group against the advance from BMW Brilliance for the same amount.

During the year ended 31st December, 2009, the Group entered into an agreement with Huachen and an associate to offset advances to Huachen against the advances from the associate amounting to approximately RMB126 million.

### (c) Disposal of discontinued operations for the year ended 31st December, 2009

In 2009, the Group disposed of assets and liabilities in connection with the Zhonghua sedan business to Huachen.

	2009 RMB'000
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<i>Net assets disposed of:</i>	
Property, plant and equipment	2,624,237
Construction-in-progress	160,200
Land lease prepayments	102,501
Intangible assets	773,661
Inventories	795,643
Accounts and other receivables	1,395,916
Notes receivable	236,282
Prepayments and other current assets	51,287
Other non-current assets	18,369
Other taxes recoverable	9,379
Short-term and pledged bank deposits	1,762,976
Cash and bank balances	151,661
Accounts and other payables	(4,029,784)
Notes payable	(2,380,000)
Accrued expenses and other current liabilities	(69,083)
Short-term bank borrowings	(120,000)
Amount due to an affiliated company	(146,767)
Deferred income	(54,461)
Non-controlling interests	(3,532)
	<hr/>
	1,278,485
Less: interest in a subsidiary becoming an associate upon disposal	(118,914)
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	1,159,571
Loss on disposal of discontinued operations	(830,711)
	<hr/>
Total consideration	328,860
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<i>Satisfied by:</i>	
Receivable wholly recoverable in 3 years	415,183
Taxes payable arising from disposal of discontinued operations	(86,323)
	<hr/>
	328,860
	<hr/>

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## 35. CONSOLIDATED CASH FLOW STATEMENTS (Cont'd)

### (c) Disposal of discontinued operations for the year ended 31st December, 2009 (Cont'd)

An analysis of the net outflows of cash and cash equivalents in respect of the disposal of the discontinued operations is as follows:

	2009 RMB'000
Cash consideration	–
Cash and bank balances disposed of	151,661
Net outflow of cash and cash equivalents in respect of disposal of discontinued operations	(151,661)

## 36. COMMITMENTS

### (a) Capital commitments

	2010 RMB'000	2009 RMB'000
Contracted but not provided for:		
— Construction projects	34,067	76
— Acquisition of plant and machinery	114,284	67,067
— Others	32,320	39,954
	180,671	107,097
Authorised but not contracted for:		
— Construction projects and acquisition of plant and machinery	509,512	470,123

### (b) Operating lease commitments

As at 31st December, 2010, the Group had future aggregate minimum lease payments under non-cancellable operating leases in respect of leased properties as follows:

	2010 RMB'000	2009 RMB'000
Within one year	9,031	17,112
In the second to fifth years inclusive	7,045	32,097
Over five years	–	34,009
	16,076	83,218

# Notes to the Financial Statements (Cont'd)

For the year ended 31st December, 2010

## **37. CONTINGENCIES**

In addition to the disclosure in note 34(b), as at 31st December, 2010, the Group had also provided corporate guarantees for revolving bank loans and bank guaranteed notes of approximately RMB60 million (2009: RMB60 million) drawn by affiliated companies of Shanghai Shenhua and RMB15 million (2009: Nil) drawn by Xinguang Brilliance.

## **38. APPROVAL OF FINANCIAL STATEMENTS**

The consolidated financial statements set out on pages 38 to 116 were approved and authorised for issue by the board of directors on 28th March, 2011.